

Software Engineering

UNIT - I :-

Introduction to Software Engineering : The evolving role of software, changing nature of software, Legacy SW, Software myths

A Generic View of Process :-

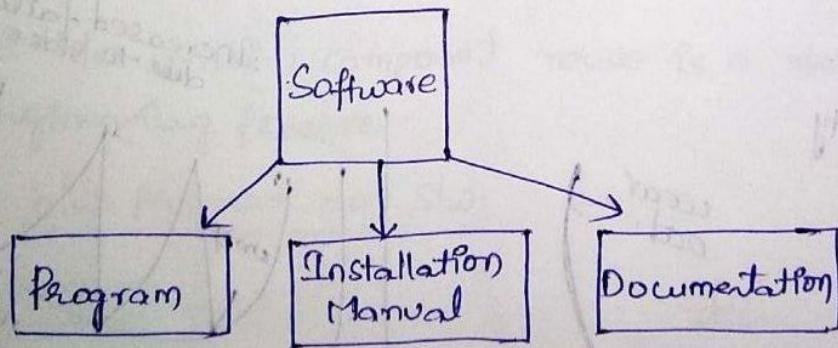
Software Engineering - A layered technology, A process framework, The Capability Maturity Model Integration (CMMI), process patterns, Process Assessment, personal and team process models.

Process Models :-

The waterfall model, Incremental process models, Evolutionary Process models, specialized process models, The unified process.

Software :-

- * Software is a broad term as it includes program, data structure and documentation which are generated during different stages of life cycle of software Development and Installation files which are used in a unified manner to perform a particular computing task.



- * computer software is the product that software professionals build and then support over the long term.

[Q1] Characteristics of Software :-

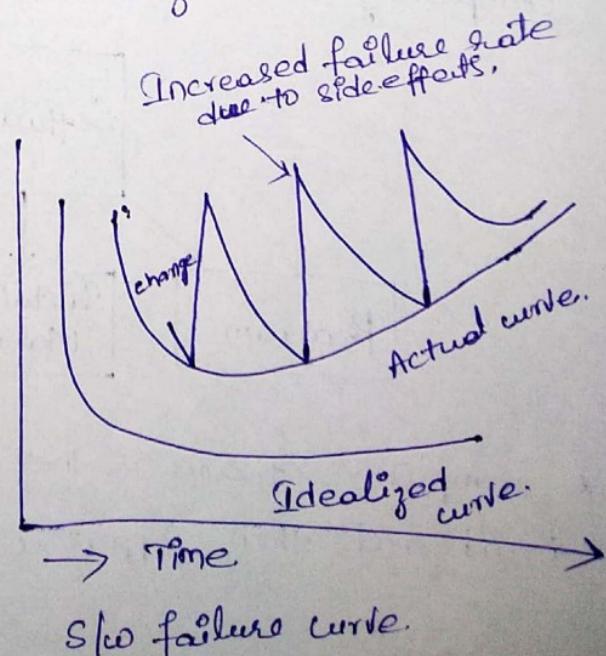
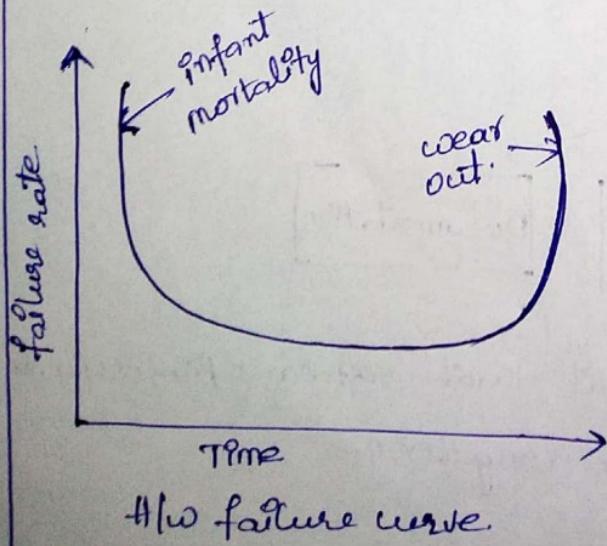
[1] Software is developed or engineered; it is not manufactured in classical sense:

- * Although some similarities exists b/w software development and hardware manufacturing, but few activities are fundamentally different.
- * In both activities high quality is achieved through good design, but the manufacturing phase for hardware can introduce quality problems than software.

[2] Software doesn't "breakout" wear out "

- * H/w components suffer from the growing effects of dust, vibration, abuse, temperature extremes, and many other environmental maladies. Stated simply the hardware begins to wear out.
- * S/w is not susceptible to the environment maladies that cause hardware to "wear out."

In theory, therefore, the failure rate curve for software should take the form of the "idealized curve."



- * When a hardware component wears out, it is replaced by a spare part.
- * There are no software spare parts.
- * Every software failure indicates an error in design or in the process through which design was translated into machine executable code.
- * Therefore, the SW maintenance tasks are considerably complex than HW maintenance.
- * However, the implication is clear — SW doesn't wear out. But it does deteriorate.

[3] Although the industry is moving toward component-based construction, most SW continues to be custom built.

- * A SW component should be designed and implemented so that it can be reused in many different programs.
- * Modern reusable components encapsulate both data and the processing that is applied to the data, enabling the SW engineer to create new applications from reusable parts.
- * In the HW world, component reuse is a natural part of the engineering process.

Difference b/w program and SW:

<u>Program</u>	<u>SW</u>
→ Small in size	→ Large in size.
→ Author himself is user-soul	→ Large number.
→ Single developer	→ Team developer.
→ Adopt development	→ Systematic development
→ Lack proper interface	→ well defined interface
→ Lack proper documentation	→ well documented.

[Q2] Evolving role of software?

Nowadays, software plays a major role with dual activity. It is a product and a vehicle for delivering a product.

- * As a product, it delivers the computing potential embodied by computer hardware or a network of computers that are accessible by local hardware.
- * whether the product or software resides within a mobile phone or operates inside a mainframe computer.
- * Software is an information transformer likely to produce, manage, acquire, modify, display or transmit the information.

Dual role of SW

- * A product
 - Information transformer - producing, managing and displaying.
- * Vehicle for delivering a product.
 - control of computer (operating system), the communication of information (networks) and the creation of other programs.

The Software :-

- * Provides good product with useful information.
- * transforms the data so that it can be more useful in a local context
- * manages business information to enhance competitiveness
- * Provides a gateway to world wide networks like Internet

The role of computer software has undergone significant changes over a time span of little more than 50 years.

- * The Software has seen many changes since its inception. After all, it has evolved over the period of time against all odds and adverse circumstances.
- * Computer Industry has also progressed at a break-neck speed through the computer revolution, and recently, the network revolution triggered and/or accelerated by the explosive spread of the Internet and most recently the web.
- * Computer Industry has been delivering exponential improvement in price performance, but the problems with software have not been decreasing.
- * Software still come late, exceed budget and are full of residual faults. As per the latest IBM report,
 - " 31% of the projects get cancelled before they are completed,
 - 53% over-run their cost estimates by an average of 189%, and for every 100 projects, there are 94 restarts."

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Definition of Software Engineering.

- * Software Engineering is defined as systematic, disciplined and quantifiable approach for the development, operation and maintenance of software.

— X —

[Q3] The changing nature of Software?

- * The Software going to develop in different areas depends on the user. So, the developers of SW, would need to know different categories of softwares before they are going to develop the project.
 - * There are seven broad categories of computer software present for different users depending on the requirements they requested.
 - * The 7 broad categories of SW are.
- ① System Software:-
- * System SW is a collection of programs written to service other programs.
 - * The system SW is characterized by
 - heavy interaction with computer HW.
 - heavy usage by multiple users.
 - concurrent operation that requires scheduling resource sharing and sophisticated process management.

Eg: Operating system, compiler,

② Application Software:-

- * Application SW consists of standalone programs that solve a specific business need.
- * Application facilitates business operations or management/technical decision making.
- * It is used to control business functions in real-time.

Eg: Ms-office, Adobe reader, photoshop.

③ Engineering & Scientific SW:-

- * This software facilitates engineering functions & tasks.

Eg: CAD - computer aided design application which is used to help an engineer in drawing and test the designed information.

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④ Embedded SW:-

- * This software resides within a product or system and is used to implement the control features and functions for the end-user and for the system itself.
- * Embedded SW can perform limited functions or significant function and control capability.
- * While designing phase of the manufacturing SW can be embedded inside, once the product is manufactured, the SW can't be changed.

Eg: Washing machines, GPS devices, calculator.

⑤ Web Applications:-

- * This kind of SW is developed for users over the internet.
- * Web apps are evolving into sophisticated computing environments that not only provide standalone features, computing functions and content to the end user, but also are integrated with corporate databases and business applications.

⑥ Artificial Intelligence SW:-

- * Artificial Intelligence SW makes use of non numerical algorithms to solve complex problems that are not amenable to computation or straight forward analysis.

Eg: Robotics, expert systems, pattern recognition, artificial neural nets, theorem proving, & game playing.

[Q4] What is Legacy Software?

- * Older programs are often referred to as legacy software.
- * Legacy software systems were developed decades ago and have been continually modified to meet changes in business requirements and computing platforms.
- * Many legacy systems remain supportive to core business functions and are indispensable to the business.
- * Legacy software is characterized by longevity and business criticality.

Changes are made to legacy software:-

- * Legacy systems must undergo some significant change. The changes needed are:
 - 1) The SW must be adopted to meet the needs of new computing environments or technology.
 - 2) The SW must be enhanced to implement new business requirements.
 - 3) The SW must be extended to make it interoperable.
 - 4) The SW must be re-architected to make it viable within a new environment.

The quality of legacy SW:-

Legacy systems sometimes have inextensible designs, convoluted code, poor or non-existent documentation, test cases, and results that were never archived.

[Q5] Discuss about Software Myths !

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- * In Software engineering , myths are the wrong beliefs or misbeliefs about and software and the process used to built it.
- * myths are the misleading attitudes that have caused serious problems
- * Software myths Propage false beliefs and confusions in the minds of Managers, users and developers.

3 types of myths.

- 1) Management myths.
- 2) customer myths.
- 3) Developer or practitioner myths.

[1] Management myths:-

- (a) The members of the organization believe that , they can acquire all the information they want . Standards, procedures, and principles are present to develop the project.

Reality:-

- * Standards are often incomplete , Inadaptable and outdated.
- * Developers are often unaware of all the established standards.
- * Developers rarely follow all the known standards.

[b] If the project is behind schedule , increasing the number of programmers can reduce the time gap.

Reality:

- * Adding more manpower to the project , which is already behind schedule , further delays the project.

* New workers take longer to learn about the project as compared to those already working on the project.

[c] If the project is outsourced to a third party , the management can relax and let the other firm develop SW for them.

- * outsourcing SW to a third party doesn't help the organisation, which is incompetent in managing and controlling the SW project internally.

[2] customer Myths:-

- * A customer who requests computer SW may be a person, a technical group, the marketing/sales department, or an outside company that has requested SW under contract.
 - * The common customer myths are
- [a] Brief requirements stated in the initial process is enough to start development; detailed requirements can be added later

Reality:-

- * Adding requirements at a later stage often repeating the entire development process.

[b] SW is flexible

- * Starting development with incomplete and ambiguous requirements often lead to SW failure. Instead, a complete and formal description of requirements is essential before starting development.

[b] Software is flexible; hence SW requirement changes can be added during any phase of the development process.

Reality:- * Incorporating change requests earlier in the development process costs lesser than those that occurs at later stages.

- * SW may require redesigning and extra resources.

[3] Developer or practitioner's myths:-

common developer myths are

[a] SW development is considered complete when the code is delivered.

Reality:-

- * 50% to 70% of all the efforts are expended after the SW is delivered to the user.

[b] The success of a SW project depends on the quality of the product produced.

Reality:-

- * The quality of programs is not the only factor that makes the project successful. Instead the documentation and SW configuration also plays crucial role.

[c] Software engineering requires unnecessary documentation, which slows down the project.

Reality:—

* SW engineering is about creating quality at every level of the SW project. Proper documentation enhances quality which results in reducing the amount of rework.

[d] The only product that is delivered after the completion of a project is the working programs.

Reality:—

* The deliverables of a successful project includes not only the working program itself but also the documentation to guide the users for using the SW.

[Q6] Explain the Generic View of Process

* The road map to build high quality SW product is SW process. Software process.

* Software process is adopted to meet the need of software engineers and the managers as undertake the development of software product.

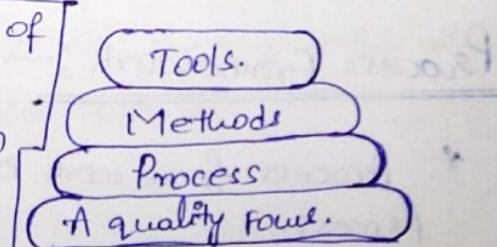
* Different types of projects requires different SW processes.

Software Engineering Layers:—

* SW Engineering is a layered technology.

Definition:—

Software Engineering is the process of a systematic, disciplined, quantifiable approach to the development, operation and maintenance of software.



* Software Engineering is divided into 4 layers.

Fig: SW Engineering Layers.

(1) The quality focus:-

- * An engineering approach must rest on quality.
- * The "bed rock" that supports SW Engineering is a Quality focus.

(2) Process:-

- * The foundation of Software Engineering is the Process Layer.
- * It purely based on technology.
- * Timely development of computer SW
- * forms the base for management control of SW Projects.

(3) Methods:-

- * Methods provide technical aspects of building SW.
- * Methods encompass a broad array of tasks include communication, requirements analysis, design modeling, program construction, testing and support.

(4) Tools:-

- * Tools provide automated or semiautomated support for the process and the methods.
- * When tools are integrated so that information created by one tool can be used by another.
- * A system for the support of SW development is called computer aided SW.

Process framework:-

- * Process framework is the foundation for a complete SW process.
- * It has set of small number of framework activities that are applicable to all SW projects, regardless of their size or complexity.
- * A Process framework in turn has set of umbrella activities

that are applicable across the entire Software Process.

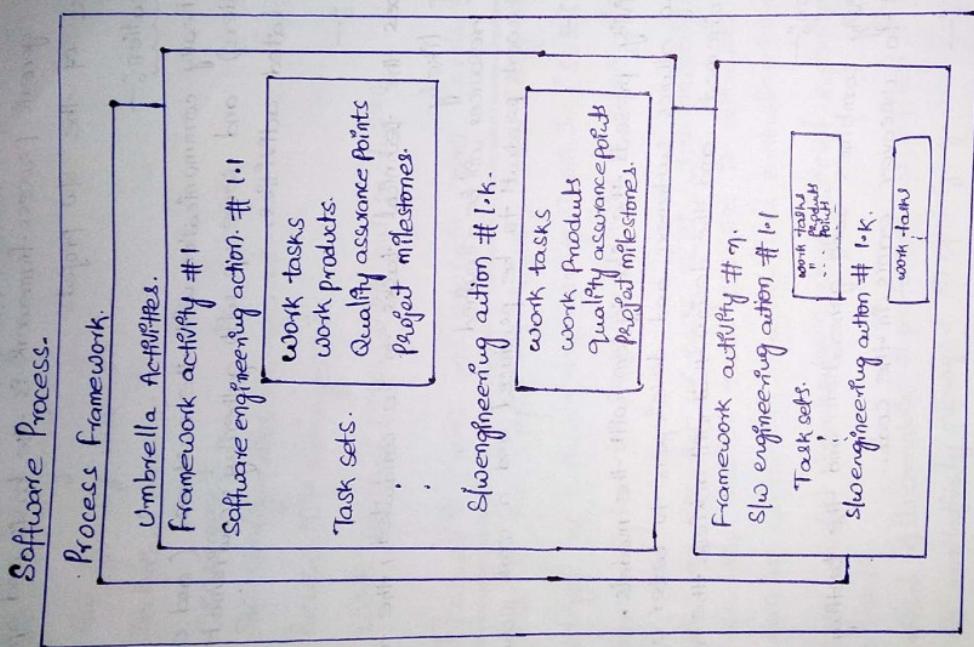


Fig:

- * Each framework activity consists of set of software engineering actions
 - A collection of related tasks (called task sets)
- work tasks
 - work products
 - quality assurance points
 - Project milestones.
- * Task sets will vary depending on the characteristics of a project

A generic Process framework :-

A generic process framework is the basis and applicable to the most of the SW projects.

(i) Communication :-

- * Involves heavy communication with the customer (and other stakeholders) and come up with gathering requirements and other related activities.

(ii) planning :-

- * Describes the technical tasks to be conducted, the risks that are likely
 - The resources will be required
 - The work products to be produced and a work schedule.

(iii) Modeling :-

- * This activity presents the SW system with the models.
- * Modeling allows customers and developers to better understand SW requirements and the design that will achieve the required system.

(iv) Construction :-

- * This activity combines code generation and the testing that is required to uncover errors in the code.

(v) Deployment :-

- * Deliver the project to the customer who evaluates the delivered product and provides feedback.

SW engineering Umbrella Activities :-

- * SW engineering Process framework activities are followed by a number of umbrella activities.
- * Umbrella activities are applied throughout a SW project and help SW team manage, control progress, quality, change & risk.

activities are

- * Slow project tracking and control
- * Risk management
- * Slow quality assurance
- * Technical reviews
- * Measurement
- * Slow configuration management
- * Reusability management
- * Work product preparation and production.

[Q7] What is CMMI and explain CMMI Levels?

- * CMMI is the Capability Maturity Model Integration which was developed by Software Engineering Institute (SEI) as a process improvement tool for projects, divisions or organizations.
- * Process as the set of tasks that, when properly performed produces the desired result otherwise it addresses the problems they can be controlled, measured and controlled. Improved.
- * CMMI model breaks down organizational maturity into 5 levels five levels.
 - (1) Incomplete 2) performed 3) Defined
 - 4) Quantitatively managed 5) Optimizing.

Level 0 :- [Incomplete]

- * process is not performed or does not achieve all goals defined for

Level 1 :- [performed]

- * work tasks required to produce required work products are being conducted

Level 2 :- [Managed]

- * people doing work have access to adequate resources to get job done, stakeholders are actively involved, work tasks and products are monitored, reviewed, and evaluated for conformance

to process description.

Level 3: [Defined]

- * Management and engineering process documented, standardized and integrated into organization-wide software process.

Level 4: [Quantitatively Managed]

- * Software process and products are quantitatively understood and controlled using detailed measures.

Level 5: [Optimizing]

- * Continuous process improvement is enabled by quantitative feedback from the process and testing innovative ideas.

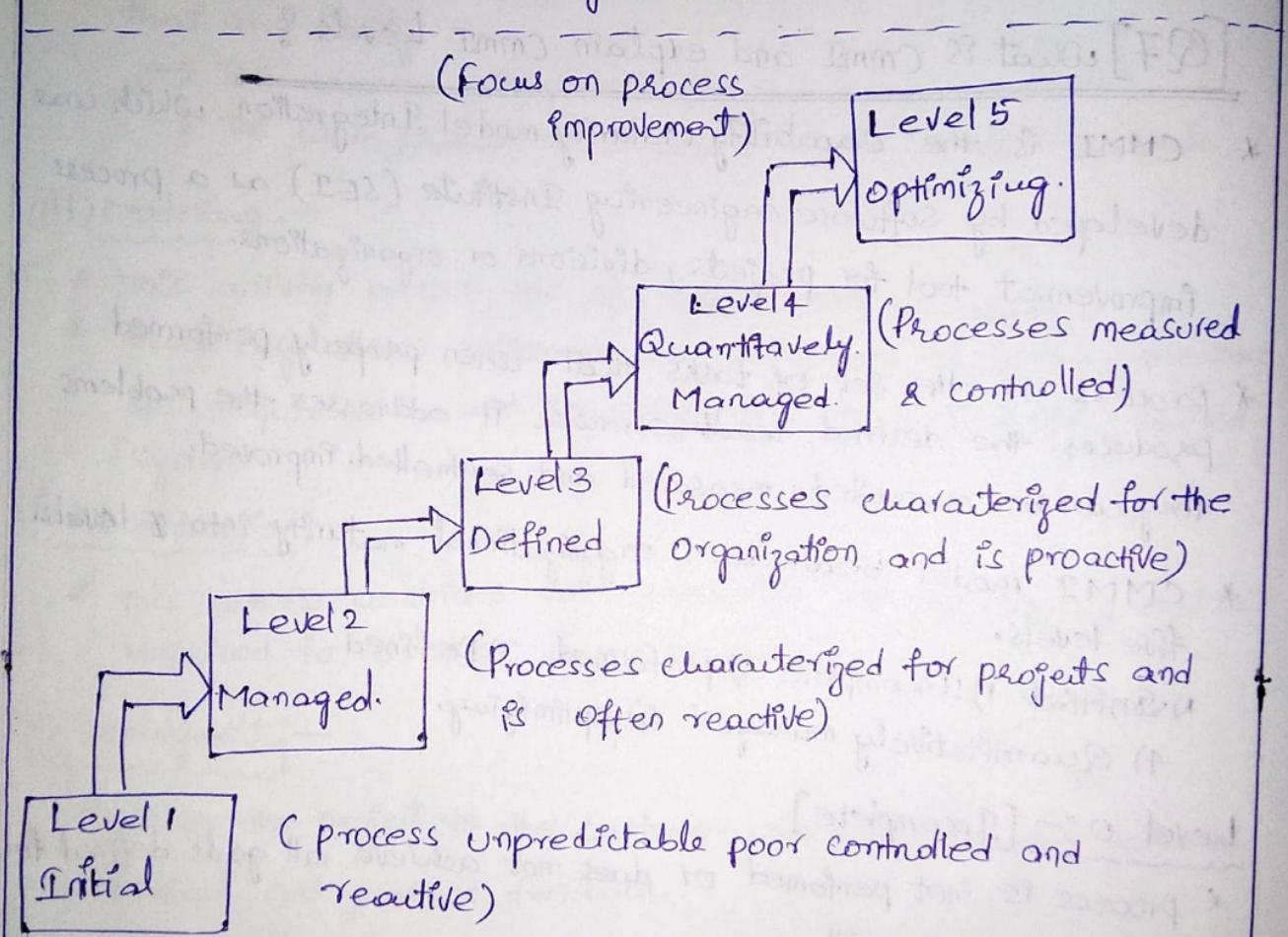
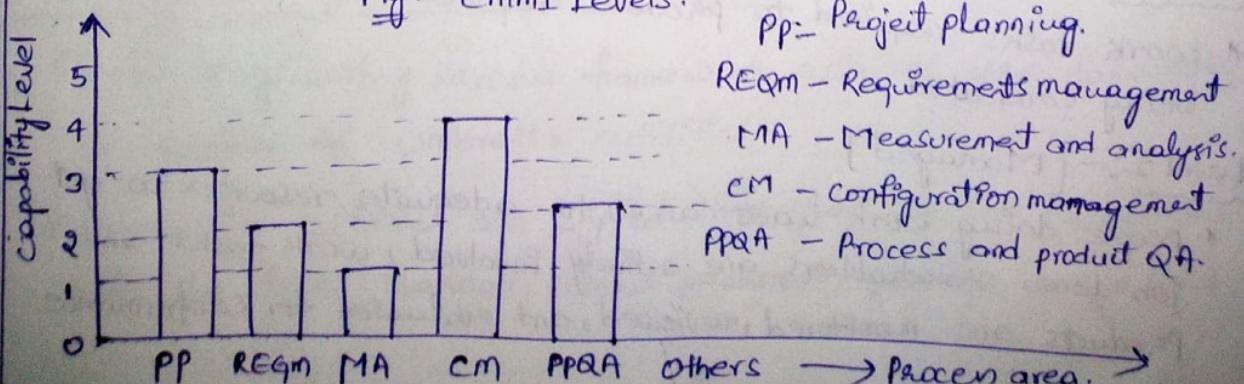
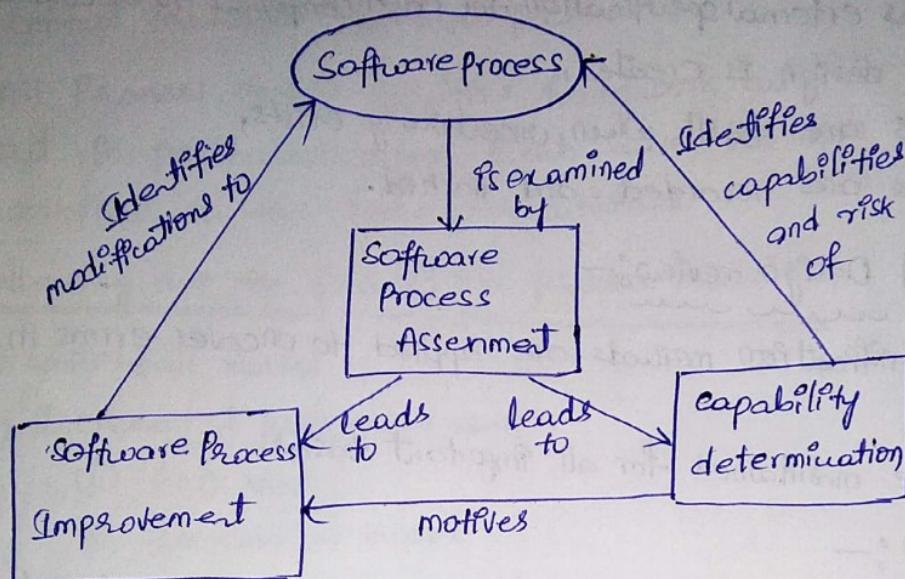


Fig: CMMI Levels.



Process Assessment:-

- * The process should be assessed to ensure that it meets a set of basic process criteria that have essential for a successful software engineering.
- * This is used by industry professionals.



[Q] Explain personal and Team Process models.?

- * PSP Personal software process (PSP) and Team software process (TSP), both are largely iterative or evolutionary in the approach to software development.
- * PSP and TSP are interesting but are not pivotal to an understanding of process issues.

Personal software process (PSP):-

- * The personal software process (PSP) model is good from the perspective that an individual software engineer can use it to improve his or her personal productivity and work product quality.
- * PSP process model defines five activities
 - 1) planning
 - 2) high-level design
 - 3) high-level design review
 - 4) development
 - 5) postmortem.

- * It stresses the need to identify errors early and to understand the types of errors.

1) Planning: It isolates requirements and based these project schedule ps are created.

2) High-Level Design:-

- * It contains external specification for each component to be constructed, component design is created, prototypes are built when uncertainty exists, all issues are recorded and tracked.

3) High-Level Design review:-

- * formal verification methods are applied to uncover errors in the design.
- * metrics are maintained for all important tasks.

4) Development:-

- * the component component level design is refined & reviewed
- * code is generated, reviewed, compiled and tested

5) Postmortem:-

- * Using the measures and metrics collected, the effectiveness of the process is determined.

Team Software Process:-

- * The goal of TSP is to build a "self-directed" project team that organizes itself to produce high quality sw.
- * Each project is "launched" using a "script" that defines the tasks to be accomplished.
- * Teams are self-directed
- * Measurement is encouraged
- * measures are analyzed with the intent of improving the team process.

Process Models.

Prescriptive Process models:-

- * we call the models as prescriptive because they prescribe a set of process elements framework activities, slw engineering actions, tasks, work products, quality assurance, and change control mechanism for each product.
- * All Process models specifies framework activities to be carried out in particular order. Each have it's own emphasis workflow to the framework activities.

Following are the prescriptive process models.

- 1) waterfall model
- 2) Incremental process models.
 - (i) RAD model
 - (ii) Incremental model.
- 3) Evolutionary process model.
 - (i) Prototype model.
 - (ii) spiral model.
 - (iii) concurrent process model.
- 4) Specialized process model.
 - (i) component - Based development
 - (ii) formal methods model.
 - (iii) Aspect - Oriented slw development
- 5) Unified process.

Q] Explain about waterfall process model ?

- * waterfall model sometimes called the classic life cycle, suggest a systematic, sequential approach to software development that begins with customer specification of requirements and progresses through planning, modeling, construction and deployment.
- * There are times when the requirements of a problem are reasonably well understood,
- * when work flows from communication through deployment in a reasonably linear fashion.
- * when well-defined additions or enhancements to an existing system must be made.
- * It may also occur in a limited number of new development efforts, but only when requirements are well-defined and reasonably stable.

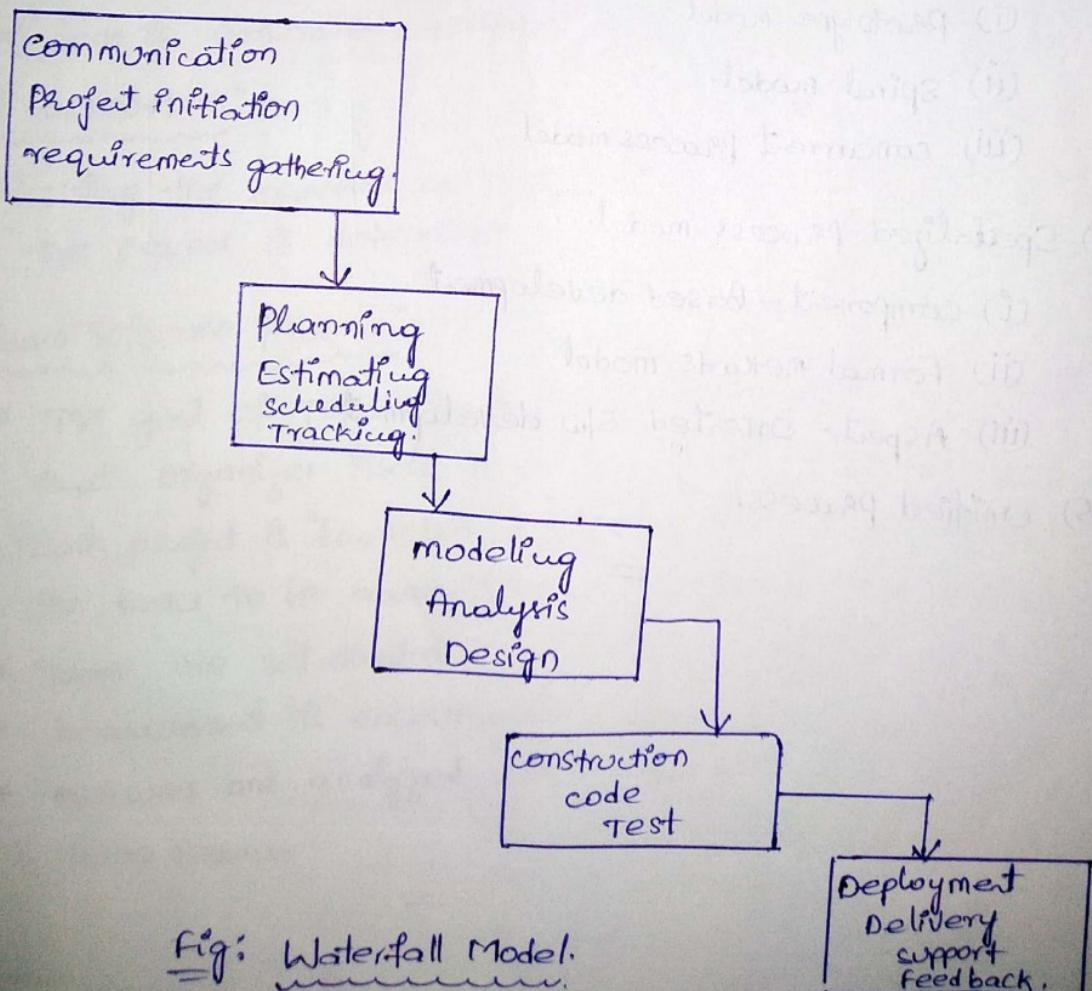


Fig: Waterfall Model.

- * It is a sequential model, The phases in this model are communication, planning, modeling, construction, and deployment.
- * ~~The input~~ In waterfall model, upon completion of one stage only next stage will start working.

Limitations:-

- * The nature of the requirements will not change during development; during evolution.
- * The model implies that you should attempt to complete a given stage before moving on to the next stage.
- * Does not account for the fact that requirements constantly change.
- * It also means that customers cannot use anything until the entire system is complete.
- * The model implies that once the product is finished, everything else is maintenance.
- * therefore, this model is only appropriate when the requirements are well-understood and changes will be fairly limited during the design process.

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(2) Incremental Process models.

(i) Incremental model:-

- * Incremental model in SW engineering is a one which combines the elements of waterfall model in an iterative manner.
- * It delivers a series of releases called increments which provide progressively more functionality for the client as each increment is delivered.
- * In the incremental model of SW engineering, the waterfall model is repeatedly applied in each increment.

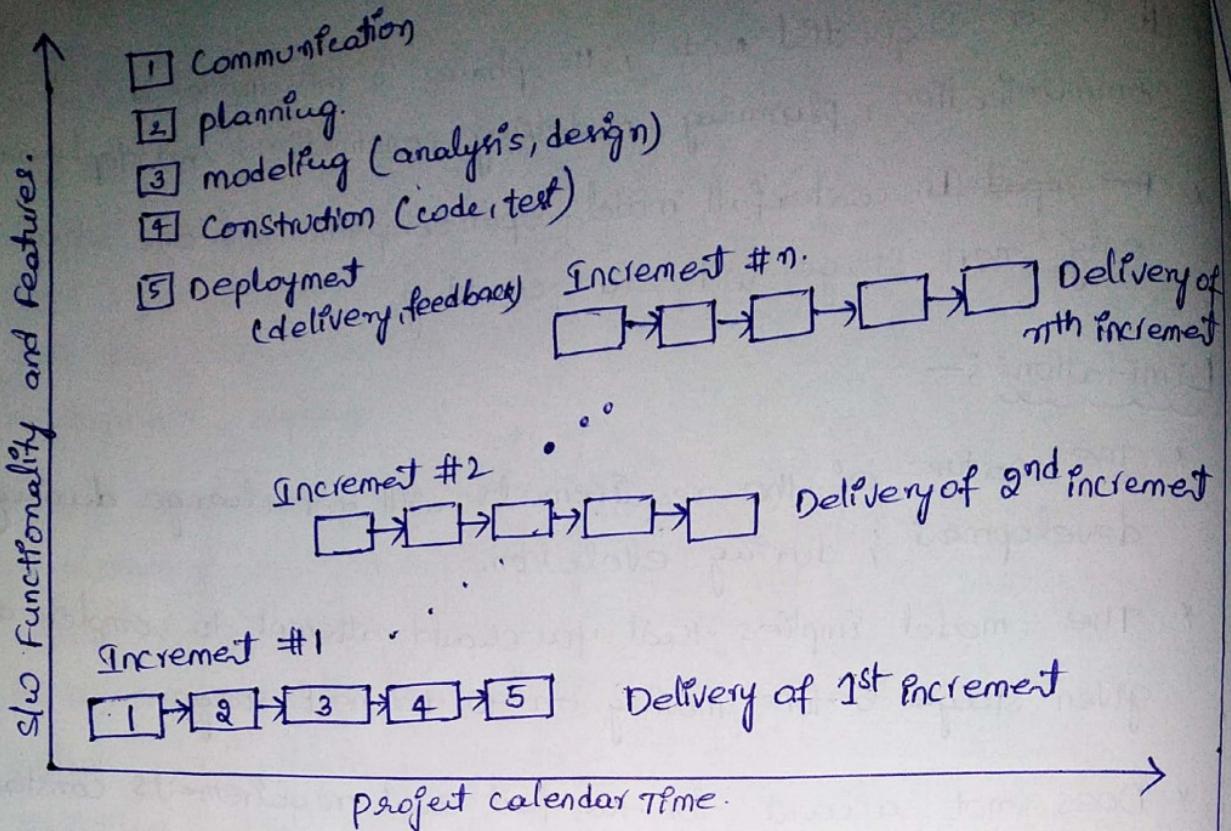


Fig: Incremental model.

As from the diagram, you can see there are 5 phases (tasks) which are carried out in each increment.

- * The first increment is often a core product where the necessary requirements are addressed, and the extra features are added in the next increments.
- * The core product is used and evaluated by the client.
- * Once the customer assesses the core product, there is plan development for the next increment.
- * Thus in every increment, the needs of the client are kept in mind, and more features and functions are added, and the core product is updated.
- * This process continues until the complete product is produced.
- * One of the benefits of the incremental process model is that it can be planned to manage technical risks.

Advantages of Incremental model:-

- * Initial product delivery is faster.
- * Lower initial delivery cost.
- * Risk of changing requirement is reduced.
- * workload is less.

Disadvantages:-

- * Each phase of an iteration is rigid and do not overlap each other.
- * It requires a good planning designing.
- * Rectifying a problem in one unit requires correction in all the units and consumes lot of time.

(ii) The RAD Model:-

- * Rapid Application Development (RAD) is an incremental software process model that emphasizes a short development cycle.
- * RAD is a "high-speed" adaption of the waterfall model, in which rapid development is achieved by using a component based construction approach.
- * If requirements are well understood and project scope is constrained, the RAD process enables a development team to create a fully functional system within a short period of time.

Drawbacks

- (1) For large, but scalable projects, RAD requires sufficient human resources to create the right number of RAD teams.
- (2) If a system cannot properly be modularized, building the components necessary for RAD will be problematic.

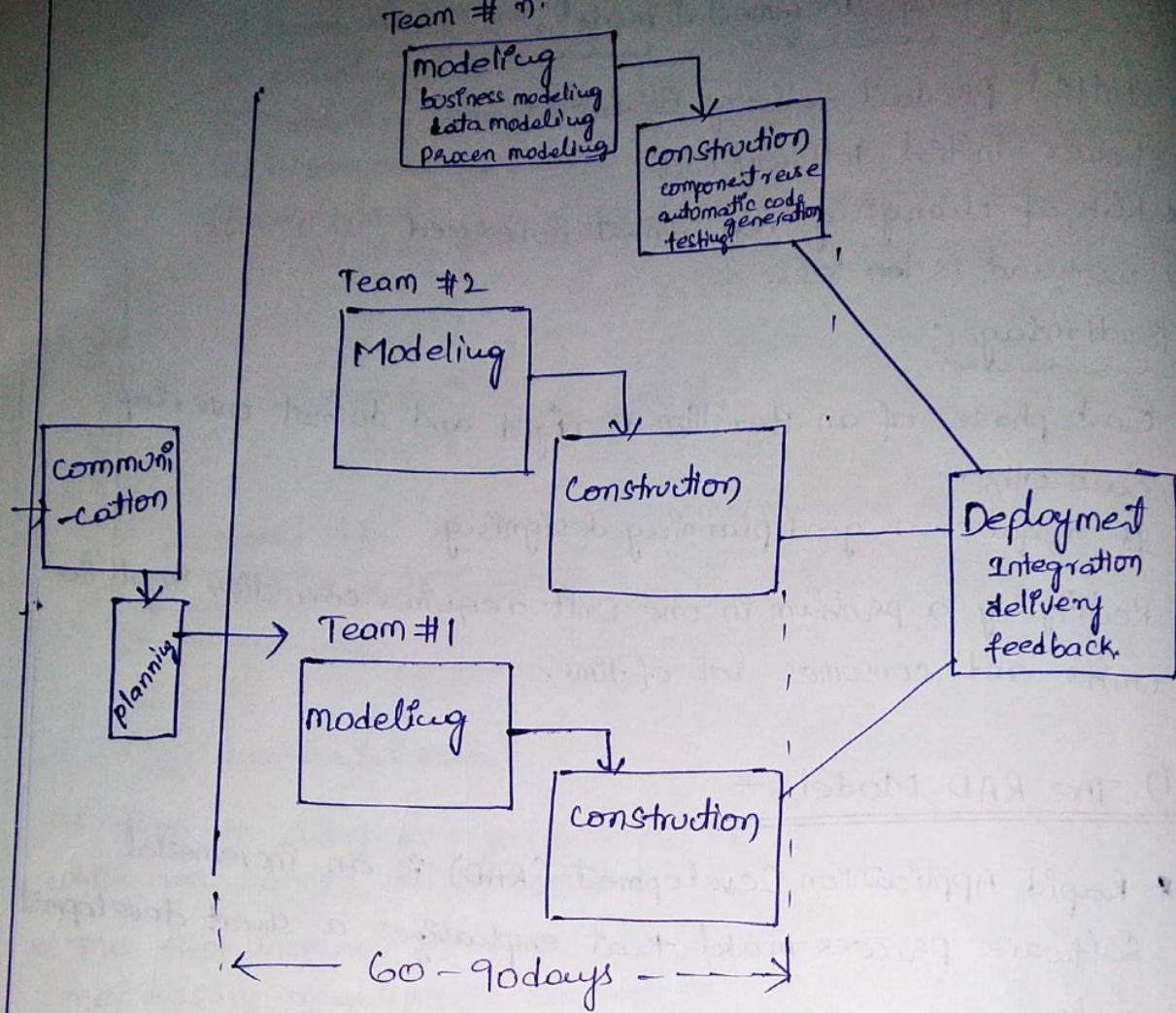


Fig: The RAD model

III. Evolutionary Process models.

- * Evolutionary models are iterative type models. They allow to develop more complete versions of the software.
- * Following are the evolutionary process models.
 1. prototyping model
 2. The spiral model.
 3. concurrent development model.

(i) The prototyping model: —

- * The basic idea here is that instead of freezing the requirements before a design or coding can proceed,

a throwaway prototype is built to understand the requirements.

- * By using this prototype, the client can get an "actual feel" of the system, since the interactions with prototype can enable the client to better understand the requirements of the designed system.
- * The prototyping paradigm begins with communication. The SW engineer and customer meet and define the overall objectives for the SW, identify whatever requirements are known.

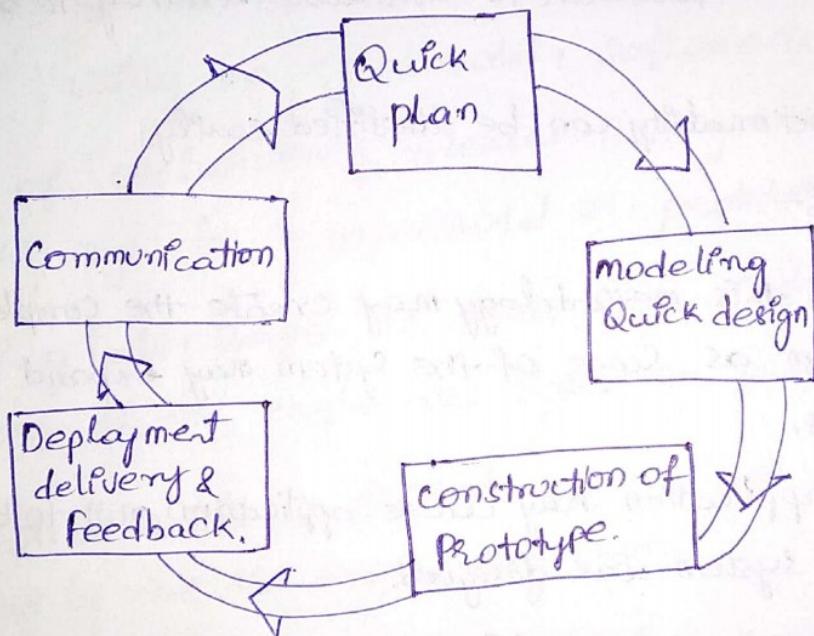


Fig: prototyping model.

- * A prototyping iteration is planned ~~too~~ quickly and modeling occurs.
- * The quick design focuses on a representation of those aspects of the SW that will be visible to the customer/end user.
(eg: human interface layout or output display formats)
- * The quick design leads to the construction of a prototype.

- * The prototype is deployed and then evaluated by the customer/user.
- * Feedback is used to refine the requirements for the SW. Iteration occurs as the prototype is tuned to satisfy the needs of the customer, while at the same time enabling the developer to better understand what needs to be done.

Advantages:-

- * Users are actively participated in the development.
- * Errors can be detected much earlier.
- * Quicker user feedback is available leading to better solutions.
- * Missing functionality can be identified easily.

Disadvantages:-

- * Practically, this methodology may create the complexity of the system as scope of the system may expand beyond original plans.
- * Incomplete application may cause application not to be used as the full system was designed.

When to use Prototype model:-

- * Prototype model should be used when the desired system needs to have a lot of interaction with the end users.
- * Typically, online systems, web interfaces have a very high amount of interaction with end users, are best suited for Prototype model.

(2) The Spiral Model :-

- * The spiral model is an evolutionary process model that couples the iterative nature of prototyping with the controlled and systematic aspects of the waterfall model. It has two distinguishing features
 - (a) A cyclic approach for incrementally growing a system's degree of definition and implementation while decreasing its degree of risk.
 - (b) A set of anchor point milestones for ensuring stakeholder commitment to feasible and mutually satisfactory solutions.

Using the spiral model, software is developed in a series of evolutionary releases. During early stages, the release might be a paper model or prototype.
- * During later ~~stages~~ iterations, increasingly more complex versions of the engineered system are produced.
- * A spiral model is divided into set of framework activities divided by the S/W engineering team.
- * As this evolutionary process begins, the software team performs activities that are implied by circuit around the spiral in clockwise direction, beginning at the center. Risk is considered as ~~revolution~~ each revolution is made.

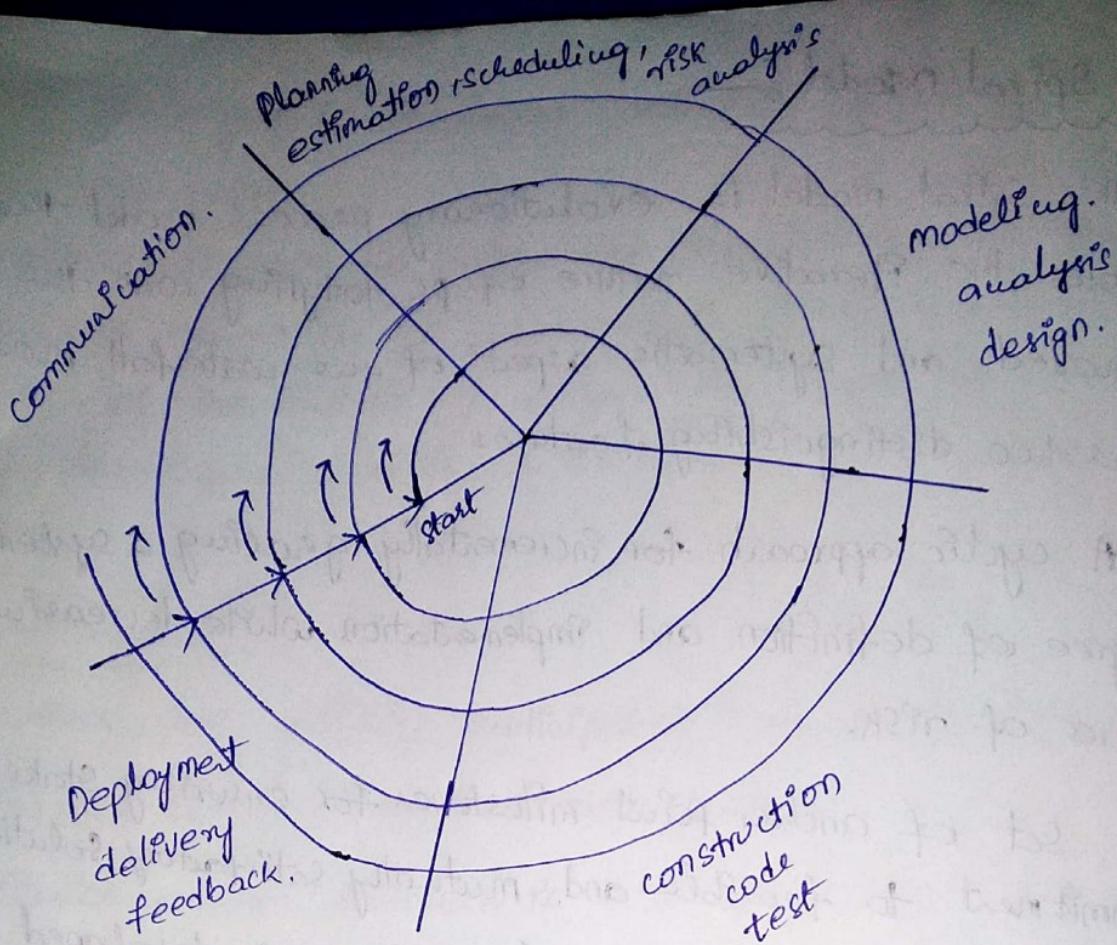


Fig: A typical spiral model.

The first circuit around the spiral might result in the development of a product specification; subsequent passes around the spiral might be used to develop a prototype and then progressively more sophisticated versions of the software.

- * Each pass through the planning region results in adjustments to the project plan.
- * cost and schedule are adjusted based on feedback derived from the customer after delivery.
- * Unlike other process models that end when software is delivered, the spiral model can be adopted to apply throughout the life of the software.

(3)

The CONCURRENT DEVELOPMENT MODEL.

15)

- * The concurrent development model, sometimes called concurrent engineering, can be represented schematically as a series of framework activities, showing engineering actions of tasks, and their associated states.
- * The concurrent model is more appropriate for system engineering projects where different engineering teams are involved.

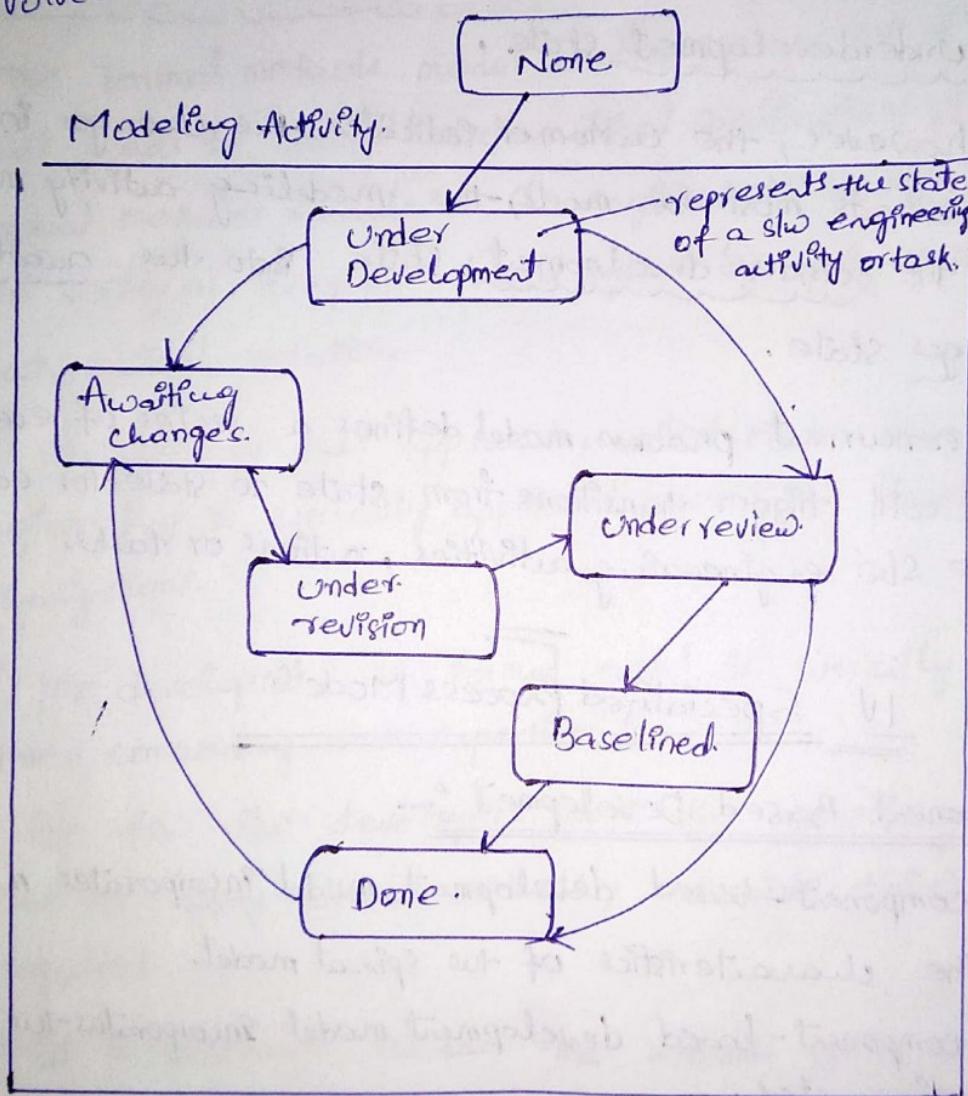


Fig: One Element of the concurrent process model.

- * Figure above provides a schematic representation of one software engineering task within the modeling activity for the concurrent process model.

- * The activity - modeling may be in any one of the states noted at any given time.
- * All activities exist concurrently but reside in different states. for example, early in the project the communication activity has completed its first iteration and exists in the awaiting changes state.
- * The modeling activity which existed in the none state while initial communication was completed now makes a transition into underdevelopment state.
- * If, however, the customer indicates the changes in requirements must be made, the modeling activity moves from the under development state into the awaiting changes state.
- * The concurrent process model defines a series of events that will trigger transitions from state to state for each of the six engineering activities, actions or tasks.

IV Specialized Process Models.

(a) Component Based Development :-

- * The component-based development model incorporates many of the characteristics of the spiral model.
- * The component-based development model incorporates the following steps.
 - Available component-based products are researched and evaluated for the application domain.
 - Component integration issues are considered
 - S/W architecture is designed to accommodate the components.

- (iv) components are integrated into the architecture;
- (v) comprehensive testing is conducted to ensure proper functionality.

The component-based development model leads to software reuse, and ~~reusability~~ provides software engineers with a number of measurable benefits.



(b) The formal Methods model :-

* The formal methods model encompasses a set of activities that leads to formal mathematical specifications of SW.

* formal methods enable a SW engineer to specify, develop and verify a computer-based system by applying a rigorous, mathematical notation.

* A variation of this approach, called clean-room SW engineering is currently applied by some SW development organizations.

(i) The development of formal model is currently quite time-consuming and expensive

(ii) B/c few SW developers have the necessary background to apply formal methods, extensive training is required.

(iii) It is difficult to use the methods as a communication mechanism for technically unsophisticated customers.



I. UNIFIED PROCESS MODEL

Unified Process is Incremental and Iterative process model extensively used for object oriented software development.

had to be

- * In this model, requirements or features are identified before hand. And then over several iterative development the software is developed and each time it is deployed at the client side, client feedback is obtained.
- * Unified process development occurs over 4 phases.
 - 1) Inception
 - 2) Elaboration
 - 3) Construction
 - 4) Transition.
- * Each of these above phases, consists of many increments.

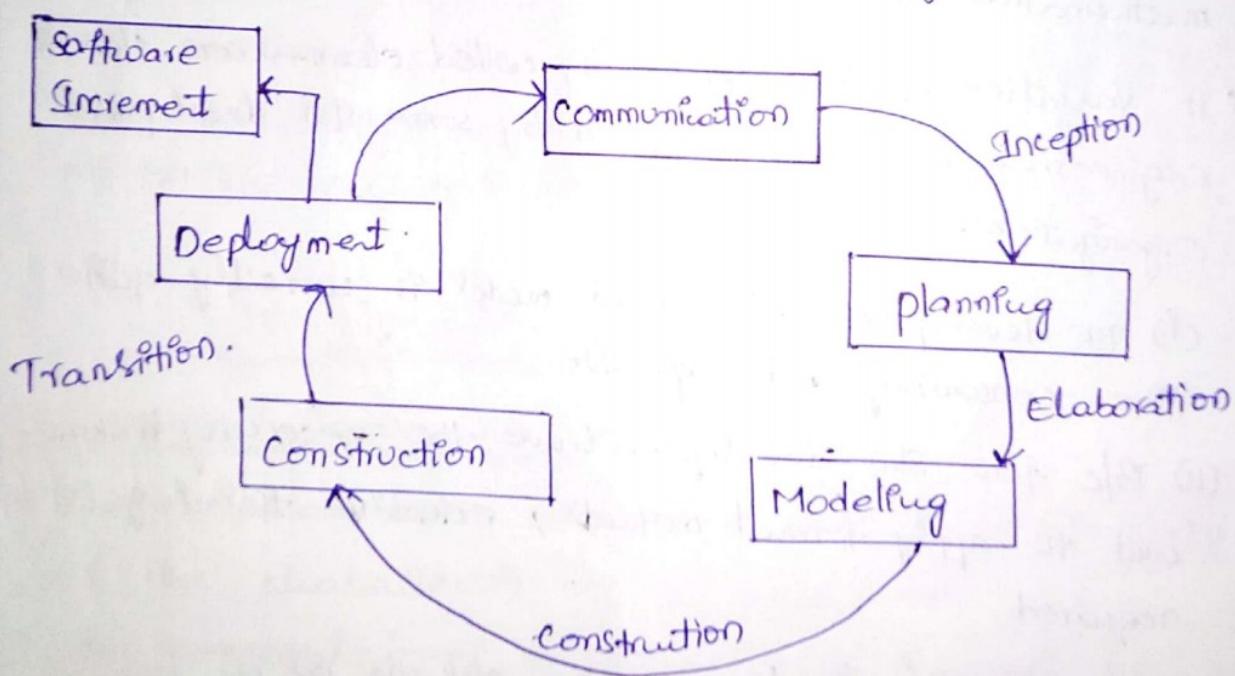


Fig: Unified process for one increment.

- * In the Inception phase, the initial user case mode is proposed, that is the features, the business case, risk list, project plan, planning documents, and any prototype.

* In the elaboration phase, models are made like analysis model, preliminary model, manual use case model and so on.

* In the construction phase, the SW is developed, the test plan is made, several manuals like user manual and installation manual are prepared. And finally the developed software increment is deployed at the customer site; the beta test reports and the user feedback is obtained.

Unified process work products.

Inception	Elaboration	Construction	Transition
* Vision document	* Use-case model	* Design model	* SW increment
* Initial use case model	* Requirements analysis model	* SW components	* Beta test reports
* Initial business case	* Preliminary model	* Test plan	* User feedback
* Initial risk list	* Revised risk list	* Test procedure	
* Project plan	* Preliminary manual	* Test cases	
* Prototype(s)		* User manual	
		* Installation manual	

[Q] SEI-CMMI LEVELS.

- * CMMI is capability maturity model integration which is proposed by Software Engineering Institution (SEI)
- * CMMI helps organizations to improve the quality of the SW they developed
- * Adopting to SEI-CMMI model had significant benefits to the business.
- * many commercial organizations adopt cmmi framework for their own improvement initiatives.

* The different levels of SEI-CMMI have been designed so that it is easy for an organization to slowly build its quality system starting from scratch.

* SEI-CMMI classifies 5 maturity levels.

Level 1 : Initial.

Level 2 : Repeatable.

Level 3 : Defined

Level 4 : Managed

Level 5 : Optimising.

Level 1 : [Initial]

- * An organization at this level is characterized by ad hoc activities.
- * Very few or no processes are defined and followed.
- * And no formal project management practices are followed, as a result time pressures at the end of the delivery time, as a result it leads to low quality products.

Level 2 : [Repeatable]

- * At this level, the basic project management practices such as tracking cost and schedules are established.
- * Configuration management tools are used on items identified for configuration control.
- * Size and cost estimation techniques such as function point analysis, Cocomo models are used.
- * Repeatable level occurs for organizations, when a company produces family of products. Since two products are very similar, the success story on development of one product can be repeated for another.

Level 3 :- [Defined].

- * At this level, the process for both management and development activities are defined and documented.
- * At this level, the organization builds up the capabilities of its employees through periodic training programs. Also review techniques are emphasized and documented.

Level 4 :- [Managed]

- * At this level, the focus is on software metrics. Both Process and product metrics are collected
- * quantitative quality goals are set for the products and at the time of completion of development it was checked whether the quantitative quality goals for the product are met.

Level 5 :- [Optimising]

- * At this stage process and product metrics are collected and process measurement data are analyzed for continuous Process Improvement.
- * At CMM Level 5, an organization would identify the best Software Engineering practices and innovations (which may be tools, methods, processes)
- * Level 5 organizations usually have a department whose responsibility is adopting to latest tools and techniques, technologies and propagate them world wide.
- * Level 5 organizations use configuration management techniques to manage process change, since process changes occurs continuously

UNIT-II

Software Requirements :- functional and non-functional requirements, user requirements, system requirements, Interface Specification, the software requirements document.

Requirements Engineering Process :- feasibility study, Requirements elicitation and analysis, Requirements validation, Requirements management.

System models : context models, Behavioural models, Data models, Object models, Structured models.

(I) functional and non functional requirements:

Functional requirements:

- * The functional requirements for a system describe what the system should do.
- * how system react to particular inputs, how system should behave in particular situations. (some cases it may also say what system should not do)

Non-functional requirements:

- * Non-functional requirements are the constraints on services offered by the system (timing constraint, development process, constraints, standard constraints).
- * These requirements apply on the system as a whole rather than individual system.

1) Functional requirements:-

- * Example of mental health care patient management system (MHC-PPTS) maintains information about patients receiving treatment for mental health problems.
 1. User shall able to search the appointment list for all clinics.
 2. System shall generate each day, for each clinic, a list of patients who are expected to attend appointments that day.

3). Each staff using the system should uniquely identified by his/her eight digit employee number.

- * Above all functional user requirements defines specific facilities
- * System developer to interpret ambiguous requirement in a way that simplifies its implementation.

Eg: User shall search the appointment (1st requirement)
patients with mental health problem are sometimes confused, i.e. they may have appointment in one clinic but actually go to a different clinic. (bcz if appointment is there they are recorded as attended irrespective of clinic)

- * So system developer implement in another way first choose a clinic and then carry out search.
- * So requirements should be complete (all services required by user should be defined) and consistent. (requirements should not have contradictory definitions).

Problems:-

Practically for large complex systems it is impossible to achieve requirements consistency and completeness.

- Reason:-
- 1) easy to make mistakes & omission when writing specification.
 - 2) Many stakeholders in a large system, each of them have different inconsistent needs.

Stakeholder (a person or role that is affected by the system in some way)

Solution:- Inconsistent requirements are included in the specification (problem only arise through deep analysis or after system is delivered to the customer)

2) Non-functional requirements

- * Non-functional requirements, not directly concerned with the specific services delivered by the system.
- * They may relate to emergent system properties such as reliability, response time, store occupancy, security, safety, interoperability etc.
- * They define constraints on system implementation (I/O device capabilities, interface with other system)
- * Non-functional requirements such as performance, security or availability usually specify constraint characteristics of a system as a whole.
- * Failing to meet non-functional requirements means whole system is unusable.

Ex: 1) Aircraft system if doesn't meet reliability requirements will not be certified as safe for operation.

2) Embedded control system fail to meet its operation performance requirements the control functions will not operate correctly.

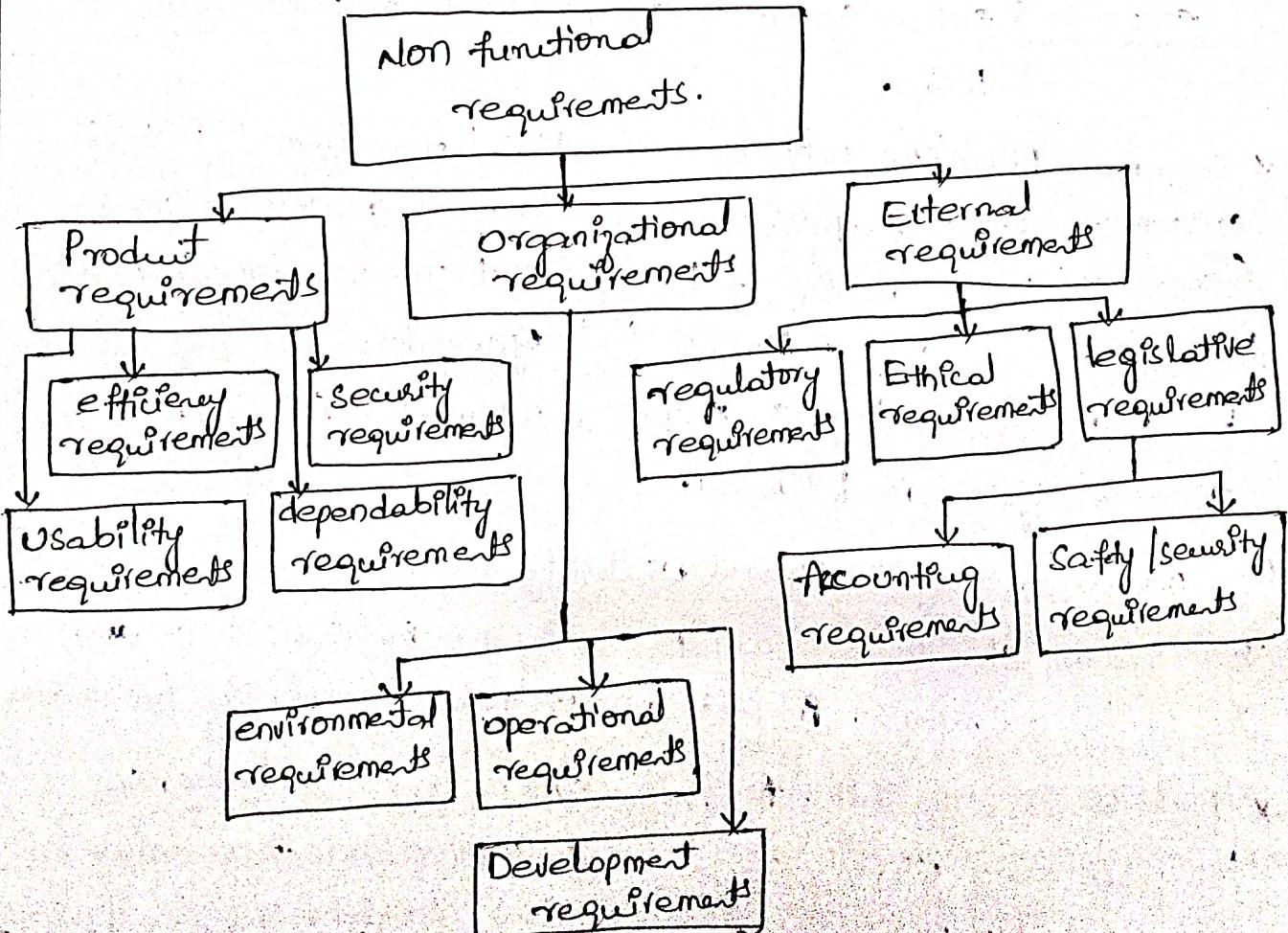


Fig: Classification of Non-functional requirements

Product requirements:— Specify the behaviour of the software

Eg: performance requirements (how fast system must execute, how much memory it requires), reliability requirements (acceptable failure rate), security requirements & usability req.

Organizational requirements: These requirements are system req. derived from policies and procedures in customer & developer organization.

Eg: operational: define how the system will be used

development: process standard to be used

environmental: specify operating environment of the system.

External requirements: covers all requirements that are derived from factors external to the system and its development process.

Eg: regulatory: what must be done for the system to be approved for a use.

legislative: system operates within the law, it is give assurance

ethical: ensure system is acceptable to its users & general public.

* common problems with non-functional requirements is that customers often propose these requirements as general goals (ease of use, ability of the system to recover from failure)

* goals are of good intentions but system developer face problems bcoz. subsequent dispute, scope of interpretation is seen by him after the system is delivered.

Eg: manager might express usability requirements.

The system should be easy to use by the medical staff and should be organized in such a way that user errors are minimized

* but it is impossible to verify system goal objectively, so by converting usable requirements to testable non-functional requirement, we can atleast include software instrumentation.

to count errors made by users when testing the system. medical staff shall be able to use all the system functions after proper training. After this training, the average number of errors made by experienced users shall not exceed two per hour of system use.

* So, if possible write non-functional requirements, it can be quantitatively measured and objectively tested.

* Metrics to specify non-functional requirements.

Speed - Processed transactions
event response time
screen refresh time

Size - M bytes
Number of Rom chips

Ease of use - Training time
Number of help frames.

Reliability - mean time to failure
probability of unavailability
Availability.

Robustness - Time to restart after failure
Percentage of events causing failure.

Portability - percentage of target dependent systems statements.
No. of target systems

*** The software Requirements document (SRS Document)

* SRS is an official statement of what the system developers should implement

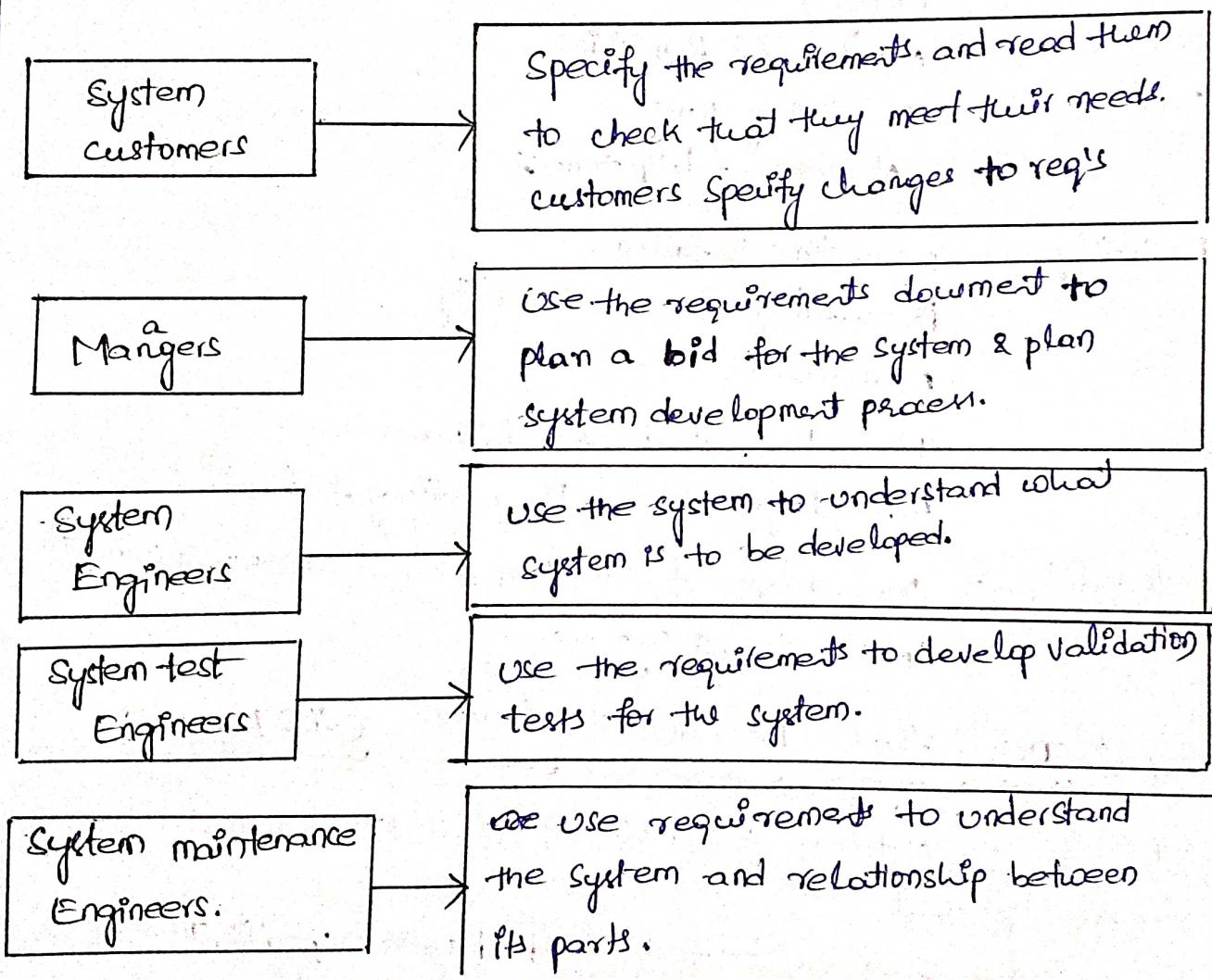
* It includes user requirements and detailed specification of the system requirements

* If there are large number of requirements, the detailed system requirements may be presented in separate document.

- * requirements document is essential when outside contractor is developing software system. But agile development says requirements change rapidly. So requirements document become outdated as soon as it is written, causing waste of effort.
- * Instead of that prepare document using extreme programming collect requirements incrementally and write them as user stories, the user then prioritizes requirements for implementation.

Eg: Business system.

- * requirements document has a diverse set of uses, ranging from seniors management to the engineers responsible for developing the software.



- * Different types of users means the requirements document has to be a compromise between communicating the requirements to customers, defining requirements in detail for developers & testers including possible system evolution.

- * Level of detail in requirements document depends on the type of system that is being developed and development process used.
- * Critical systems need detail document bcoz safety & security is analyzed.
- * System developed by separate company then system specifications need to be detail.
- * If individual iterative process is used then requirements document can be less detail and any ambiguity can be resolved during development process.

(i) IEEE standard for requirements document

Chapter

Description

Preface

- Define expected readership of document, describe history, include logical basis for creation of new version & summary of changes made in each version.

Introduction

- Describe need for the system, describe system's functionalities & explain how they work with other systems, how system fits in overall business, objectives of the organization.

Glossary

- Define technical terms used, do not make any assumptions about the experience.

User requirements

- Describes services provided by users

Definition

- * Non functional req.

- * Description in natural language, diagrams or other notations are used for representing non functional requirements.

- * Product and process standards must be specified.

System architecture

- * High level overview of system architecture
- * Distribution of functions across system modules
- * Architectural components that are reused are highlighted

System requirements - functional & non functional in detail.
specification
further detail add to non functional
interface to other system may be defined.

System models - set out one or more system models showing
relationship b/w system components & system
& its environment.

System Evolution - Anticipated changes due to the evolution,
changing user needs.

App Appendices - H/w & Database descriptions related to the
application which is being developed.
Ex: optimal configuration of the system,
logical organization of data ~~based~~ used by the
system & relationship b/w data.

Index - Normal alphabet index, index of diagrams
index of functions etc.

Domain Requirements:

- * derived from the application domain of the system rather than
from the specific needs of system users.
- * They include specialized domain terminology or reference to
domain concepts.
- * Set out how the configuration is carried out becoz these
requirements are specialized, so software engineers often find
it difficult to understand how they relate to other system
requirements.
- * These requirements are important becoz they often reflect
fundamentals of application domain, if these req's are not
satisfied then it is impossible to make the system work
satisfactorily.

E1: There shall be a standard user interface to all databases that shall be based on z39.50 standard.

(III)

User Requirements:-

- * These requirements derive the functional and non-functional req's so that they are understandable by system users without detailed technical knowledge.
- * Should specify external behavior of the system and avoid system design characteristics.
- * Write the req's in simple language with simple tables & forms and intuitive diagrams.

Problems with natural language:-

1. Lack of clarity:- It is sometimes difficult to use language in a precise and unambiguous way without making the document difficult to read.
2. Requirements confusion:- Functional & non-functional req's goals and design information may not be clearly distinguished.
3. Requirements Amalgamation:- Several req's may be expressed together as a single requirement.

E1: LIBsys shall provide financial accounting system that maintains records of all payments made by users of the system, system managers may configure the system so that regular users may receive discounted rates. This example includes both conceptual & detailed information, i.e. it should be an accounting system as an inherent part of LIBsys also includes detail that accounting system should support documents of regular LIBsys users.

- * To minimize misunderstandings when writing user req's following simple guidelines can be followed.

1. Invent a standard format and ensure that all req's definition use the same format like
 - Initial requirement in bold face
 - state of logic basis with each user requirements
 - reference to more detail system requirement specification
2. Use language consistently.— always distinguish between mandatory and desirable requirements.

↓

(written with should not essential)

(written shall
ie system must support)
- 3) Use text highlighting (Bold, italic) to pick out key parts of the requirements
- 4) Avoid use of computer jargon (non technical terms)

(IV) SYSTEM REQUIREMENTS.

- * System requirements are used as starting point for the system design.
- * They describe external behavior of the system and its operational constraint
- * Not concerned with how the system should be designed or implemented.
- * If a complex software system is developed, it is impossible to provide all design & information.

Reasons:-

- 1) You design an initial architecture of the system to help structure the requirements specification
System req's are ~~designed~~ organized accordingly to different subsystems that make up the system.
- 2) Most cases system must interoperate with other existing systems
- 3) Use of specific architecture to satisfy non functional req's may be necessary (Because external regulatory needs to certify that the system is safe).

(i) Natural language specification:-

- * Natural language is used to write system & user reqs. for system requirements.
 - * natural language specification can be confusing and hard to understand.
 - ① Natural language understanding relies on the specification readers & writers using same words for same concept. which leads to misunderstandings bcoz of ambiguity of natural lang.
 - ② Language is over flexible (you can say anything in different ways. it is upto reader to findout whether requirements are same or different)
 - ③ No easy way to modularize natural language requirements, it may be difficult to find all related requirements.
 - Because of these problems natural language specification is prone to misunderstandings, and if any requirements discovered in the later stages leads to expensive to resolve.
- =

Notations for requirements specifications:-

- * Alternatives to natural language specification for specifying req's are
 - 1) Structured Natural language: This approach depends on designing standard form or templates to express the req's specification.
 - 2) Design description languages: - This approach uses a language like a programming lang but with more abstract features to specify req's by defining an operational model of the system.
 - 3) Graphical notations: - A graphical language, text annotations is used to define the functional req's. Use case & sequence diagrams are commonly used
 - 4) Mathematical specifications: - Notations based on mathematical concepts such as finite state machine or sets.

(1) Structured Language Specifications

* Is a way of writing system req's where there is less freedom of all requirements written in a standard way.

Advantages:-

- 1) Expressiveness & understandability of natural language but ensure degree of uniformity.
- 2) limit the terminology and use templates to specify system req's
- 3) Incorporate control constructs derived from programming languages and graphical highlighting to partition the specification.

Ex:- Insulin pump system

Function: Insulin dose

Description: Dose of insulin if it is in safe zone 3 and \neq units

Inputs: current reading (r_2), previous two reading (r_0, r_1)

Source: current reading from sensor

Outputs: Dose of insulin delivered

Destination: Maintain control loop

Action: Dose is zero if sugar level is stable or falling or level is increasing but rate of increase is decreasing
level is increasing but rate of increase is increasing
then dose compute by dividing diff b/w current sugar level
and previous level by 4 and rounding the result, if
result = zero the dose is set to minimum dose to deliver.

Requires: Two previous readings to compute sugar level rate of change

Precondition: Insulin reservoir contains at least min allowed single dose.

Post condition: r_0 is replaced r_1 , then r_1 is replaced by r_2 .

Side effects: None.

When standard form is used for specifying functional req's the following information should be included.

1. Description of the function or entity being specified
2. Description of I/p's and where these come from
3. " " O/p's and where they go to
4. Indication of what other entities are used
5. Description of action to be taken
6. If function is used pre-condition setting out what must be true before function called and post-condition specifying what is true after the function is called.
7. Description of side effects if any.

(V) Interface Specification:-

- * All software systems must operate with existing systems that have already implemented & installed in an environment.
- * If new & existing system should work together. Interface of existing system must be specified.

Three types of interfaces:-

1. Procedural interface:- where existing programs or such systems offer a range of services that are accessed by calling interface procedures (API's)
2. Data Structures:- that are passed from one subsystem to another graphical data models are best notation.
3. Representation of data:- that have been established for an existing sub system (common in embedded, real time system) best way to describe these is probably to use a diagram of the structure with annotations explaining the functions of each group.

Ex: procedural interface definition defined in java

```
interface PrintServer {
```

// defines an abstract printerServer

// requires interface printer, interface PrintDoc

// provides initialize, print, displayPrintQueue, cancelPrintJob,
switchPrinter.

```

Void initialize(Printer P)
Void print (Printer P, PrintDoc d);
Void displayPrintQueue (Printer P);
Void cancelPrintJob (Printer P, PrintDoc d);
Void switchPrinter (Printer P1, Printer P2, PrintDoc d);
}
} // printServer.

```

(VI)

Requirements Engineering Process.

Requirements Engineering Process includes 4 high-level activities.

- 1) Focus on assessing if the system is useful to the business (feasibility study)
- 2) Discovering requirements (elicitation and analysis)
- 3) Converting these requirements into some standard form (specification) and
- 4) Checking that the requirements actually define the system that the customer wants (Validation)

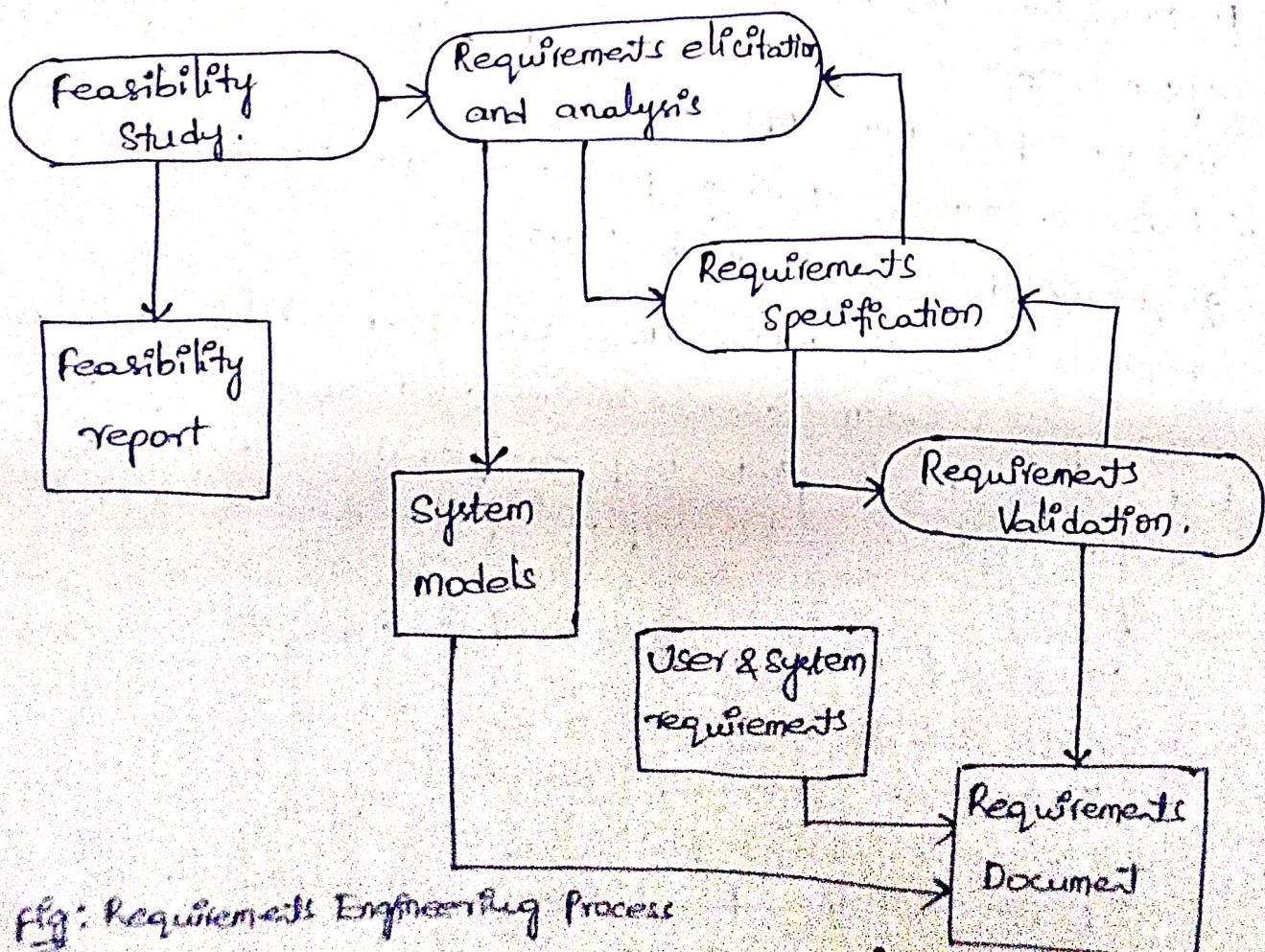
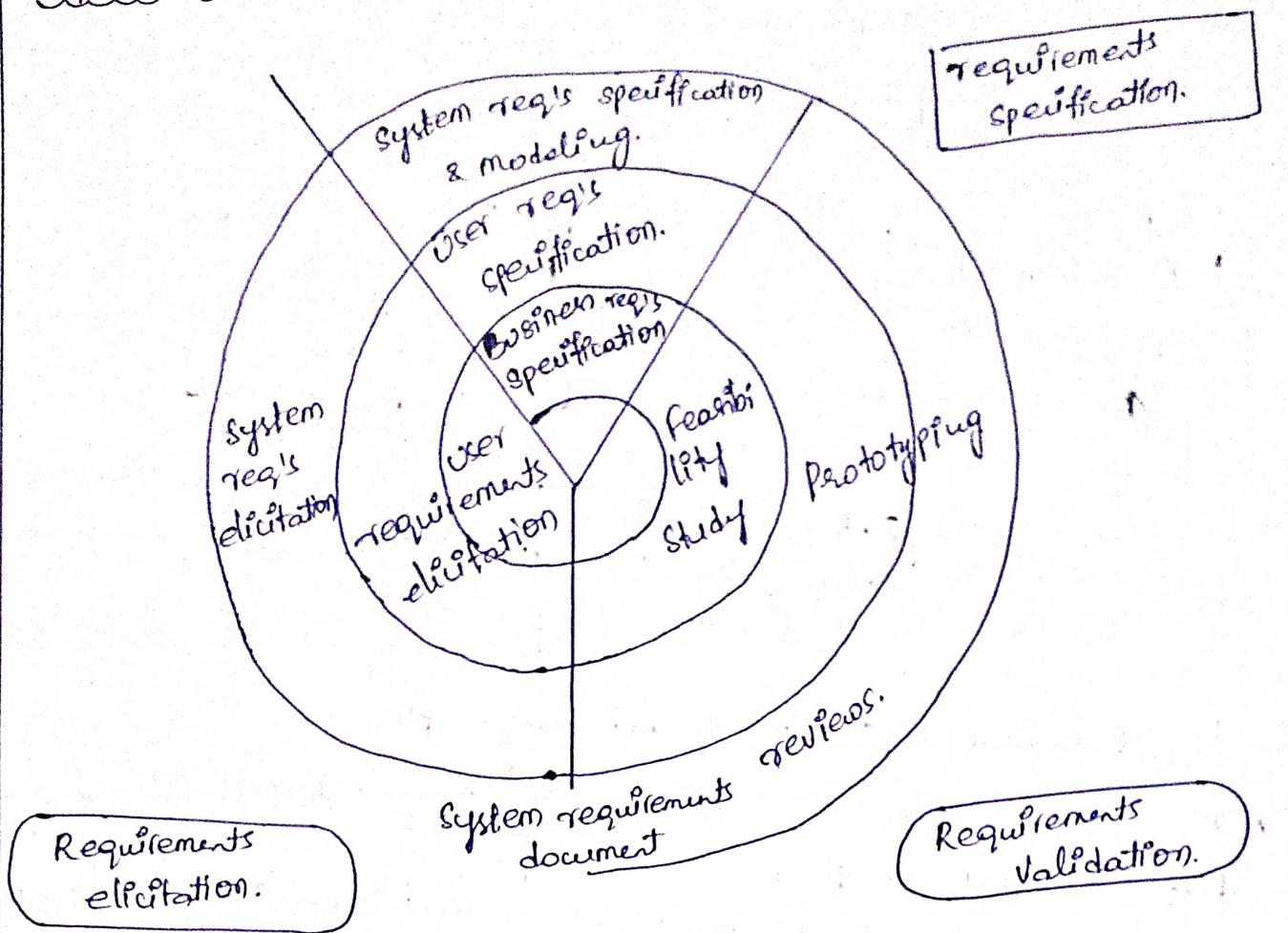


Fig: Requirements Engineering Process

Spiral model of requirements engineering process.



* people consider that, requirements engineering process is a way of specifying requirements using structured analysis method such as analyzing the system, and developing a set of graphical system models, such as use case model, structured method. Specification of requirements belongs to only one part in requirements engineering. Still there is much more to be added for requirements engineering.

One of such activity is Requirements elicitation.

* It is a human centered activity.

GMP.

Requirements Elicitation and Analysis

- VII)
- * After initial feasibility study, the next stage of requirements engineering process is requirements elicitation & analysis
 - * In this activity, software engineers work with customers & system end-users to find out about the application domain, what services the system should provide, the required performance of the system, how constraints and so on.

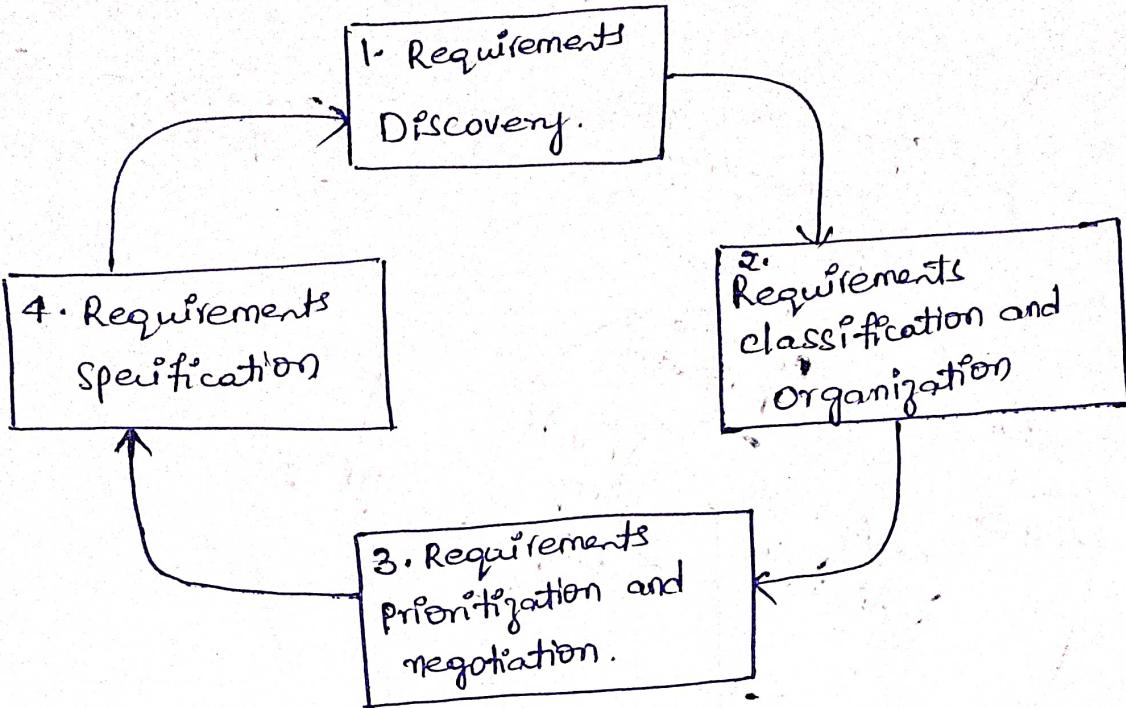


Fig: Requirements Elicitation and analysis process.

- * Requirements elicitation and analysis may involve a variety of different kinds of people in an organization.
- * A system stakeholder is anyone who should have some direct or indirect influence on the system requirements.
- * An end user - who will interact with the system, and anyone else in the organization who will be affected by it.
- * Other stakeholders might be engineers who are developing or maintaining other related system, business managers, domain experts and trade union representatives.

The process activities are :-

1. Requirements Discovery:-

- * This is the process of interacting with stakeholders of the system to discover their requirements.
- * Domain req from stakeholders and documentation are also discovered during this activity.
- * There are several techniques that can be used for requirements discovery.

2) Requirements classification and organization:-

- * This activity takes the unstructured collection of requirements, groups related requirements, and organizes them into coherent clusters.

3) Requirements prioritization and negotiation:-

- * When multiple stakeholders are involved, requirements will conflict
- * This activity is concerned with prioritizing requirements and finding and resolving requirements conflicts through negotiation.
- * Usually stakeholders have to meet to resolve differences and agree on compromise requirements.

4) Requirements specification:-

- * In this activity requirements are documented and are provided as input to the next spiral.
- * Formal or informal requirements documents may be produced.
- Requirements elicitation and analysis is an iterative process with continual feedback from each activity to other activities.
- * Process cycle starts with requirements discovery and ends with the requirements documentation. In each iteration some kind of improvement will take place by the analyst.

Understanding stakeholders requirements is difficult for several reasons :-

1. Stakeholders often they don't know what they want from a computer system, they want may find difficult to articulate what they want the system to do, They may make unrealistic demands, because they don't know what is feasible what is not feasible.
2. Stakeholders in a system naturally express requirements in their own terms and with implicit knowledge of their own work. Requirements engineers without experience in the customer's domain, may not understand the requirements.

* Stakeholders are the people related to the system. They may be end-users, managers, external stakeholders, they all should certify the acceptability of the system.

Example: Stakeholders for a Bank ATM

1. current bank customers who receive services from the system
2. Representatives from other Banks
3. Managers of the bank branches (obtain management info from system)
4. Counter staff (who involved in the day-to-day running of the system)
5. Database administration (integrate system with bank customer db)
6. Bank security managers (ensure system will not pose a security hazard)
7. Bank's marketing department (interested to use the system for marketing)
8. H/w & S/w maintenance engineers (upgrading of h/w & s/w)
9. National banking regulators (system confirms banking regulations)

In addition to stakeholders, requirements may also come from the application domain and from other systems that interact with the system being developed.

* Requirement sources (stakeholders, domain, systems) can all be represented as system viewpoints.

(1) Viewpoints:— Viewpoints are a way of structuring requirements to represent the perspectives of different stakeholders. Stakeholders may be classified under different viewpoints.

Types of Viewpoints:—

- 1) Internal Viewpoints
- 2) External Viewpoints
- 3) Domain Viewpoints

1. Interactor Viewpoints:- people or other systems that interact directly with the system.

* These viewpoints provide detailed system requirements covering the system features and interfaces.

* In an ATM, the customer's and the account database are interactor viewpoints.

2. Indirect Viewpoints:- stakeholders who do not use the system themselves but who influence the requirements.

* These viewpoints are more likely to provide high-level organizational requirements and constraints.

* In an ATM, management and security staff are indirect viewpoints.

3. Domain Viewpoints:-

* Domain characteristics and constraints that ~~not~~ influence the requirements.

* These normally provide domain constraints that apply to the system.

* In an ATM, an example would be standards for inter-bank communications.

Viewpoints identification:-

Identify viewpoints using:

→ providers and receivers of the system services;

→ Systems that interact directly with the system being specified;

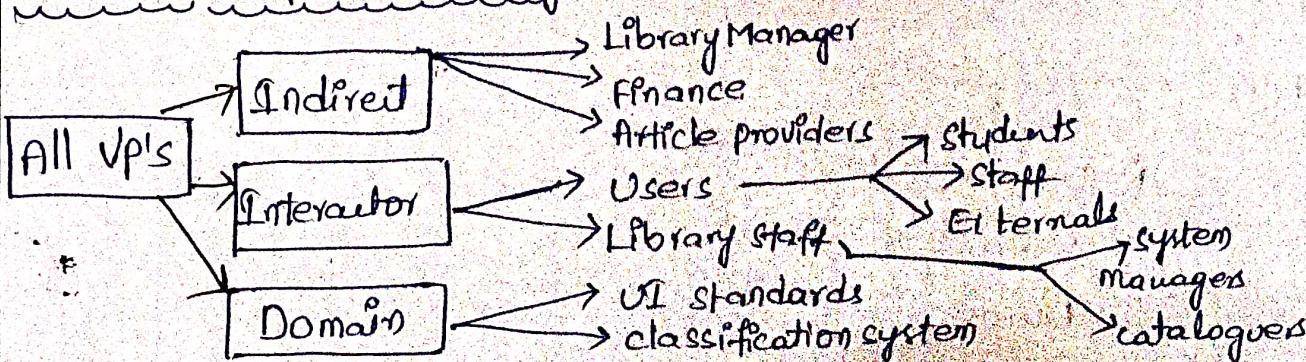
→ Regulations and standards.

→ Sources of business and non-functional requirements.

→ Engineers who have to develop and maintain the system.

→ Marketing and other business Viewpoints.

LIBSYS Viewpoint hierarchy:-



(Q) Interviewing :- formal or informal interviews with system stakeholders are part of most req's engineering processes.

- * Req's engineering team puts questions to the stakeholders about the system, that they currently use and the system to be developed.
- * Requirements are derived from the answers to these questions.

Interviews may be of two types:-

1. closed Interviews, where the stakeholders answers a pre-defined set of questions.
2. Open Interviews; where there is no predefined agenda. The req's engineering team explore a range of issues with system stakeholders and hence develop a better understanding of the system.

Interviews in practice will be like

- 1) Mix of closed and open-ended interviewing.
 - 2) Interviews are good to conduct for better understanding of stakeholders views about the system. working with current system, issues with the current system.
 - 3) Interviews are not good for what they need from understanding system domain requirements.
- * Domain requirements completely related to technical information about the system. So, if interviews happened with stakeholders regarding domain req's, req's engineers cannot understand specific domain terminology.

Effective Interviewers must have two characteristics

1. Interviewers will not be open-minded, willing to listen to stakeholders and should not have pre-conceived ideas about req's
2. They should prompt the interviewee with a question or a proposal and should not simply expect themselves to respond to a

question such as 'what do you want'

(3) Scenarios:-

- * Scenarios are ~~real life~~ examples real time examples than to abstract description. They can understand and analyze a scenario of how they might interact with a SW system.
- * Requirements engineer gather information for this discussion to formulate the actual system requirements.
- * Each Scenario covers one or more possible interactions. Several Scenarios have developed each of which provides different types of information at different levels of detail about the system.

Scenarios include:-

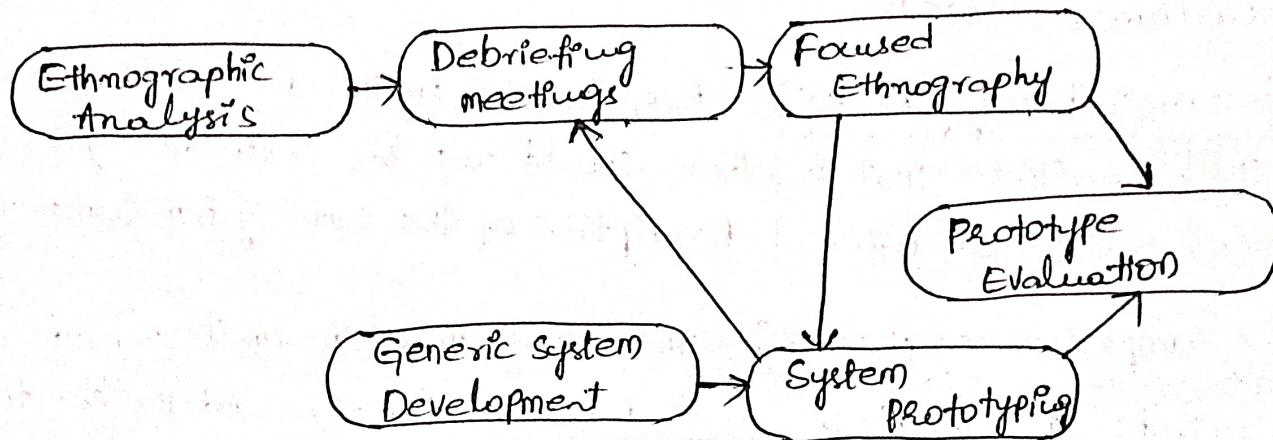
- what the system and users expect when the scenarios starts
- * Description of normal flow of events
- * Description of the starting situation
- * Description of what can go wrong.
- * Information about other concurrent activities.
- * Scenarios may be written as text, implemented by diagrams, screen shots and so on.

(IX) Ethnography:-

- * Software systems do not exist in isolation (separate) they are used in a social and organizational context and software system requirements may be derived or constrained by the context
 - * Satisfying these social and organizational requirement is often critical for the success of the system.
- Reason: Many SW systems are delivered but never used because they do not take proper account of the importance of these requirements.

- 12
- * Ethnography is an observational technique that can be used to understand social and organizational requirements.
 - * Value of ~~the~~ ethnography is that it helps analysts discover implicit (internal) system requirements that reflect actual rather than formal processes in which people are involved.
- Ethnography is effective at discovering two types of requirements.
- * Requirements that are derived from the way in which people actually work rather than the way in process definitions say they ought to work.
 - * Requirements that are derived from cooperation & awareness of other people's activities. (Eg: air traffic controllers may use awareness of other controllers)

Ethnography and prototyping for requirement analysis.



- * Ethnography can be combined with prototyping. The Ethnography informs the development of the prototype so that fewer prototype refinement cycles are required. Furthermore, the prototyping focuses the ethnography by identifying problems and questions that can then be discussed with the ethnographers.

=

(ix) Requirements Validation:- Requirements Validation is the process of checking that requirements actually define the system that the customer really wants.

- * Requirements validation is important because errors in a requirements document can lead to extensive rework costs when these problems are discovered during development or after the system is in service.
- * During the requirements validation process, different type of checks should be carried out on the requirements in the requirements document.
- * These checks include:
 1. Validity checks:- A user may think that a system is needed to perform certain functions. It checks "Does the system provide the services or functions which really best support the customer's need?
 2. Consistency checks:- Requirements in the document should not conflict. That is, there should not be contradictory constraints or different descriptions of the same system function.
 3. Completeness checks:- The requirements document should include requirements that define all functions and the constraints intended by the system user.
 4. Realism checks:- Using knowledge of existing technology, the requirements should be checked to ensure that they can actually be implemented.
 5. Verifiability:- To reduce the potential for dispute between customer and contractor, system requirements should always be written so that they are verifiable.

There are a number of requirements validation techniques available.

1. Requirements reviews → The requirements are analyzed systematically by a team of reviewers who check for errors and inconsistencies.
2. Prototyping → In this approach, an executable model of the system in question is demonstrated to end-users and customers.
3. Test-case generation → Requirements should be testable. If the tests for the requirements are devised as part of the validation process, then often reveals requirements problems.

Requirements Management

(X1)

The requirements for large software systems are always changing. The reason for this is, during the Software Process, the Stakeholder's understanding of the Problem is constantly changing. The system requirements must

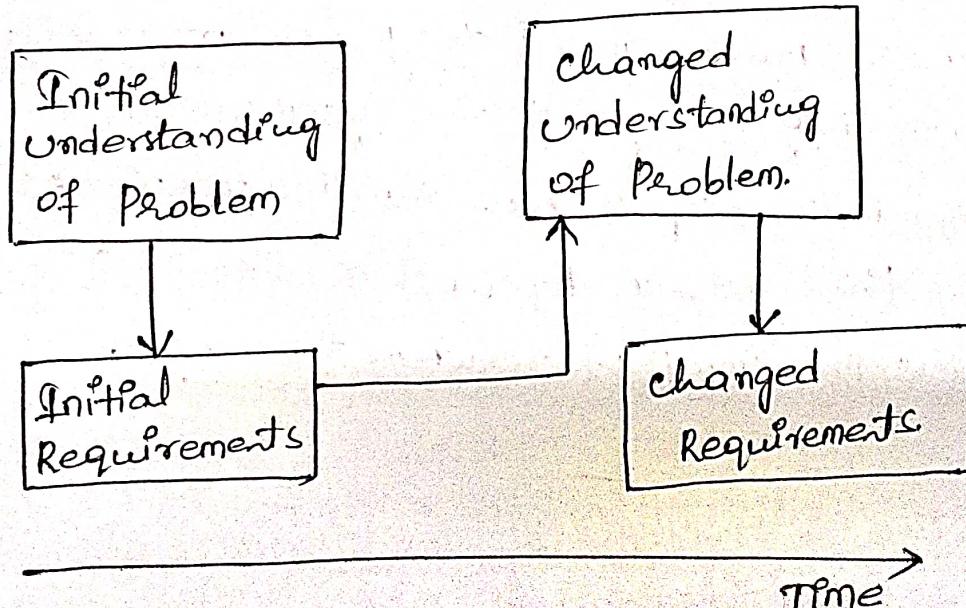


Fig: Requirements evolution.

then also evolve to reflect this changed Problem view.

There are several reasons why change is inevitable.

1. The business and technical environment of the system
always changes after installation. New law may be introduced, it may be necessary to interface the system with other systems, business priorities may change, and new legislation and regulations may be introduced that the system must include.
2. The people who pay for a system and the users of that system
are rarely the same people. System customers impose requirements because of organizational & budget constraints. These may conflict with end-user requirements after delivery, so new features may have to be added for user support.
3. Large systems usually have a diverse user community. Many users having different requirements and priorities that may be conflicting. The final system requirements discovered would be that the balance of support given to different users, has to be changed.

→ Requirements management is the process of understanding and controlling changes to the system requirements. There is a need to keep track of individual requirements and maintain links between dependent requirements so that you can assess the impact of requirement changes.

(i) Requirements change Management :-

Requirements change management should be applied to all proposed changes to a system's requirements after the requirements document has been approved.

* Change management is essential because you need to decide if the benefits of implementing new requirements are justified by the costs of implementation.

* There are three principal stages to a change management process.

1) problem analysis and change specification :- The process starts with an identified requirements problem or, sometimes, with a specific change proposal. During this stage, the problem or the change proposal is analyzed to check that it is valid.

2. change analysis and costing :- The effect of the proposed change is assessed using traceability information and general knowledge of the system requirements. The cost of making the change is estimated both in terms of modifications to the requirements document and if appropriate, to the system design and implementation. Once the analysis is completed, a decision is made whether or not to proceed with the requirements change.

3. change implementation :- Requirements document should be organized in such a way that it allows to make changes to it without extensive rewriting and reorganization.

* As with programs, changeability in documents is achieved by minimizing external references and making the document section as modular as possible.

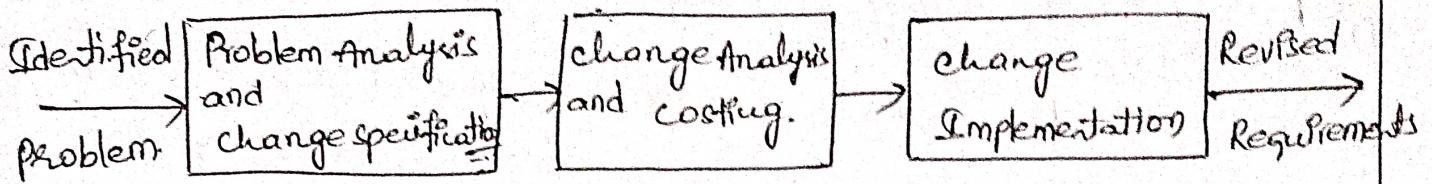


Fig: Req's change Management.

(ii) Requirements management planning :-

planning is an essential first stage in requirements management process. The planning stage establishes the level of requirements management detail that is required.

- * During the requirements management stage, you have to decide on:
 1. Requirements identification:- Each requirement must be uniquely identified so that it can be cross-referenced with other requirements and used in traceability assessments.
 2. A change management process:- This is the set of activities that assess the impact and cost changes.
 3. Traceability policies:- These policies define the relationships between each requirement and between the requirements and the system design that should be recorded.
 4. Tool Support Requirements Management, involves the processing of large amounts of information about the requirements tools that may be used. range from specialist requirements management systems to spreadsheets and simple database system

Design Engineering

7

7.1 : Design Process and Design Quality

Q.1 Explain the term - Software design

JNTU : Part A, Marks 2]

Software design is model of software which translates the requirements into finished software structures, architecture, interfaces and components necessary to implement the system are given.

Q.2 What do you mean by design quality ?

JNTU : Part A, Dec.-16, Marks 3]

Design quality is the level of effectiveness of design function in determining a product's functional requirements that can be converted into a usable product.

The goal of any software design is to produce high quality software.

In order to evaluate quality of software there should be some predefined rules or criteria that

need to be used to assess the software product. Such criteria serve as characteristics for good design.

Q.3 Elaborate on software design engineering in detail.

JNTU : Part B, Dec.-10, ECE, Marks 16]

Ans. : During software engineering process, the first task is to identify and analyze the requirements. Based on this analysis the software design is developed. This design serves as a basis for code generation and testing. Hence software design is an intermediate process which translates the analysis model into design model.

- The four types of elements of analysis model are scenario based elements, class based elements, behavioral elements, and flow oriented elements.
- During the scenario based analysis various models such as use case diagrams, activity diagrams or swimlane diagrams are created. During the class based analysis the class diagrams are created. During flow oriented analysis the Data flow

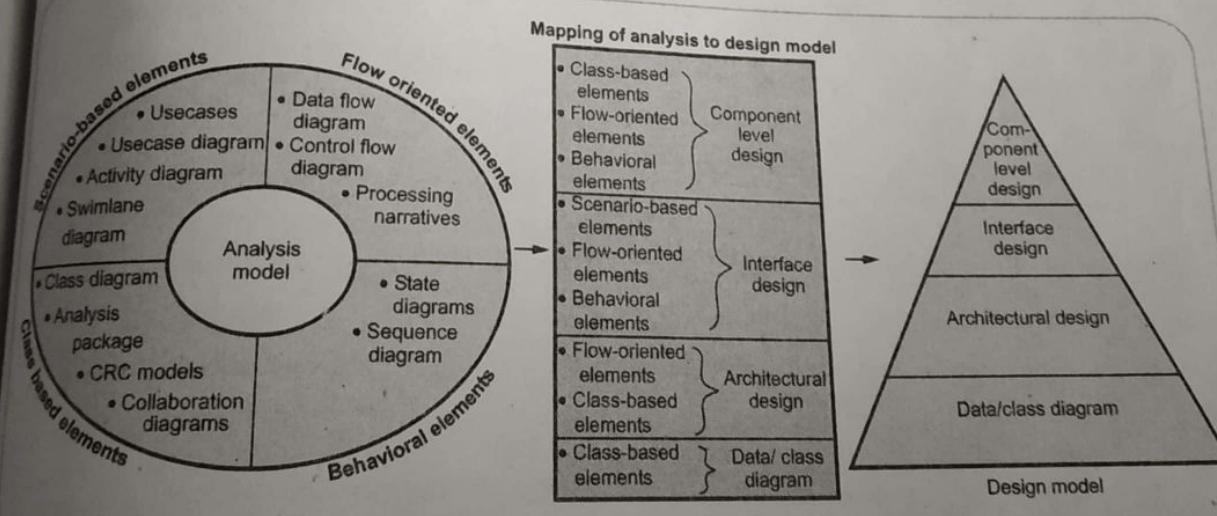


Fig. Q.3.1 Translating analysis model into the design model

(7 - 1)



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- Software Engineering
- diagrams are created. Behavioral analysis can be done using state diagrams and sequence diagrams.
- The class based elements of analysis model are used to create class diagrams.
 - The flow oriented elements and class based elements are used to create architectural design.

- The scenario based elements, flow oriented elements and behavioral elements are used to create Interface Design. The interface design describes how software communicates with systems.
- The class based elements, flow oriented elements and behavioral elements are used to create structural elements of software architecture into component level design. This design transforms the procedural description of software module. (Refer Fig. Q.3.1).

- Q.4 State and explain various activities in software design. And also discuss the importance of design phase.**
- ESQJNTU : Part B, Dec-12, Marks 5]
- Ans. : Activities in Software Design - Refer Q.3

Importance of software design phase :

- Software design is very important for assessing the quality of software. Because design is the only way that we can accurately translate the user requirements into the finished software product.
- Without software design, it is difficult to test the software product. Not only this, but for making a small change in the software - it is the software design which helps us to make the necessary changes without disturbing other part of the software.

- Q.5 Describe the design process in software development.**
- ESQJNTU : Part A, Feb-10, Marks 3]

- Ans. : Software design is an iterative process using which the user requirements can be translated into the software product.
- At the initial stage of the software is represented as an abstract view.
 - During the subsequent iterations data, functional and behavioral requirements are traced in detail. That means at each iteration the refinement is made to obtain lower level details of the software product.

- Ans. : 1. The good design should implement all the requirements specified by the customer. Even if there are some implicit requirements of the software product then those requirements should also be implemented by the software design.
- The design should be simple enough so that the software can be understood easily by the developers, testers and customers.
 - The design should be comprehensive. That means it should provide complete picture of the software.

7.2 : Design Concepts

- Q.7 Explain about various design concepts in detail.**
- ESQJNTU : Part B, Dec-12, Marks 7/May-13, Marks 5]

- Ans. : The software design concept provides a framework for implementing the right software.

- Abstraction : Software design occurs at different levels of abstraction. At each stage of software design process levels of abstractions should be applied to refine the software solution. At the higher level of abstraction, the solution should be stated in broad terms and in the lower level more detailed description of the solution is given.

- Modularity : The software is divided into separate named and addressable components that called as modules. Monolithic software is hard to grasp for the software engineer, hence it has now become a trend to divide the software into number of products.

- Architecture : Architecture means representation of overall structure of an integrated system. In architecture various components interact and the data of the structure is used by various components.

- Refinement : Refinement is actually a process of elaboration. The process of program refinement is analogous to the process of refinement and partitioning that is used during requirements analysis.

2.	Content coupling is also known as pathological coupling.	Common coupling is also known as global coupling.
3.	This type of coupling does not require any global data or global variable for communication.	This type of coupling is based on the communication using global data areas.
4.	The major drawback of content coupling is that - if we want to reuse one component we need to import all the components that are coupled with the component being reused.	The major drawback of common coupling is that - modules in the common coupling are tightly coupled. A fault in one module using global data may show up in another module because global data may be updated by any module at any time. This greatly affects the reusability of modules.
5.	The access to internal structure is of main concern in this kind of communication.	The access to global data is of main concern in this kind of communication.
6.	In this coupling, component directly modifies another's data.	In common coupling, it is difficult to determine all the components that affect a data element.
7.	Example - Part of Program that searches for the entry of particular employee. when the module does not find the entry for the employee, it directly adds employee modifying the contents of data structure containing employee data.	Example - A process control component that maintains the status of operations in a global data store. This control block gets data from multiple sources or supplies data to multiple sinks. Each source process writes the status of its operation directly to the global data store.

Q.13 Define and explain about coupling and cohesion. Also differentiate between them.
E[NTU : Part B, June-14, Marks 7]

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Ans. :		
Sr. No.	Coupling	Cohesion
1.	Coupling represents how the modules are connected with other modules or with the outside world.	In cohesion, the cohesive module performs only one thing.
2.	With coupling interface complexity is decided.	With cohesion, data hiding can be done.
3.	The goal of coupling is to achieve lowest coupling.	The goal of cohesion is to achieve high cohesion.
4.	Various types of couplings are - Data coupling, Control coupling, Common coupling and Content coupling.	Various types of cohesion are - Coincidental cohesion, Logical cohesion, Temporal cohesion, Procedural cohesion and Communicational cohesion.

Q.14 Define and explain about different types of cohesion
E[NTU : Part B, Dec-16, Marks 5]

- Ans. :- With the help of cohesion the information hiding can be done.
- A cohesive module performs only "one task" in software procedure with little interaction with other modules. In other words cohesive module performs only one thing.
 - Different types of cohesion are :
 - Coincidentally cohesive** - The modules in which the set of tasks are related with each other loosely then such modules are called coincidentally cohesive.
 - Logically cohesive** - A module that performs the tasks that are logically related with each other is called logically cohesive.
 - Temporal cohesion** - The module in which the tasks need to be executed in some specific time span is called temporal cohesive.
 - Procedural cohesion** - When processing elements of a module are related with one another and must be executed in some specific order then such module is called procedural cohesive.

Q.15 Justify how modular design is an effective design method ?
E[NTU : Part B, Feb-10, Dec-10, Marks 8]

Ans. : Meyer defines five criteria that enable us to evaluate a design method with respect to its ability to define an effective modular system :

- Modular decomposability** : A design method provides a systematic mechanism for decomposing the problem into sub-problems. This reduces the complexity of the problem and the modularity can be achieved.
- Modular composability** : A design method enables existing design components to be assembled into a new system.
- Modular understandability** : A module can be understood as a standalone unit. It will be easier to build and easier to change.
- Modular continuity** : Small changes to the system requirements result in changes to individual modules, rather than system-wide changes.
- Modular protection** : An aberrant condition occurs within a module and its effects are constrained within the module.

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Q.9 Define coupling and cohesion.
E[NTU : Part B, Dec-10, Marks 8, Dec-17, Marks 2]

Ans. : Coupling : Coupling represents how the module can be connected with other module or with the outside world.

Cohesion : Cohesion is a measure that represents that a module performs only one task in software procedure with little interaction with other modules.

Q.10 What is data abstraction ? Give an example.
E[NTU : Part A, Marks 3]

Ans. : In data abstraction the collection of data objects is represented. For example for the procedure search the data abstraction will be record. The record consists of various attributes such as record ID, name, address and designation.

Q.11 Differentiate between procedural and data abstractions.
E[NTU : Part B, April-11, Marks 8]

Ans. : The procedural abstraction gives the named sequence of instructions in the specific function. That means the functionality of procedure is mentioned by its implementation details are hidden. For example : Search the record is a procedural abstraction in which implementation details are hidden (i.e. Enter the name, compare each name of the record against the entered one, if a match is found then declare success. Otherwise declare 'name not found')

In data abstraction the collection of data objects is represented. For example for the procedure search the data abstraction will be record. The record consists of various attributes such as record ID, name, address and designation.

Q.12 Differentiate between content and common coupling.
E[NTU : Part B, Dec-11, Marks 7]

Sr. No.	Content Coupling	Common Coupling
1.	Content coupling occurs between two modules when one module refers to the internals of the other module.	Common coupling occurs when modules communicate using global data areas.

Q.20 Differentiate between : abstraction and modularization. [E[Q]NTU : Section A, Marks 2]

Ans. : • Abstraction is a software design concept which is applied to refine software solution. In the process of abstraction only necessary information is abstracted from requirement analysis to create the software solution in broad terms. While moving through different levels of abstraction the procedural and data abstraction are prepared. During abstraction the procedural and data objects are prepared.

- Modularity is a design concept in which requirements are divided into separately named and addressable components called as modules. Modularity in design reduces complexity and helps in easier implementation.

Q.21 Discuss the relationship between the concept of information hiding as an attribute of effective modularity and the concept of module independence ? [E[Q]NTU : Section B, Feb.-10, CSE/IT/CS & SE, Marks 8]

Ans : Information hiding can be related to both coupling and cohesion concepts.

For reducing the coupling only those modules are linked together that are absolutely needed. This reduces the coupling between modules. Similarly information is isolated so that the functionalities can be isolated. This improves the cohesion of individual modules.

Information hiding implies that effective modularity can be achieved by defining a set of independent modules that communicate with one another only that information necessary to achieve software function. Using abstractions the procedural entities are defined. This is helpful for testing and maintenance.

The concept of module independence helps in achieving modularity, abstraction and information hiding. Independent modules are easier to maintain and test. Reusability of such modules is also possible.

Q.22 What do you understand by the term Design classes ? [E[Q]NTU : Part A, Marks 2]

Ans. : • Complete and Efficient

which the problem is viewed from user's point of view.

Q.23 What are the goals of design classes ? [E[Q]NTU : Part A, Marks 3]

Ans. : The goal of design classes is :

1. To refine the analysis classes by providing the detail design. Using detailed design further implementation is carried out.
2. To create new set of classes for implementing the core requirements of the software.

Q.24 What type of design classes does the designer create ? Explain about the 'well formed' design class. [E[Q]NTU : Part B, May-09, Marks 8]

Ans. : 1. **User Interface Class** : The user interface class defines all the interactions with the system. The user interface classes is basically a visual representation. It is also called Human Computer Interface (HCI).

2. **Business Domain Class** : Business domain classes are the refinement of analysis classes. These classes identify the **attributes and services** that are needed to implement some elements of business domain.

3. **Process Class** : Process class is used business domain. It define processes required by business domain.

4. **Persistent Class** : These classes represent the data store such as databases which will be retained as it is even after the execution of the software.

5. **System Class** : These classes are responsible for software management and control functions that are used for system operation.

Each class must be well formed design class.

Q.25 Write any three desirable characteristics of design classes [E[Q]NTU : Part A, Marks 3]

Ans. : • Complete and Efficient

A design class must be properly encapsulated with corresponding attributes and methods. Design class must contain all those methods that are sufficient to achieve the intent of the class.

Q.26 Define and explain about different types of coupling [E[Q]NTU : Part B, Marks 5]

Ans. : Various types of coupling are :

i) **Data coupling** : The data coupling is possible by parameter passing or data interaction.

ii) **Control coupling** - The modules share related control data in control coupling.

iii) **Common coupling** - In common coupling common data or a global data is shared among the modules.

iv) **Content coupling** - Content coupling occurs when one module makes use of data or control information maintained in another module.

Q.27 Discuss the advantages and disadvantages of modularization [E[Q]NTU : Part B, May-08, Marks 7]

Ans. : Advantages :

- (i) Due to modularization algorithm can be understood easily.
- (ii) Many programmers can work on different modules at the same time which saves the time.
- (iii) Testing of each module can be done thoroughly.
- (iv) Modules can be reused for similar kind of projects.

Disadvantages :

- (i) Documentation of each module need to be maintained.
- (ii) It can create problems when modules are linked together because each link need to be tested properly.

Q.28 Discuss about refactoring in detail [E[Q]NTU : Part B, Dec-11, Marks 7]

OR **What is refactoring? Why is it done?** [E[Q]NTU : Part B, May 08, Marks 7]

Ans. : • Refactoring is necessary for simplifying the design without changing the function or behaviour.

• Fowler has defined refactoring as "The process of changing a software system in such a way that the external behavior of the design do not get changed, however the internal structure gets improved".

Benefits of refactoring are -

- i) The redundancy can be achieved.
- ii) Inefficient algorithms can be eliminated or can be replaced by efficient one.
- iii) Poorly constructed or inaccurate data structures can be removed or replaced.
- iv) Other design failures can be rectified.

The decision of refactoring particular component is taken by the designer of the software system.

Q.29 Discuss the statement, "Abstraction and refinement are complementary concepts. [E[Q]NTU : Section B, June-14, Marks 8]

Ans. : Abstraction and refinement are complementary concepts. The major difference is that - in the abstraction low-level details are suppressed.

Refinement helps the designer to elaborate low-level details.

Q.30 "Modularity is the single attribute of the software that allows a program to be intellectually manageable". How this is true ? [E[Q]NTU : Section A, Marks 2]

Ans. : This is quoted by Glenford Myers. Consider that there is a large program composed of single module. Such a program cannot be grasped by reader. The control paths, span of reference, number of variables and overall complexity of such a program is beyond understanding. On the other hand if the program is divided into certain number of modules then overall complexity of the program gets reduced. The error detection and handling can be done effectively. Also changes made during testing and maintenance become manageable. Hence it is true that "Modularity is the single attribute of the software that allows a program to be intellectually manageable".

<p>Software Engineering</p> <p>(2) Interface Elements</p> <p>(3) Data Design Elements</p> <p>(4) Component Level design Elements</p> <p>Design Model :</p> <ul style="list-style-type: none"> The process dimension denotes the progress of design model that occurs due to various software tasks that get executed as the part of software process. The abstract dimension represents in how much detail the analysis model is transformed into design model. In Fig. Q.26.1 the dashed line shows the boundary between analysis and design model. In both the analysis and design models the same UML diagrams are used but in analysis model these diagrams are abstract and in design model they are refined and elaborated. Moreover in design model the implementation specific details are provided. <p>UML diagrams are abstract and in design model these diagrams are refined and elaborated. Moreover in design model the implementation specific details are provided.</p> <p>Along the horizontal axis various elements such as architecture element, interface element, component level elements and deployment level elements are given. It is not necessary that these elements have to be developed in sequential manner. First of all the preliminary architecture design occurs then interface design and component level design occur in parallel. The deployment level design ends up after the completions of complete design model.</p> <p>Q.27 Explain the concept of data design element.</p> <p>ANSWER : Part B, Marks 5]</p> <p>Ans. : • The data design represents the high level of abstraction.</p> <p>• This data represented at data design level is refined gradually for implementing the computer based system.</p> <p>• The data has great impact on the architecture of software systems. Hence structure of data is very important factor in software design.</p> <p>• Data appears in the form of data structures and algorithms at the program component level.</p>	7-8
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<p>Software Engineering</p> <p>Design Engineering</p> <p>(2) Data flow architecture</p> <p>(3) Call and return architecture</p> <p>(4) Object oriented architecture</p> <p>(5) Layered architecture.</p> <p>Q.28 Explain the architectural Design Element</p> <p>ANSWER : Part B, Marks 5]</p> <p>Ans. : • The architectural design gives the layout or overall view of the software.</p> <p>• Information obtained from application domain sources -</p> <ul style="list-style-type: none"> • Data flow models or class diagrams. • Architectural patterns and styles. <p>• The architectural style is a pattern for creating system architecture for given problem. Commonly used architectural styles are -</p> <ul style="list-style-type: none"> • High Cohesion • Low Coupling • Primitiveness <p>Design classes must be collaborated with manageable number of classes. If one design class is collaborated with all other design classes then the implementation.</p> <p>Q.29 Explain the Interface level design elements</p> <p>ANSWER : Part B, Marks 5]</p> <p>Ans. : Interface Design represents the detailed design of the software system. In interface design how information flows from one component to other component of the system is depicted. Typically there are three types of interfaces -</p> <ul style="list-style-type: none"> → User Interface : By this interface user interacts with the system. For example - GUI → External Interface : This is the interface of the system components with the external entities. For example - Networking. → Internal Interface : This is an interface which represents the inner component communication of the system. For example - two classes can communicate with each other by operations or by passing messages 	7-7
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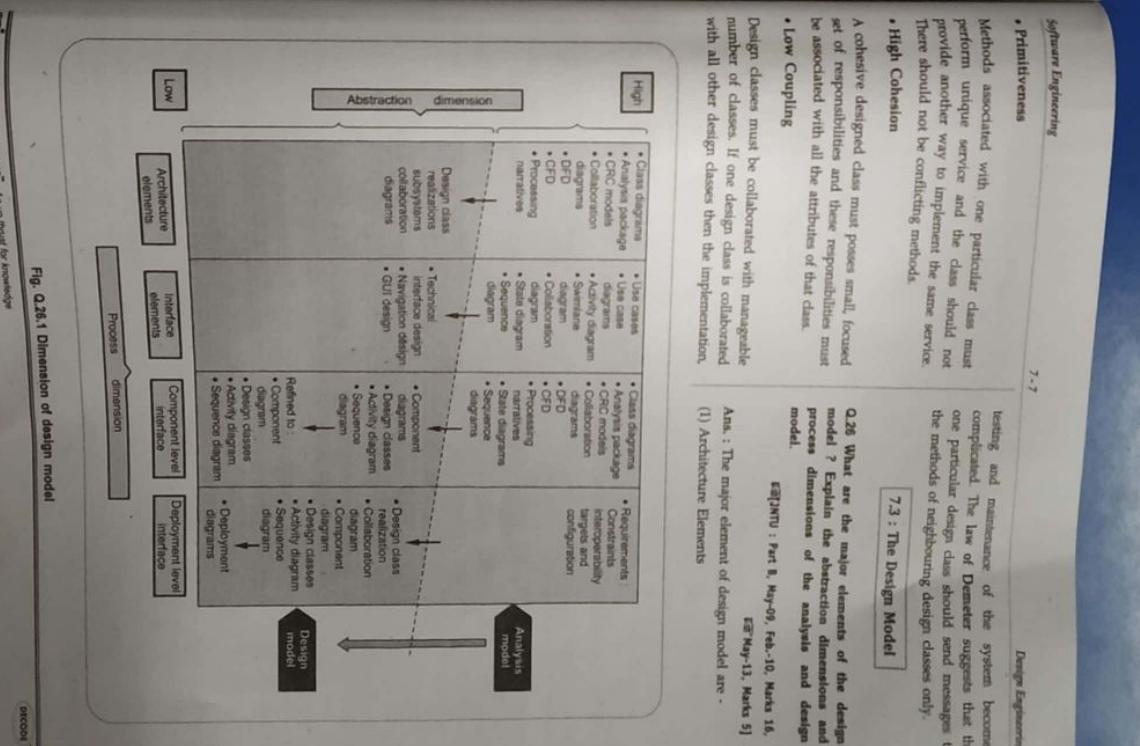


Fig. Q.26.1 Dimension of design model



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Template for Design Pattern	
Name :	The name of the design pattern is given initially. The name must be short and expressive.
Purpose :	The purpose of the design pattern is given in this section.
Known-as :	If any synonym for the pattern is existing, then it should be mentioned.
Motivation :	It describes nature of the problem along with supporting example.
Applicability :	It describes the design situation in which the pattern is applicable.
Structure :	It describes the classes that are required to implement the problem.
Participants :	It includes the responsibilities of the classes that are used in the pattern.
Collaborations :	It describes all the collaborating classes that share some responsibilities.
Consequences :	It describes various design forces of the pattern.
Cross References :	If any related design patterns exist then those are described under this section.

Q.6 Write and explain the steps used in data design. [E[JTU : Part B, Marks 5]

Ans.: 1. Apply systematic analysis on data

Represent data objects, relationships among them and data flow along with the contents.

2. Identify data structures and related operations

For the design of efficient data structures all the operations that will be performed on it should be considered.

3. Establish data dictionary

The data dictionary explicitly represents various data objects, relationships among them and the constraints on the elements of data structures.

4. Defer the low-level design decisions until late in the design process

Major structural attributes are designed first to establish an architecture of data. And then low-level design attributes are established.

5. Use information hiding in the design of data structures

The use of information hiding helps in improving quality of software design. It also helps in separating the logical and physical views.

6. Apply a library of useful data structures and operations

The data structures can be designed for reusability. A use of library of data structure templates (called as abstract data types) reduces the specification and design efforts for data.

7. Use a software design and programming language to support data specification and abstraction

The implementation of data structures can be done by effective software design and by choosing suitable programming language.

8.3 : Architectural Styles and Patterns

Q.7 What is architectural style ?

[E[JTU : Part A, May-07, Marks 02]

Ans.: The architectural model or style is a pattern for creating system architecture for given problem.

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heterogeneous and do not follow single architectural style.

Q.8 List out some commonly used architectural styles. [E[JTU : Part A, Marks 3]

Ans.: The commonly used architectural styles are,

1. Data centered architectures.

2. Data flow architectures.

3. Call and return architectures.

4. Object oriented architectures.

5. Layered architectures.

Q.9 Explain about architectural pattern in detail.

[E[JTU : Part B, April-11, Marks 8]

Ans.: The architectural pattern is basically an approach for handling behavioural characteristics of software systems. Following are the architectural pattern domains.

1. **Concurrency :** Concurrency means handling multiple tasks in parallel. For example in operating system, multiple tasks are executed in parallel. Hence concurrency is a pattern which represents that the system components can interact with each other in parallel. The benefit of this pattern is that system efficiency can be achieved.

2. **Persistence :** Continuity in the data can be maintained by the persistence pattern. In other words the data used in earlier execution can be made available further by storing it in files or in databases. These files/databases can be modified in the software system as per the need. In object oriented system the values of all attributes various operations that are to be executed are persistent for further use. Thus broadly there are two patterns. i) Database management pattern ii) Application level pattern.

3. **Distribution :** Distribution pattern refers to the way in which the system components communicate with each other in distributed systems. There are two major problems that occur in distribution pattern

- The nature of interconnection of the components.
- The nature of communication.

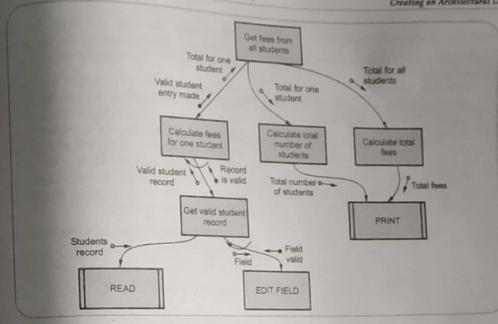


Fig. Q.3.4 Structure chart

* The example of a structure chart is as given below.
(Refer Fig. Q.3.4)

Q.4 Discuss why software architecture play important role during development and discuss various architectural terminology

[E[JTU : Part B, Dec-10, 12, Mark 7]

Ans.: Software Architecture Importance : Refer Q.1.

A computer-based system (software is part of this system) exhibits one of the many available architectural styles. Every architectural style describes a system category that includes the following -

- Components : Computational components such as clients, server, filter, and database to execute the desired system function.
- Connectors : A set of connectors such as procedure call, events broadcast, database protocols, and pipes to provide communication among the computational components.
- Constraints : Constraints to define integration of components to form a system.
- Semantic model : A semantic model, which enable the software designer to identify the characteristics of the system as a whole by studying the characteristics of its components

Q.5 What is data design ? Explain with an example. [E[JTU : Part B, May-09, Dec-14, Marks 7]

Ans.: • Data design is basically the model of data that is represented at the high level of abstraction.

• The data design is then progressively refined to create implementation specific representations.

• Various elements of data design are,

- Data object - The data objects are identified and relationship among various data objects can be represented using entity relationship diagrams or data dictionaries.

- Databases - Using software design model, the data models are translated into data structures and databases at the application level.

- Data warehouses - At the business level useful information is identified from various databases and the data warehouses are created. For extracting or navigating the useful business information stored in the huge data warehouse then data mining techniques are applied.

8.2 : Data Design

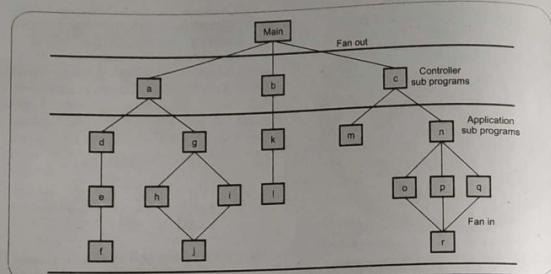


Fig. Q.11.1 Call and return architecture

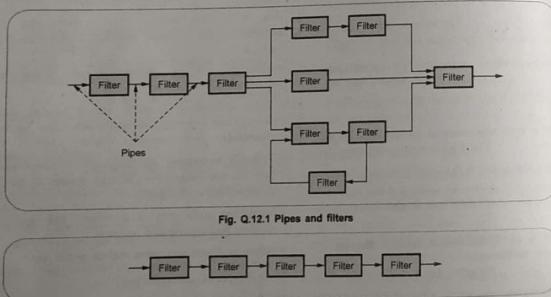


Fig. Q.12.1 Pipes and filters

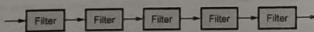


Fig. Q.12.2 Batch sequential

If the data flow degenerates into a single line of transforms, it is termed as batch sequential.

In this pattern the transformation is applied on the batch of data. (Refer Fig. Q.12.1.)

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Q.13 Explain layered architecture in detail.

ES[JTNU : Part B, Marks 5]

Ans.: The layered architecture is composed of different layers. Each layer is intended to perform specific operations so machine instruction set can be generated. Various components in each layer perform specific operations.

In data centered architecture the data can be passed among the components.

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Ans.: In this architecture the data store lies at the center of the architecture and other components frequently access it by performing add, delete and modify operations. The client software requests for the data to central repository. Sometime the client software accesses the data from the central repository without any change in data or without any change in actions of software actions.

Data centered architecture posses the property of interchangeability. Interchangeability means any component from the architecture can be replaced by a new component without affecting the working of other components.

In data centered architecture,

Components are : Database elements such as tables, queries.

Communication are : By relationships.

Constraints are : Client software has to request central data store for information. Refer Fig. Q.10.1.

Q.11 Explain Call and Return Architecture style in detail.

ES[JTNU : Part B, Marks 5]

Ans.: The program structure can be easily modified or scaled. The program structure is organized into modules within the program. In this architecture how modules call each other. The program structure decomposes the function into control hierarchy where a main program invokes number of program components.

In this architecture the hierarchical control for call and return is represented. (Refer Fig. Q.11.1 on next page.)

Q.12 What data Flow architecture style ? Explain.

ES[JTNU : Part B, Marks 5]

Ans.: In this architecture series of transformations are applied to produce the output data. The set of components called filters are connected by pipes to transform the data from one component to another. These filters work independently without bothering about the working of neighbouring filter.

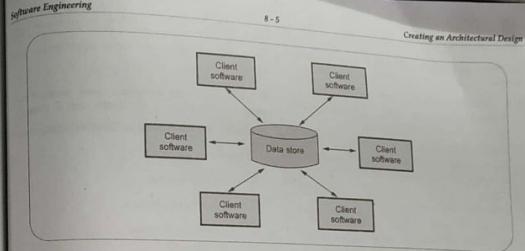


Fig. Q.10.1 Data centered architecture

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3) Control unit or controller : Controllers are the entities that are useful for controlling behaviour of the system. For example, in temperature control system. When the temperature exceeds beyond some threshold value alarming and dis-alarming system is required. Such a system acts as a controller or control unit.

4) Indicator or output : It represents the generic output functionalities. For example, monitoring system of any computer based system acts as an indicator.

- In software engineering archetype is a number of major components that are used to describe the system which we want to build.

8.5 : Assessing Alternative Architectural Designs

Q.19 List out two alternative approaches used for architecture design. [E[INTU : Part A, Marks 2]

Ans. : There are two alternative approaches used for architecture designs -

- The first approach is to apply iterative method to access design trade-offs.
- The pseudo quantitative technique for assessing design quality.

Q.20 Discuss various criteria for accessing architectural design. [E[INTU : Part B, April-11, Marks 8]

Ans. : Two criteria for accessing architectural Design are -

- Architecture Trade-off Analysis Method :** This method has an iterative evaluation process.

Various design analysis activities that are conducted are -

- Collect Scenarios :** Use cases are developed for representing the system from user's point of view. Hence a set of use cases help in collecting the scenarios.
- Elicit requirements, constraints and environment description :** This information is obtained during requirement analysis. Customer, user and stakeholders must specify the requirements

Fig. Q.13.1 Layer architecture of components

Fig. Q.17.1 Context diagram for room temperature monitoring system

8.6 : Creating an Architectural Design

Q.14 Discuss various categories of architectural style. [E[INTU : Part B, May-07, Marks 05]

Ans. : Refer Q.7, Q.8, Q.9, Q.10, Q.11, Q.12 and Q.13.

Q.15 Give a brief taxonomy of architectural styles and patterns. [E[INTU : Part B, May-13, Marks 5]

Ans. : Refer Q.8 and Q.9, Q.10 and Q.11.

8.4 : Architectural Design

Q.16 What is an architectural context diagram ? Explain with an example. [E[INTU : Part B, Dec-10, Marks 8]

Ans. : The context model is a graphical model in which the environment or the system is defined by showing the external entities that interact with the software system.

Q.17 Give the architecture context diagram for room temperature monitor system. [E[INTU : Part B, May-13]

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Fig. Q.21.2 Transaction flow

Q.22 Explain the process of mapping dataflow into software architecture. [JNTU : Part B, Dec-16, Marks 5]

Or Discuss with an example, how to map data flow into a software architecture. [JNTU : Part B, Dec-13, Marks 7]

Ans. : The steps for transform mapping are as follows -

1. Review the fundamental system model.
2. Review and refine DFD for the software.
3. Determine whether the DFD has transform or transaction flow characteristics
4. Isolate the transform center by specifying incoming and outgoing flow boundaries.
5. Perform "First Level Factoring".
6. Perform "Second Level Factoring".
7. Refine the "First-cut" program structure using design heuristics for improved software quality.

Example - Mapping dataflow into software architecture for SafeHome Software

Step 1 : Review the fundamental system model.

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Fig. Q.20.1 Pseudo quantitative techniques

These values spectrum index is calculated using following equation:

$$I_s = [(S - S_w)/(S_b - S_w)] \times 100$$

where

- S is the total score
- S_w is the worst case score
- S_b is the best case score

This spectrum index indicates the spectrum within which the proposed system architecture can be built.

Design selection analysis is another model in which a set of design dimensions are defined. The proposed architecture is assessed to determine the number of design dimensions that achieve when compared with best case system. The design selection index d can be calculated as -

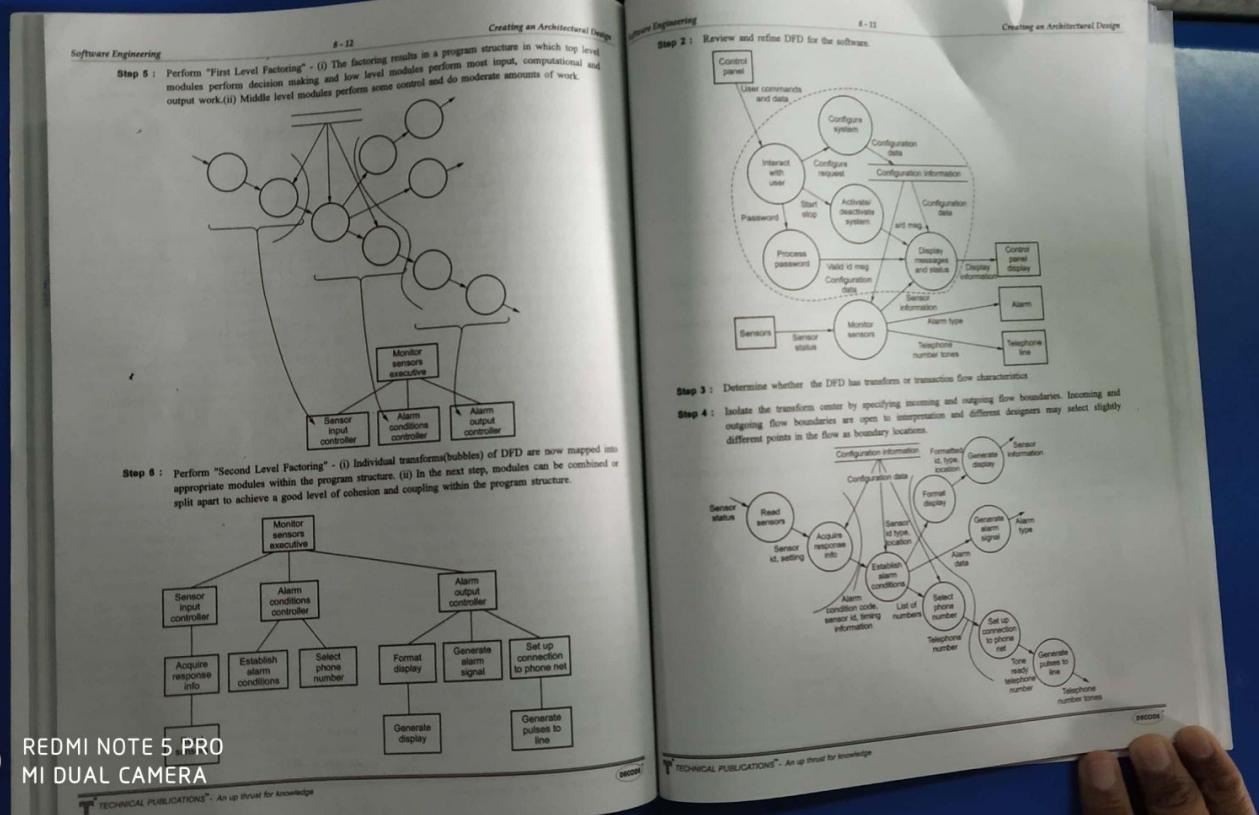
$$d = (N_d/N_s) \times 100$$

Q.21 What is transform flow and transaction flow ?

Ans. : Transform flow : A transform flow is a sequence of paths which forms transition in which input data are transformed into output data. (Refer Fig. Q.21.1.)

Transaction flow : A transaction flow represents the information flow in which single data item triggers the overall information flow along the multiple paths. This triggering data item is called transaction. (Refer Fig. Q.21.2 on next page.)

Fig. Q.21.1 Transform flow



UNIT - III

9 Modeling Component Level Design

9.1 : Designing Class Based Components

Q.1 What is component ? ESEJNTU : Part A, Marks 2]
Ans. : Component is nothing but a model for computer software.

- The OMG Unified Modeling Language Specification defines the concept of component more formally and it is -
- "Component is a modular, deployable and replaceable part of system that encapsulates the implementation and exposes the set of interfaces".
- Components are the part of software architecture and hence they are important factors in achieving the objectives and requirements of system to be built.

Q.2 Discuss - Designing class based components
ESEJNTU : Part B, Dec-14, Marks 7]
Ans. : Component is represented as a part of architectural model. It collects the information about the system as a part of analysis model.

- If object oriented software engineering approach is adopted then the component level design will emphasize on elaboration of analysis classes and refinement of infrastructure classes.
- The detailed description of attributes, operations and interfaces of these infrastructure classes is required during the system building.

Q.3 Explain the principles used for class based component level design.
Ans. 1. The Open-closed Principle : This principle states that - A module or a component should be open for extension and should be closed for modification. A designer should design a component in such a manner that some functionalities can be added to it but in doing so there should not be any change in the internal design of the component itself.

2. The Liskov Substitution Principle : This principle states that - subclasses should be substitutable for their base classes. A component that contains the base class and if that component works properly then the same component should work properly even if the derived class of that base class is used by the component as a substitute.

3. Dependency Inversion Principle : The component should be dependant on the other abstract components and not on the concrete components.

4. The Interface Segregation Principle : Many specific interfaces are better than one general purpose interface. According to this principle designer should create specialized interfaces in each major category. So that the clients can access the interfaces based on the category.

5. The Common Closure Principle : If a modification is applied to the classes that are packed together, then the changes must occur with only those classes that get affected due to the modification.

6. The Release Reuse Equivalency Principle : This principle states that - The granule of reuse is the granule of release. That means, while releasing a newer version from the older version, all those reusable classes must be grouped together into a package that can be managed and controlled.

7. The Common Reuse Principle : This principle states that - the classes that aren't reused together should not be grouped together. If we need the services offered by a class, we must import the package containing the necessary classes when we import a package, we also may utilize the services offered by any public class within the package.

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Step 7 : Refine the "First-cut" program structure using design heuristics for improved software quality - Modules can be exploded or imploded to produce sensible factoring, good cohesion, minimal coupling and most importantly, a structure that can be implemented.

Creating an Architectural Design

```

graph TD
    A[Monitor sensors executive] --> B[Acquire response info]
    A --> C[Establish alarm conditions]
    A --> D[Alarm output controller]
    B --> E[Read sensors]
    C --> F[Produce display]
    D --> G[Generate alarm signal]
    D --> H[Set up connection to phone net]
    D --> I[Generate pulses to line]
  
```

END...

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9.4 : Designing Conventional Components

Q.8 Discuss - Designing conventional components.
[EduNTU : Part B, Dec-14, Marks 8]

Ans. : • Component level design is also called as procedural design. After data, architectural and interface design the component level design occurs.
 • The goal of component level design is to translate design model into operational software.
 • Graphical, tabular or text based notations are used to create a set of structured programming constructs. These structured programming constructs translate each component into procedural constructs.

Programming constructs can be represented follows -

(a) Flowchart

Fig. Q.8.1

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9.2 : Conducting Component Level Design

Q.4 Define component level design.
[EduNTU : Part A, May-13, Marks 2]

Ans. : Component level design is a design of the architecture system using various components that collaborate and communicate with each other.

Q.5 Explain the steps used for conducting component level design.

Ans. : Following is a set of steps that are applied for component level design -

- Identify all the design classes from the problem domain.
- Identify all the design classes from the infrastructure domain.
- Detail out all the design classes which are not the reusable components.
- When components communicate or collaborate then represent their communication using messages.
- Identify interfaces for each component.
- Define the attributes of the classes by specifying the data types and deciding the data structures.
- Specify all the operations by describing the processing flow within each operation.
- Specify the databases and files and identify the classes that are involved in handling them.
- Describe the behavioural representation for the class.
- Design the deployment diagram for providing additional implementation.
- Factor the component level design.
- Find out alternative design solutions as well.

Q.6 Explain about object constraint language.
[EduNTU : Part B, May-13, Marks 5]

Ans. : The design model is represented by the Unified Modeling Language(UML). But the graphical representations are not enough.

• There are situations in which we want to describe the constraints of the objects. Of course, these constraints can be represented by natural languages but this representation can be ambiguous and inconsistent.

• To represent unambiguous and consistent way of representing the constraints of the objects a formal language is introduced. This language is called object Constraint language (OCL).

• This language makes use of UML along with the formal grammar and syntax to construct various design elements.

• There are four parts of OCL -

- Context : It defines the situation for the design element.
- Property : It represents the characteristic of the element.
- Operation : Various arithmetical, logical or relational operations can be carried out of the design elements.
- Keywords : There are some reserved words in this language which are associated with the same meanings. For instance : if, else, not, or, implies.

• For example : Following is a part of OCL for gaming software for defining the move

```
context Game{move(position : Integer)
pre validPosition: position >= 0 and position < board.size
pre WinnerStatus: winner()>isEmpty()
post changedCurPlayer:
  curPlayer = players->at
  ((players->indexOf(curPlayer@pre) + 1) mod
  (players->size()))}
```

The pre and post are for specifying the pre and post conditions. These are called the invariants. Before performing some operation all the preconditions must get satisfied and after performing the operation post condition must be satisfied.

Q.7 Explain clearly the component level design and object constraint language.
[EduNTU : Part B, Dec-13, Marks 15]

Ans. : Refer Q.4, Q.5 and Q.6.



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Following steps are applied to develop a decision table -

- List all the actions associated with particular procedure.
- List all the conditions associated with particular procedure.
- Associate each condition with each corresponding action. Any impossible permutation must be eliminated. All possible permutations of conditions and corresponding actions must be represented in the table.
- Create the processing rule indicating that particular action exists on particular condition.

For example -

Conditions	1	2	3	4	5	6
Condition 1	✓	✓			✓	
Condition 2		✓				
Condition 3	✓			✓	✓	
Actions						
Action 1	✓		✓	✓		
Action 2		✓	✓	✓		
Action 3	✓				✓	

END... ↴

Modeling Component Level Design

Q.12 Write short note on - Program Design Language

Ans.: A program design language is also called pseudo code or structured English.

This is similar to English but is used as a generic reference for design language.

- The PDL is not compiled.
- It is used to translate the design into the programming language.
- A basic PDL syntax should possess the programming constructs for interface description, procedure definition, data declaration, condition constructs, repetition constructs and I/O constructs.

• For example : Following is a PDL which demonstrates the procedure for searching the name John from the table. If the name is found then index of the table is returned.

```

Search(table,number of items)
Set count to Zero
Read first item from table
DO FOR count is <=number of items
  IF table.name="John"
    RETURN table.index
  ELSE
    count=count+1;
  Read Next item from table
ENDIF
ENDFOR

```

Q.10 What is NS chart ? [GATE] : Part B, Mark 5]

Ans.: The developers Nassi and Shneiderman developed the notations for structured programming constructs. These notations are known as NS chart. These diagrams are also called as box diagrams. These notations are shown in Fig. Q.10.1.

Modeling Component Level Design

These programming constructs can be nested one. That means one programming construct can be within another construct.

Q.9 Enlist the advantages of structured programming constructs. [GATE] : Part A, Marks 3]

Ans.: Following are the advantages of using structured programming constructs -

1. The structured programming constructs reduces program complexity.
2. It enhances readability, testability and maintainability of the procedure.
3. The structured programming constructs are the logical chunks that allow a reader to recognize procedural element from each programming module. This ultimately enhances the readability of the program.

Q.11 Explain the tabular design notations in detail. [GATE] : Part B, Marks 5]

Ans.: Programming constructs can be represented by tabular design notation. This is an alternative representation to the graphical notations.

There are four sections in the tabular representation method -

1. The first section is at the upper left corner. It consists of list of conditions.
2. The second section is the lower left hand corner. It consists of list of actions.
3. The right hand portion is a matrix which represents the combination of conditions and actions. The combination of condition and actions together form processing rules for that particular procedure.

(a) Sequence: A vertical stack of three rectangles labeled "First task", "Second task", and "Third task".

(b) If-then-else: A diamond labeled "Condition" with two branches, "F" (False) and "T" (True). The "F" branch leads to a rectangle labeled "Else part". The "T" branch leads to a rectangle labeled "Then part".

(c) Section: A large rectangle divided into a grid. The top row has columns labeled "Case condition" and "Value" (repeated three times). The bottom row has columns labeled "Case statement" (repeated three times).

(d) Repetition: A diamond labeled "Loop condition" with two branches, "Do while part" and "Repeat - until part".

Fig. Q.10.1 NS - chart notations



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Following are the principles suggested by Mandel to reduce the memory load of the user.

- Do not force the user to have short term memory : The user interface should be such that the user need not have to remember past actions and results. And this can be achieved by providing proper visual interface.
- Establish meaningful defaults : Meaningful default options should be available to the user. For example in the Microsoft word the user can set the default font size as per his choice.
- Use intuitive shortcuts : For quick handling of the system such short cuts are required in the user interface. For example control+s key is for saving the file.
- The visual layout of the interface should be realistic : When certain aspect/feature of the system needs to be highlighted then use of proper visual layout helps a casual user to handle the system with ease.
- Disclose the information gradually : The information should be presented to the user in a systematic manner.

Make User Interface Consistent :

A set of design principles that help make the interface consistent :

- Allow the user to put the current task into a meaningful context : The user should be able to determine where he has come from and what alternatives exist for a transition to a new task.
- Maintain consistency across a family of applications : For instance "MS Office Suite"
- If past interactive models have created user expectations, do not make changes unless there

Q.6 Enlist the user interface analysis and design steps. [JNTU : Part A, Marks 3]

Ans. : User interface analysis and design can be done with the help of following steps.

- Create different models for system functions.
- In order to perform these functions identify the human-computer interface tasks.
- Prepare all interface designs by solving various design issues.
- Apply modern tools and techniques to prototype the design.
- Implement design model.
- Evaluate the design from end user to bring quality in it.

Q.7 What are interface design model ? Explain. [JNTU : Part B, May-13, Marks 5]

Ans. : Typically there are four types of models that can be prepared in interface analysis and design. Let us understand each of them

- User model - To design any user interface it is must to understand the user who is using the system. Hence in this model the profile of user is prepared by considering age, sex, educational, economical and cultural background. The software engineer prepares user model. Globally there are three kinds of users

Interface analysis and design models

```

graph TD
    IAD[Interface analysis and design models] --> UM[User model]
    IAD --> DM[Design model]
    IAD --> MM[Modeling model  
System perception]
    IAD --> IM[Implementation model]
  
```

Fig. Q.7.1 Analysis and design model

UNIT - III

10.1 : Golden Rules

Q.1 Explain any three different ways by which one can learn what the user wants from the user interface [JNTU : Part A, Marks 3]

Ans. : Following are the ways by which one can learn what the user wants from the user interface -

- User interviews : This is the most effective technique in which some representatives from software team meet the end user to better understand the user needs, motivations and many other issues. Meetings are conducted for this purpose.
- Sales input : Sales people interact with the users regularly and collect the information. Based on this information the users are categorized in particular groups and thereby their requirements are better understood.
- Marketing input : Market analysis is made in order to understand the usage of software.

Q.2 What is the necessity of good user interface ? [JNTU : Part A, Dec-17, Marks 2]

Ans. : The purpose of user interface design is to have effective communication medium between the computerized system and the user. This kind of interface design is necessary because of many reasons such as : Software is difficult to use, the use of software forces the user to make mistakes due to lack of understandings about the system.

Q.3 Briefly explain about the golden rules for user interface design. [JNTU : Part B, May-13,15, Marks 5, Dec-17, Marks 2]

Q.4 What are the design principles that allow user to maintain control ? [JNTU : Part B, Dec-10, Marks 8]

Ans. : Refer Q.3(1)

Q.5 How to reduce user's memory load and how to make user interface consistent ? [JNTU : Part B, Dec-10, June-14, Marks 8]

Ans. : Reduce User's Memory Load : If the user interface is good then user has to remember very less.

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Performing User Interface Design

Interface design - The interface design is a phase in which all the interface objects and corresponding actions of each task are defined.

Implementation - The implementation phase involves creation of prototype using which the interface scenarios can be evaluated. To accomplish the construction of user interface some automated tools can be used.

Validation - The goal of validation is to validate the interface for its correct performance. During validation it is tested whether all the user requirements get satisfied or not. The purpose of validation is also to check whether the interface is easy to learn and easy to use.

Q.9 What is the use of interface analysis ? Explain. [JNTU : Part A, Dec-16, Marks 2]

Ans. : The interface analysis need to be performed for following reasons -

1. For understanding people or user who actually interact with the system.
2. For knowing the tasks that are performed by the end user for interacting the system.
3. The contents of the system will be displayed to the user in systematic manner.
4. The environment in which the task will be conducted can be known to the user.

Q.10 How to determine the format and aesthetic of content displayed as part of user interface ? [JNTU : Part B, Dec-10, Marks 10]

Ans. : For determining the format and the aesthetics of the contents following questions can be asked or answered.

- a. Is it possible for the interface to display various types of data in a consistent manner on geographic location ?
- b. Is it possible to customize the screen location with respect to the contents ?

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Performing User Interface Design

User	Description
Novice	The user with very little knowledge of the computer who simply knows semantics (simply the wants) of the system and does not know the implementation of such system.
Knowledgeable and intermittent	The user having knowledge about the semantics of the system as well as having little knowledge of syntactic of the system.
Knowledgeable and frequent	The user with good semantic as well as syntactic knowledge of the system.

Q.11 Discuss the importance of analysis of the work environment in user interface design. [JNTU : Part B, Dec-10, Marks 10]

Ans. : • The analysis of work environment is very important:

- In some applications the user interface for the computer based systems is placed in very user friendly environment. In such a situation, there may be interactive presentation of the information, proper lighting, good display height, easy keyboard access, proper sitting arrangement and so on. In such work environment using the application becomes an enjoyable activity.
- But there are some workplaces in which there may be insufficient light, lot of noise and distractions, unavailability of keyboard or mouse interfacing etc so on. Using the application in such environment becomes difficult and frustrating.
- In addition to these physical factors, consideration of work place culture is extremely important. These factors are raised by following questions -
 - Will more than one person access the same information before providing the input ?
 - Will the system interaction be measured in terms of some measure. For instance : Time required for processing of data.
 - Will the system provide some kind of support to the user for handling it ?
- These issues must be solved before the completion of interface design phase.

• Design model - It consists of data, architectural, interface and procedural representation of the software. While preparing this model the requirement specification must be used to set the system constraints. Software engineer prepares the design model of the interface.

• Mental model (system perception) - The user model is the representation of what user thinks about the system ? Basically any user interface design is heavily dependant upon the description obtained from the user about his wants and needs. If the user is knowledgeable then more complete description of the system can be obtained than that of novice user.

• Implementation model - The implementation model generates the look and feel of interface. This model describes the system's semantic and syntax. It is very necessary to match the implementation model with the user's mental model then only user can feel comfortable with the developed system.

Q.8 Explain the user interface analysis and design process along with spiral diagram.

Ans. : The user interface analysis and design process can be implemented using iterative spiral model. It consists of four framework activities.

As shown in the above figure each of these tasks can be performed more than once. At each pass around the system more requirements can be elaborated and detailed design can be performed.

Environment analysis and modelling - In this phase three major factors are focused i.e. user, task and environment. First of all the user profile is analysed to understand the user and to elicit the requirements, then the tasks that are required to carry out desired functionality are identified and analysed. The analysis is made on user environment which involves the physical work environment. Finally analysis model is created for the interface. This model serves as a basis for the design of user interface.

Fig. Q.8.1 Interface analysis and design process

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Performing User Interface Design

(ii) Response Time :

- System response time is the primary complaint for many interactive applications.
- The system response time is measured from the point at which the user performs some control action.
- There are two important characteristics of response time - (i) Length and ii) Variability.
- If system response is too long, there will be user frustrations and stress. The variability means the deviation from average response time and it is an important response time characteristic.

(iii) Error Handling : Errors and warning cause the frustrations to the user. Sometimes the error messages are in very vague form. For example : Application

ABC has encountered error 1033. Now such type of error messages do not direct the user about what went wrong. Following are the characteristics for presenting errors.

1. The error message should be in a language which user can understand. For example : Remote server not responding.
2. There should be some useful message along with error in order to recover from the error. For example : Press enter to exit
3. There should be some audible or visual cue along with the error message. For example : beep sound or highlighting back ground of the text.
4. There should not be any negative impact of error on the user. For example : File XYZSYS has been deleted such error will cause frustration on the user.
5. The wording of the error should be carefully used and it should not blame user. (because nobody likes to get criticized!!)

Thus error messages should be so effective that they should bring qualitative interaction between the user and the system.

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The phone in which the user interface is developed for general purpose and for local

10.5 : Design Evaluation

Q.16 Explain the design evaluation. EEEJNTU : Part B, March 15

Ans. : • The implementation phase of user interface includes creation of prototype that enables user to evaluate the usage scenarios.

• This evaluation is necessary to determine whether the created interface satisfies user demands or not. After evaluating the usage scenario the user immediately submits his comments to the designer.

10.4 : Interface Design Steps

Q.13 State and explain various interface design activities. EEEJNTU : Part B, Dec-12, Marks 8]

OR State and explain the generic tasks that always performed in user interface design. EEEJNTU : Part B, Dec-10, Marks 8]

Ans. : Following are the commonly used interface design steps -

1. During the interface analysis step define interface objects and corresponding actions or operations.

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Performing User Interface Design

Q.12 List various questions that will help the interface designer better understand the users of a system. EEEJNTU : Part B, April-11, Marks 8]

Ans. : Following is a set of questions that will help the interface designer better understand the users of a system -

1. Are user trained professionals, technicians, or worker ?
2. Are the users capable of learning from written material ? OR they require any classroom training ?
3. What is the formal education of the user ?
4. Are users aware of using keyboard ?
5. What is the age group of user ?
6. Will user be represented dominantly by one gender ?
7. Does the user work in office hour or do they work until the job is done ?
8. What kind of compensation will be given to the user for the work they perform ?
9. Will the user make use of the software frequently or occasionally ?
10. What is the primary spoken language among the users ?
11. What will happen if the user makes a mistake in handling the system ?
12. Are the expert users addressed by the system.
13. Do users want to know the technology used behind the interface ?

Q.14 State and explain clearly the various user interface design issues. EEEJNTU : Part B, April-11, Marks 16]

OR How following factors are addressed in interface design ? i) Help facilities ii) Response time iii) Error handling iv) Internationalization. EEEJNTU : Part B, Feb-10, Marks 16]

Ans. : Various user interface design issues are as follows -

- (i) Help Facilities : This is the most essential criteria for any user interface this makes the system more interactive. The help can be on-line help or it can be in the form of user manual. Even some software provide the help in the assistance form i.e. the question may be asked by the user and the answer given by the system will serve as a help to the user.

Number of design issues that must be addressed when a help facility is considered are as given below -

- (a) Help can be available for all system functions or at all times during system interaction.
- (b) User can request for help using Help menu, a special function key or using HELP command.
- (c) Help can be represented in a separate window, or reference to printed document.
- (d) User can return to normal interaction from help menu using the return button.
- (e) Help can be arranged in flat structure or in a layered hierarchy of information.

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For Mid Term Exam

Fill in the Blanks

- _____ is a process of translating analysis model into design model.
 - A _____ is a named collection of data that describes a data object. EER/DUML : August-15
 - In object-oriented design, the modules in the design represent _____
 - _____ is the process of changing a software system. EER/DUML : August-15
 - ____ and ____ are two qualitative criteria used for functional independence.
 - The weakest coupling is _____
 - The dashed line in design model represents the _____ between analysis and design
 - The type of cohesion in which task within a module need to be executed in some specific time span is called _____
 - The goal of good design is _____ cohesion and _____ coupling
 - Archetype describes the pattern which is used in designing the _____ system.
 - UML is mainly used for _____ design.
 - The Mean Time To Failure(MTTF) is a metric that is widely used to measure the _____
 - The modularity criteria proposed by Meyer are - modular decomposability, modular compositability, understandability, _____ and _____
 - Various elements of Data design are _____ and _____
 - A data flow diagram is mapped into program structure using transform mapping and/or

Multiple Choice Questions

- Q.1** In _____ coupling the global variables are used.

 - a Stamp
 - b data
 - c common
 - d content

Q.2 Which of the following is a tool in design phase?

 - a Abstraction
 - b Refinement
 - c Information hiding
 - d All of the above

Q.3 Information hiding is to hide information from user _____.

 - a that is relevant to him,
 - b that is irrelevant to him
 - c that can be maliciously handled by him
 - d none of these

Q.4 Design phase includes _____.

 - a data, architectural, and procedural design only
 - b architectural, procedural and interface design only
 - c data, architectural and interface design only
 - d data, architectural interface and procedural design only

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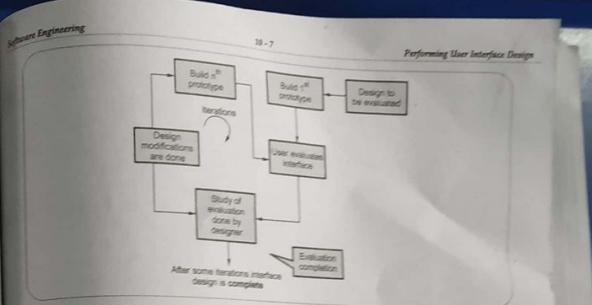


Fig. Q.18.1 Design evaluation

- The evaluation made by the user is then submitted to the designer who then makes necessary changes in the interface and builds the next prototype.
 - This process is repeatedly performed until the user gets satisfied completely and no further modifications are necessary in the interface.
 - Thus prototype approach proves to be effective for design evaluation.

20

IT - IV Testing Strategies

①

⇒ Software Testing Introduction:-

- SW testing is a critical element of SW quality assurance and represents the ultimate review of specification, design & coding.
- The purpose SW testing is to ensure whether the SW functions appear to be working according to specifications and performance requirements.
- The objective of testing is a process of executing a program with the intend of finding an error.
- A good test case is one that has high probability of finding an undiscovered error.
- All tests should be traceable to customer requirements.
- Generally, testing is a process that requires more effort than any other SW engineering activity.

→

→ Various testing phases are

- 1. Test planning: The test plan or test script is prepared. These are generated from requirements analysis document and program code.
- 2. Test case design: - The goal of test case design is to create a set of tests that are effective in testing.
- 3. Test execution: The test data is derived through various test cases in order to obtain the test results.
- 4. Data collection: The test results are collected and verified.
- 5. Effective evaluation: All the above test activities are performed on the SW model and the maximum no. of errors are uncovered.

- The testing strategy provides a process that provides descriptions for the developer, quality analysts and the customer of the steps conducted as part of testing.
- * → The strategic approach for SW testing can be -
1. Just before starting the testing process the "formal technical reviews" must be conducted. This will eliminate many errors before the actual testing process.
 2. At the beginning, various components of the system are tested, then gradually each interface is tested & thus the entire computer based system is tested.
 3. Different testing techniques can be applied at different point of time.
 4. The developer of the SW conducts testing. For the large projects the Independent Test Group (ITG) also assist the developers.
 5. Testing & debugging are different activities that must be carried out in SW testing.
 6. Debugging also lies within any testing strategy.
- There are two levels specified in the testing strategy and those are "low level" and "high level".
- The low level tests that are necessary to verify small source code segment has been correctly implemented.
- The high level tests should be conducted that are validate major system functions against customer requirements.

Difference between Verification & validation:-

Verification

* Verification refers to set of activities that ensure SW correctly implements the specific function.

* According to Boehm verification says "Are we building the product right?"

* After a valid and complete specification the verification starts.

* The verification is conducted to ensure whether SW meets specification or not.

Validation

* Validation refers to the set of activities that ensure that the SW that has been built is traceable to customer requirements.

* According to Boehm the validation says "Are we building the right product?"

* validation begins as soon as project starts.

* validation is conducted to show that the user requirements are getting satisfied.

→ SW testing is only one element of SQA.

→ Verification and validation involve large no. of SW quality assurance activities such as -

1. Formal technical reviews
2. Quality & configuration measurements
3. Performance monitoring
4. Feasibility study
5. Documentation review
6. Database review
7. Algorithmic analysis
8. Development testing
9. Installation testing.

→ Testing strategies

→ We begin by "testing-in-the-small" & move toward "testing-in-the-large".

→ Various testing strategies for conventional SW are

1. unit testing
2. Integration testing
3. validation testing
4. system testing.

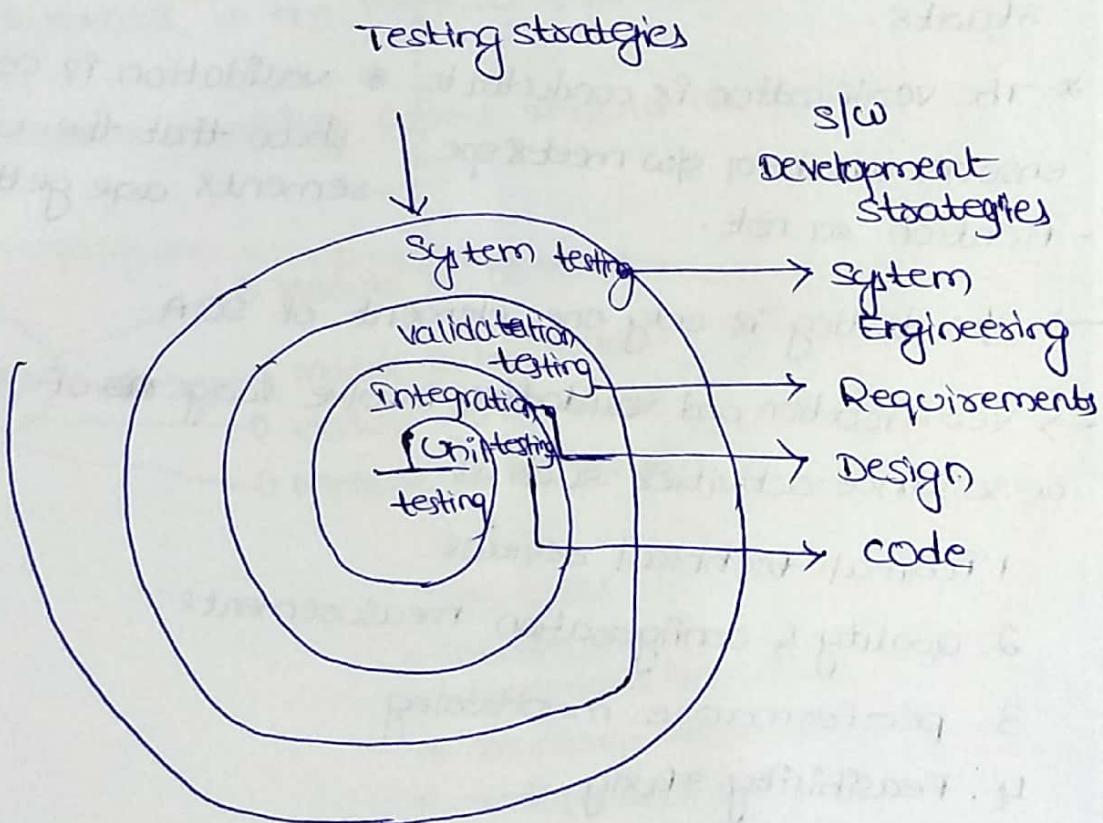


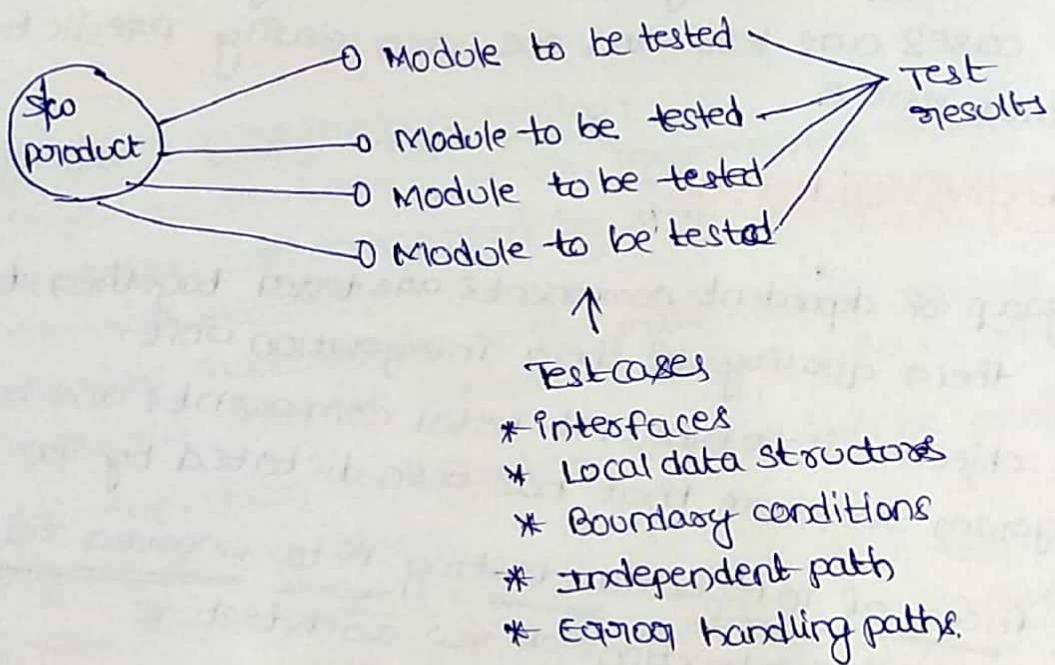
fig. testing strategy.

→ Unit testing :-

- In unit testing the individual components are tested independently to ensure that their quality.
- The focus is to uncover the errors in design & implementation.

→ The various tests that are conducted during the unit test are described as below.

- * Module interfaces are tested for proper information flow in and out of the program.
- * Local data are examined to ensure that integrity is maintained.
- * Boundary conditions are tested to ensure that the module operates properly at boundaries established to limit or restrict processing.
- * All the basis paths are tested for ensuring that all statements in the module have been executed only once.
- * All error handling paths should be tested.



→ Drivers and stubs need to be developed to test incomplete software. The "driver" is a program that accepts the test data & prints the relevant results. And the "stub" is a subprogram that uses the module interfaces and performs the minimal data manipulation if required.

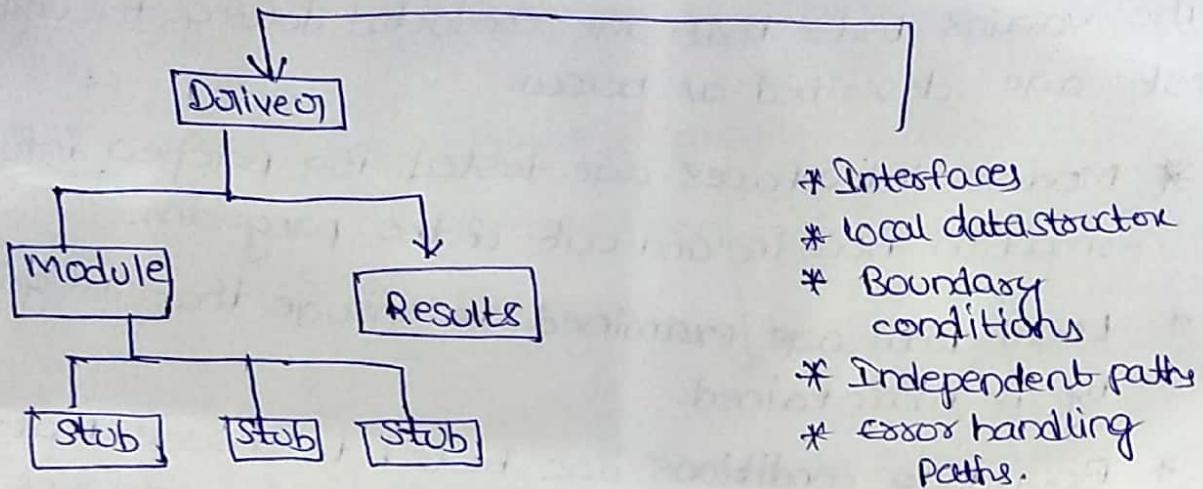


fig unit testing environment

→ The unit testing is simplified when a component with high cohesion is designed. In such a design the no. of test cases are less and one can easily predict or uncover errors.

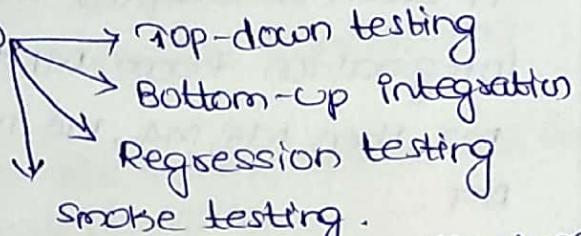
⇒ Integration Testing :-

- A group of dependent components are tested together to ensure their quality of their integration unit.
- The objective is to take unit tested components and build a program structure that has been dictated by the design.
- The focus of integration testing is to uncover errors in design and construction of the architecture.
 - * Integrated functions or operations at subsystem level.
 - * Interfaces and interactions b/w them.
 - * Resource integration.

→ The integration testing can be carried out using 2 approaches.

1. Non-incremental Integration → Bigbang

2. Incremental Integration



Non-Incremental Integration

*→ The Non-incremental integration is given by the "bigbang" approach. All components are combined in advance.

→ The entire program is tested as a whole, and chosen usually results.

→ A set of errors is tested as a whole. correction is difficult because isolation of causes is complicated by the size of the entire program. Once these errors are corrected new ones appear. This process continues infinitely.

Incremental Integration :-

→ Top-down Integration testing :-

→ Top-down testing is an incremental approach in which modules are integrated by moving down through the control structure.

→ Module subordinate to the main control module are incorporated into the system in either DFS or BFS

→ In top-down integration process can be performed using following steps:

1. The main control module is used as a test driver & the stubs are substituted for all modules directly subordinate to the main control module.

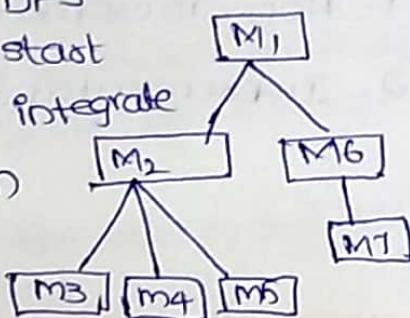
2. Subordinate stubs are replaced one at a time with actual modules using either DFS or BFS.

3. Tests are conducted as each module is integrated.

4. On completion of each set of tests, another stub is replaced with the real module.

→ Regression testing is conducted to prevent the introduction of new errors.

Eg: In top-down integration if DFS approach is adopted then we will start integration from M1 then we will integrate M2, then M3, M4, M5, M6 and then M7.



If BFS approach is adopted then we will integrate module M1 first then M2, M6, then we will integrate module M3, M4, M5 and finally M7.

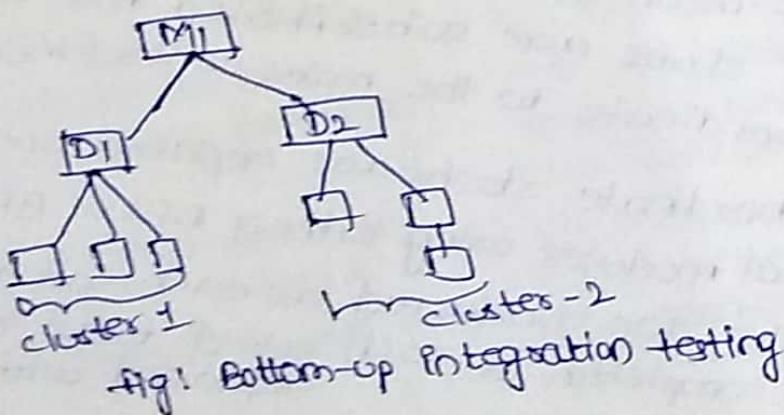
M1

⇒ Bottom-up - Integration Testing:

→ In bottom-up integration the modules at the lowest levels are integrated at first, then integration is done by moving upward through the control structure.

→ The bottom-up integration process can be carried out using following steps.

1. Low-level modules are combined into clusters that perform a specific sub-subfunction.
2. A driver program is written to co-ordinate test-case I/P & O/P.
3. The whole cluster is tested.
4. Drivers are removed and clusters are combined moving upward in the program structure.



fig! Bottom-up integration testing

(5)

- ⇒ Following activities need to be carried out in smoke testing.
- 1) software components already translated into code are integrated into a "build." The "build" can be data files, libraries, reusable modules or program components.
 - 2) A series of tests are designed to expose errors from build so that the "build" performs its functioning correctly.
 - 3) The "build" is integrated with the other builds and the entire product is smoke tested daily.

⇒ Validation Testing:-

- The integrated SW is tested based on requirements to ensure that the desired product is obtained.
- In validation testing the main focus is to uncover errors in
 - * System I/P or O/P * system functions & information
 - * user interfaces * system behaviour & performance

⇒ Acceptance Testing:-

The acceptance testing is a kind of testing conducted to ensure that the SW works correctly in the user work environment. The acceptance testing can be conducted over a period of weeks or months.

Difference b/w Alpha & Beta testing

Alpha testing

1. This testing is done by a developer or by a customer under the supervision of developer in company premises.
2. Sometime full product is not tested using alpha testing & only core functionalities are tested.

Beta testing

1. This testing is done by the customer without any interface of developer and is done at customer's place.
2. The complete product is tested under this testing. Such product is usually given as free trial version.

- First components are collected together to form cluster1 and cluster2. Then each cluster is tested using a driver program.
- The clusters subordinate the derived module. After testing the derived is removed and clusters are directly interfaced to the modules
- ⇒ Regression Testing :-
 - * Regression testing is used to check for defects propagated to other modules by changes made to existing program. Thus regression testing is used to reduce the side effects of the changes.
 - * There are three different classes of test cases involved in regression testing.
 - * Representative sample of existing test cases is used to exercise all slow functions.
 - * Additional test cases focusing slow functions likely to be affected by the change.
 - * Test cases that focus on the changed slow components.
- After product had been deployed, regression testing would be necessary because after a change has been made to the product an error that can be discovered and it should be corrected.
- Similarly for deployed product addition of new feature may be requested and implemented.

⇒ 4. smoke testing :-

- The smoke testing is a kind of integration testing technique used for the time critical projects wherein the project need to be assessed on frequent basis.

Black-Box testing :-

- Black-box testing is defined as a testing technique in which functionality of the Application Under Test (AUT) is tested.
- In black-box testing the application is tested without looking at the internal code structure, implementation details and knowledge of internal paths of SW.
- This type of testing is based on entirely on SW requirements and specifications.



- In black-box testing we just focus on inputs & outputs of the SW system without bothering about internal knowledge of the SW program.

Eg:- O/S like windows, website like google.

- Under black-box testing, you can test these applications by just focusing on the I/P's & O/P's without knowing their internal code implementation.

How to do black-box testing:

→ Initially, the requirements & specifications of the system are examined.

→ Tester chooses valid I/P's (positive test scenario) to check whether system processes them correctly.

Also, some invalid I/P's (negative test scenario) are chosen to verify that the system is able to detect them.

- Tester determines expected O/P's for all those I/P's.
- S/w tester constructs testcases with the selected I/P's.
- Testcases are executed.
- S/w tester compares the actual O/P's with the expected O/P's.
- Defects if any are fixed and re-tested.

Types of black-box testing:-

- 1) Functional testing: This type of testing is related to functional requirements of a system.
- 2) Non-functional testing: This type of testing is not related to testing of specific functionality, but non-functional requirements such as performance, scalability etc.
- 3) Regression testing: Regression testing is done after code fixes, upgrades or any other system maintenance to check the new code has not affected the existing code.

Black-box testing techniques:-

i) Equivalence class testing:-

- Equivalence partitioning is also known as equivalence class partitioning.
- In equivalence partitioning, inputs to the S/W or System are divided into groups.
- Each & every condition of particular partition works as same as other. If a condition in a partition valid, other conditions are valid too. If a condition in partition is invalid, other conditions are invalid too.
- It helps to reduce the total no. of testcases from infinite to finite. The selected testcases from these groups enclose coverage all possible scenarios.

Guidelines for equivalence partitioning.

- * If I/P condition specifies a range, one valid and two invalid equivalence class defined.
- * If an I/P condition specifies a specific value, one valid & two invalid equivalence classes are defined.
- * If an I/P condition specifies a member of a set, one valid & one invalid equivalence class is defined.
- * If an I/P condition is boolean, one valid & one invalid equivalence class is defined.

Ex: We have to test a field which accepts age 18-56.

Age * Accepts Value 18 to 56

Equivalence partitioning		
Invalid	Valid	Invalid
≤ 17	18-56	≥ 57

Valid I/P : 18-56

Invalid I/P : ≤ 17 & ≥ 57

Valid class: 18-56 = pick any one I/P test data from 18-56.

Invalid class1: ≤ 17 pick any one I/P test data less than or equal to 17

Invalid class2: ≥ 57 pick any one I/P test data greater than or equal to 57

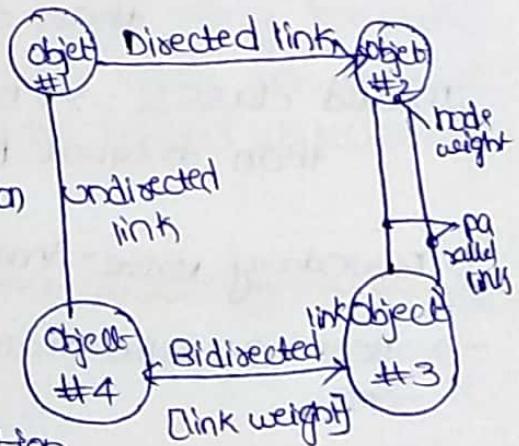
Boundary Value Analysis:-

- Boundary value analysis is done to check boundary conditions.
- In this testing technique in which the elements at the edge of the domain are selected & tested.

- using boundary value analysis, instead of focusing on I/P conditions only, the test cases from O/P domain are also derived.
- Test cases for BVA accepting numbers b/w 1 & 1000 using BVA.
- 1) Test cases with test data exactly as the I/P boundaries of I/P domain i.e. values 1 & 1000 in our case.
- 2) Test data with values just below the extreme edges of I/P domains i.e. values 0 & 999.
- 3) Test data with values above the extreme edges I/P domain i.e. values 2 & 1000.
- Boundary value analysis is often called as a part stress and negative testing.

Graph-based testing:

- In the graph based testing, a graph of objects present in the system is created.
- The graph is basically a collection of nodes & links. Each node represents the object that is participating in the S/W system and links represents the relationship among these objects.
- The node weight represents the properties of object & link weight represents the properties or characteristics of the relationship of the objects.
- After creating the graph, important objects & their relationships are tested.



White-box testing:-

- White-box testing is defined as the testing of a software solution's internal structure, design, and coding.
- In this type of testing, coding is visible to the tester.
- It focuses primarily on verifying the flow of I/P's & O/P's through the application, improving design & usability.
- White-box testing is also known as clear box testing, open-box testing, structural testing, class box testing, transparent-box testing, code-based testing.
- White-box testing involves the testing of the software code for the following:
 - * Internal security holes.
 - * Broken or poorly structured paths in the coding processes.
 - * The flow of specific inputs through the code.
 - * Expected output.
 - * The functionality of conditional loops.
 - * Testing of each statement, object, & function on an individual basis.

Testing Techniques:-

i) Basis path testing :-

- In this method the procedural design using basis set of execution path is tested. This basis set ensures that every execution path will be tested at least once.

→ Flowgraph Notation:-

- Path testing is a structural testing strategy. This method is intended to exercise every independent execution path of a program atleast once.

→ Following are the steps that are carried out while performing path testing.

Step 1: Design the flowgraph for the program or a component.

Step 2: calculate the cyclomatic complexity.

Step 3: Select a basis set of paths.

Step 4: Generate testcases for these paths.

Eg:-

Step 1: Design the flowgraph for the program or a component.

Flowgraph is a graphical representation of logical control flow of the program. Such a graph consists of circle called a flowgraph node which basically represents one or more procedural statements. and arrows called as edges or links which basically represent control flow. In this flowgraph the areas bounded by nodes and edges are called regions.

→ Eg: program for searching a number using binary search method. Draw a flow graph for the same.

void search (int key, int n, int a[])

{

 int mid;

 1 int bottom = 0;

 2 int top = n - 1;

 3 while (bottom ≤ top)

{

 mid = (top + bottom) / 2;

 5 if (a[mid] == key)

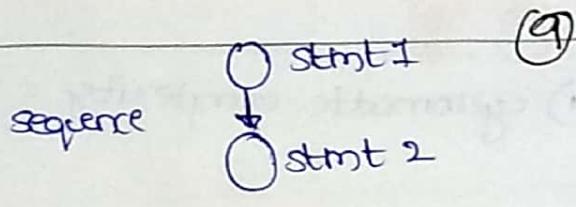
{

 6 printf ("Element is present");

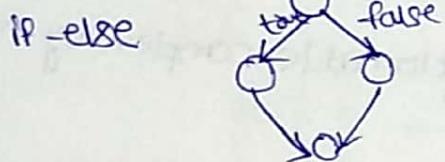
```

    return ;
} // end of if
else
{
    if (a[mid] < key)
        bottom = mid + 1;
    else
        top = mid - 1;
}
} // end of search

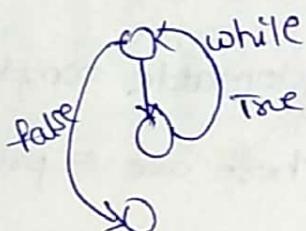
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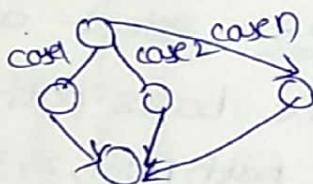
if-else



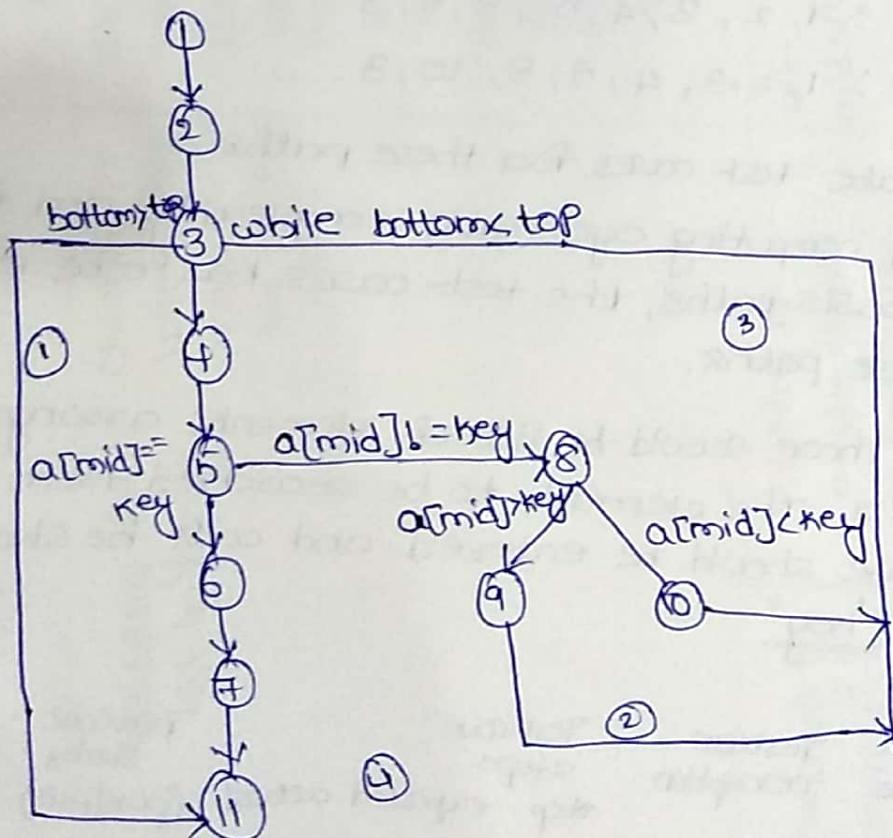
while



case



→ flow graph will be for binary search



Step 2: calculate the cyclomatic complexity.

→ The cyclomatic complexity can be computed by 3 ways

1) cyclomatic complexity = Total no. of regions in the flow graph = 4

$$\begin{aligned}2) \text{ cyclomatic complexity} &= E - N + 2 \\&= 13 - 11 + 2 \\&= 2 + 2 \\&= 4\end{aligned}$$

3) cyclomatic complexity = $P + 1 = 3 + 1 = 4$

These are 3 predicate nodes 3, 5, 8.

Step 3:- select a basis set of path.

The basis paths are

path 1 : 1, 2, 3, 4, 5, 6, 7, 11

path 2 : 1, 2, 3, 11

path 3 : 1, 2, 3, 4, 5, 8, 9, 3

path 4 : 1, 2, 3, 4, 5, 8, 10, 3 -

Step 4: Generate test cases for these paths.

After computing cyclomatic complexity and finding independent basis paths, the test cases has to be executed for these paths.

Precondition: There should be list of elements arranged in ascending order. The element to be searched from the list, its value should be entered and will be stored in variable 'key'.

Test case id	Test case name	Testcase description	Test-case steps step	Testcase expected actual (pass/fail)	Test case status (pass/fail) Priority	Defect severity

⑩

test case id	test case name	test-case description	test steps	test case status	test status (P/F)	test - TP	test - DS
1.	validating the list boundary	checking the bottom & top values for the list of elements - rule	<p>set bottom=0 top = n-1 check if P bottom = top by while loop this condition defines the length of the list from which the key searched.</p> <p>length & coll be introduced iteration will be during design</p>	A	E	Initially bottom=top will be true. But during iteration will be increased key scanned at one point (bottom>top) will be reached after iteration most.	If key is present "E" is present between bottom
2.	catch key	catching list element of array if key is equal to key value	<p>mid = (top+bottom)/2 Then compare if mid value then print message "element</p> <p>is equal to key"</p> <p>checking if middle element of array is equal to key</p> <p>catch key</p>	P	F	Design	

a) Graph Matrices:-

Graph matrix is a square matrix whose size is equal to no. of nodes of the flowgraph.

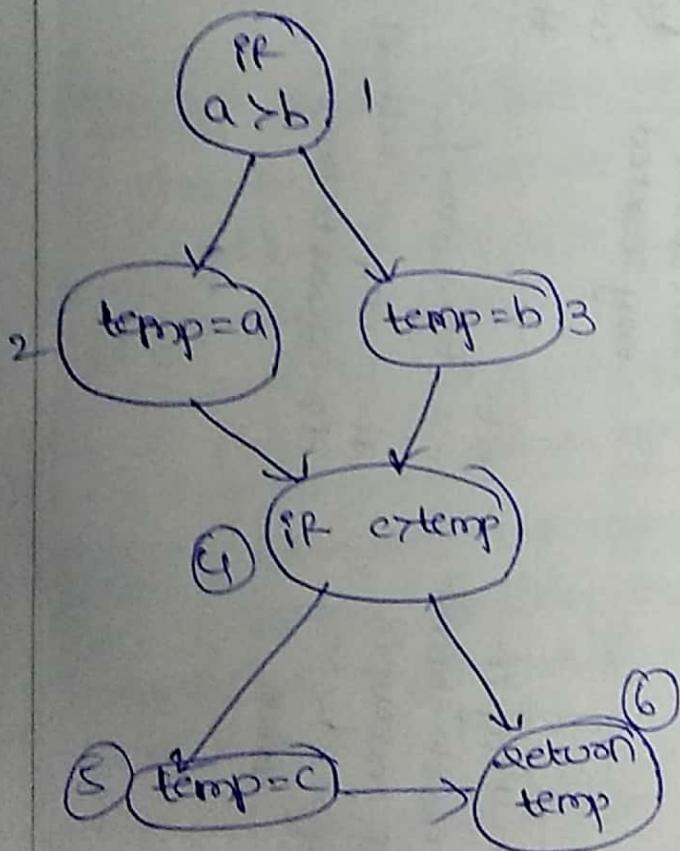
→ for computing cyclomatic complexity following steps are adopted.

Step 1: Create a graph matrix. Mark the corresponding entry as 1 if node A is connected to node B.

- subtract 1 from each row.

Step 2: Count total no. of 1's from each row & subtract 1 from each row.

- subtract 1 from each corresponding row.



Step 3: Add cyclomatic complexity

	1	2	3	4	5	6	
1							$2-1=1$
2					1		$1-1=0$
3						1	$1-1=0$
4					1	1	$2-1=1$
5						1	$1-1=0$
6							$\underline{\underline{3}}$

step

System testing :-

→ The system test is a series of tests conducted to fully test the computer based system.

→ Various types of system tests are

1. Recovery testing
2. security "
3. stress "
4. performance "

→ The main focus of such testing is to test -

- * system functions & performance.
- * system reliability & Recoverability
- * system installation
- * system behavior in the special conditions
- * system user operations.
- * H/w & SW integration & collaboration.
- * Integration of external SW & the system

Recovery testing :-

→ Recovery testing is intended to check the system's ability to recover from failures.

→ In this type of testing the SW is forced to fail and then it is verified whether the system recovers properly or not.

→ For automated recovery then reinitialization, checkpoint mechanisms, data recovery are restart are verified.

Security testing :-

→ Security testing verifies that system protection mechanism prevent improper penetration or data alteration.

→ It also verifies that protection mechanisms built into the system prevent intrusion such as unauthorized internal or external access.

→ System design goals is to make the penetration attempt more costly than the value of the information that will be obtained

⇒ 3. Stress testing:-

→ determines breakpoints of a system to establish maximum service level.

→ In stress testing the system is executed in a manner that demands resources in abnormal quantity, frequency or volume.

→ A variation of stress testing is a technique called sensitivity testing.

→ The sensitive testing is testing in which it is tried to uncover data from a large class of valid data that may cause improper processing.

⇒ 4. performance testing:-

→ performance testing evaluates run-time performance of slow, especially real time slow.

→ In performance testing resource utilization such as CPU load, throughput, response time, memory usage can be measured.

→ For big systems involving many users connecting to servers & performance testing very difficult.

→ Beta testing useful for performance testing.

→ control structure testing:

- * The structural testing is sometime called as white-box testing.
- * objective of structural testing is to exercise all program statements.
- The conditional testing is used to test the logical conditions in the program.
- The condition can be boolean condition or relational expression.
- The condition is incorrect, in following situations.
 - 1) Boolean operator is incorrect, missing or extra.
 - 2) Boolean variable is incorrect.
 - 3) Boolean parenthesis may be missing.
 - 4) Error in relational operator.
 - 5) Error in arithmetic expression.
- The condition testing, focuses on each testing condition in the program.
- The branch testing is condition testing strategy in which for a compound condition each & every true or false branches are tested.
- The domain testing is a testing strategy in which relational expression can be tested using three or four tests.

⇒ loop testing:-

Loop testing is a white-box testing technique which is used to test the loop constructs.

⇒ Basically there are 4 types of loops.

- i) simple loop iii) concatenated loops
- ii) Nested loop iv) unstructured loops,

1) Simple loops:-

→ The tests can be performed for n no. of classes.

i) n=0 that means skip the loop completely

ii) n=1 that means one pass through the loop is tested.

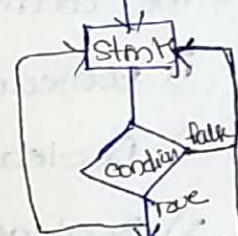
iii) n=2 that means two passes through the loop is tested.

iv) n=m that means testing is done when there are m passes where $m \leq n$.

v) perform the testing when no. of passes are $n-1, n, n+1$.

2) Nested loops:-

→ The nested loop can be tested as follows.

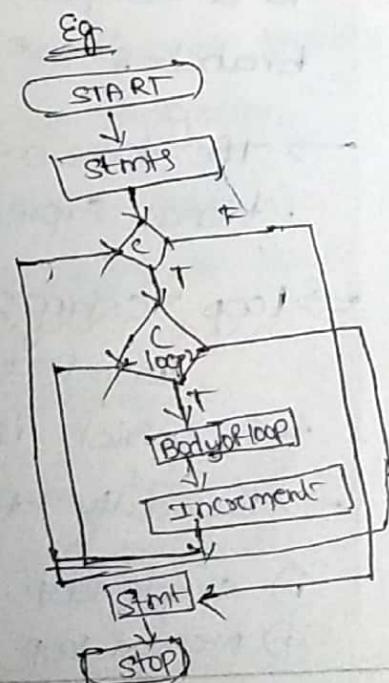
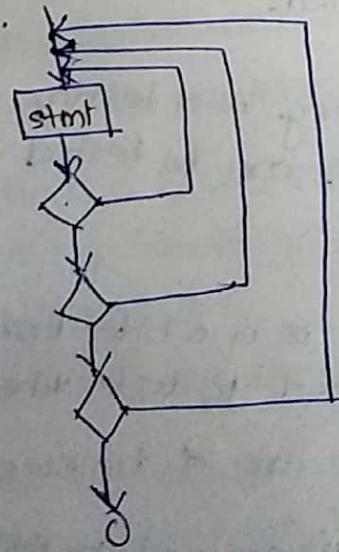
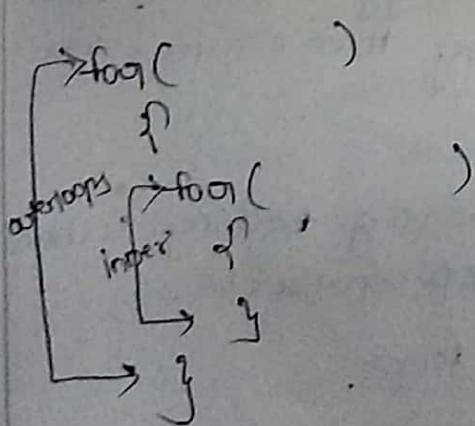


1) Testing begins from the innermost loop first. At the same time set all the other loops to minimum values.

2) The simple loop test for innermost loop is done.

3) conduct the loop testing for the next loop by keeping the outer loops at the minimum values and other nested loops at some specified value.

4) This testing process is continued until all the loops have been tested.



3) concatenated loops:-

The concatenated loops can be tested in the same manner as simple loop tests.

4) unstructured loops:-

The testing can't be effectively conducted for unstructured loops. Hence these types of loops needs to be redesigned.

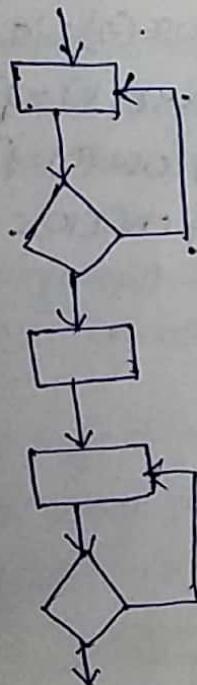


fig: concatenated loops.

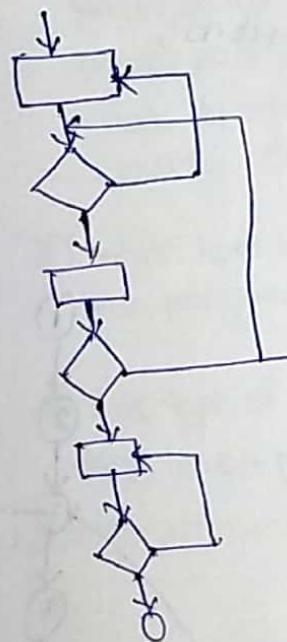


fig: unstructured loops.

⇒ Dataflow testing:-

→ The testing based on dataflow mechanism performs testing on definitions and uses of variables in the program.

→ In this method definition & use chain is required. The DU chain is obtained by identifying the def & use pairs from the program structure.

→ This testing is also called DU testing strategy.

* set DEF(n) contains variables that are defined at node n.

* set USE(n) contains variables that are read or used in at node n.

Eg:

```
1 s := 0;  
2 a := 0;  
3 while (a < b) {  
4   a := a + 2;  
5   b := b - 4;  
6   if (a + b < 20)  
7     s := s + a + b;  
8   else  
9     s := s + a - b;  
10 }
```

DU chain will be

$\text{DEF}(1) = \{s\} \text{ USE}(1) = \{\emptyset\}$

$\text{DEF}(2) = \{a\} \text{ USE}(2) = \{\emptyset\}$

$\text{DEF}(3) = \{\emptyset\} \text{ USE}(3) = \{a, b\}$

$\text{DEF}(4) = \{a\} \text{ USE}(4) = \{a\}$

$\text{DEF}(5) = \{b\} \text{ USE}(5) = \{b\}$

$\text{DEF}(6) = \{\emptyset\} \text{ USE}(6) = \{a, b\}$

$\text{DEF}(7) = \{s\} \text{ USE}(7) = \{s, a, b\}$

$\text{DEF}(8) = \{s\} \text{ USE}(8) = \{s, a, b\}$

$\text{DEF}(9) = \{\emptyset\} \text{ USE}(9) = \{\emptyset\}$

$\text{DEF}(10) = \{\emptyset\} \text{ USE}(10) = \{\emptyset\}$

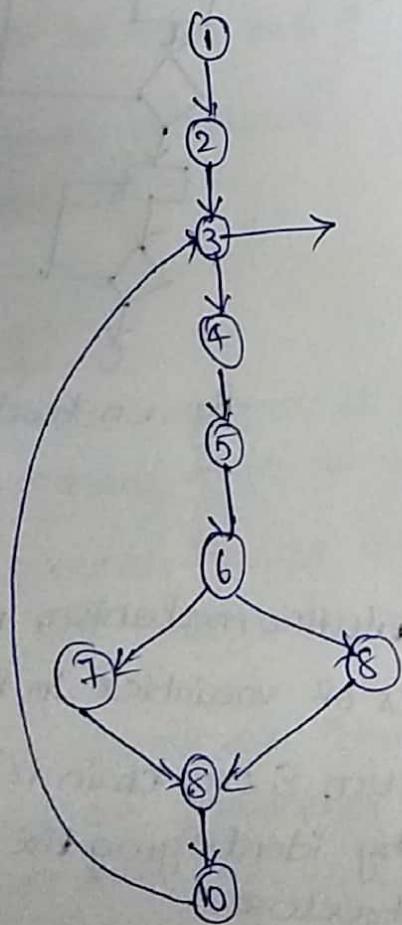


fig flowgraph

Comparison b/w black box & white-box testing:-

Blackbox testing

- 1) Black-box testing is called behavioural testing.
- 2) Black box testing examines some fundamental aspect of the system with little regard for internal logical structure of the sys.
- 3) During black-box testing the program cannot be tested 100%.
- 4) This type of testing is suitable for large projects.

Whitebox testing

- 1) White box testing is called glass box testing.
- 2) In white box testing the procedural details, all the logical paths, all the internal data structures are closely examined.
- 3) white box testing lead to test the program thro roughly.
- 4) This type of testing is suitable for small projects.

Art of debugging:-

- Debugging is a process of removal of a defect. It occurs as a consequence of successful testing.
- Debugging process starts with execution of test cases.
- The actual test results are compared with the expected results.
- The suspected causes are identified & additional tests or regression tests are performed to make the system to work as per requirement.

Common approaches in debugging:

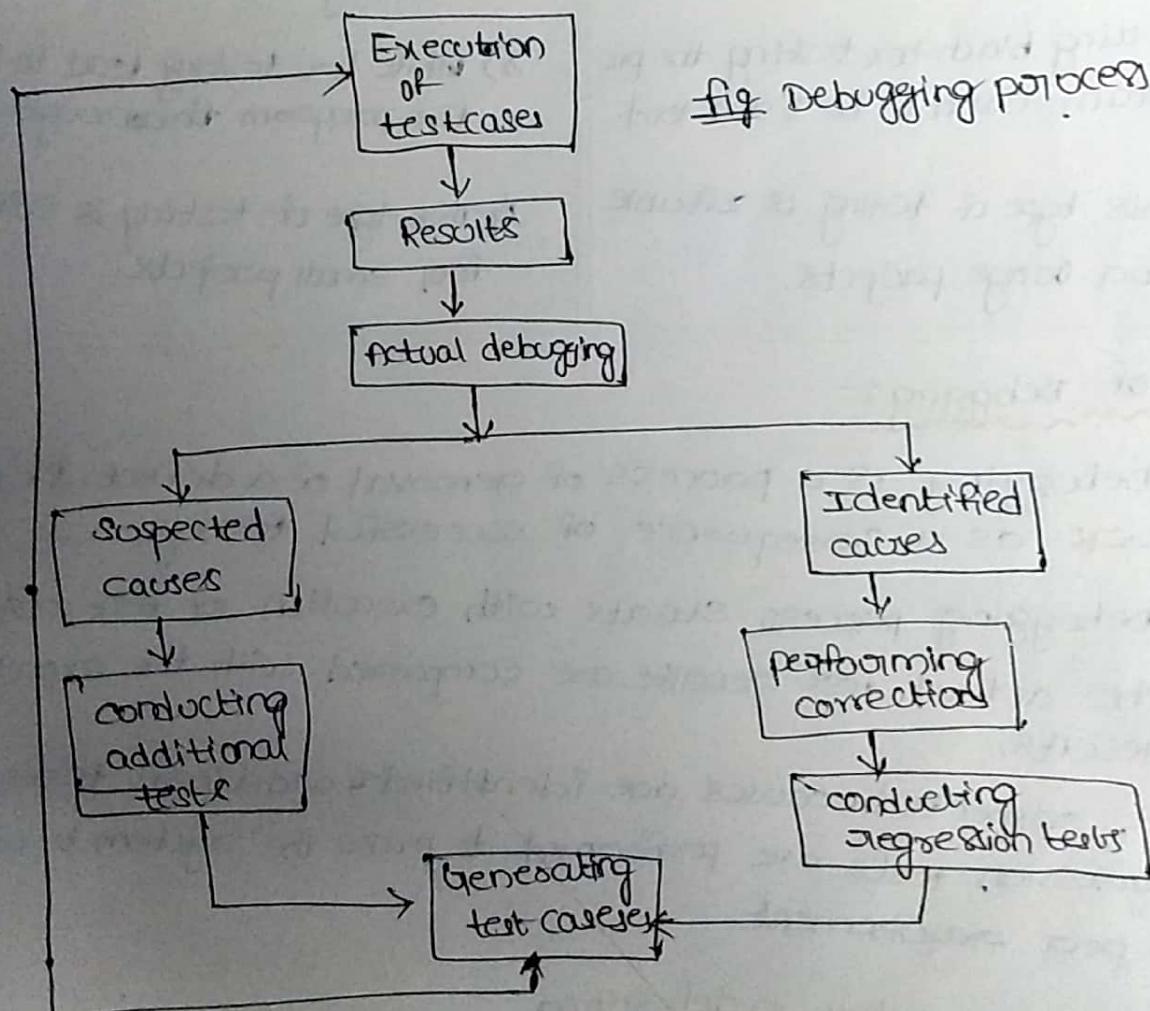
- 1) Brute-force method: The memory dumps and run-time traces are examined and program with update statements is loaded to obtain clues of error's cause.

→ In this method "Let computer find the error" approach is used.

→ This is the best efficient method of debugging.

2) Back-tracing method :- This method is applicable to small program. In this method, the source code is examined by looking backwards from symptom to potential causes of errors.

3) Cause elimination method :- This method uses binary partitioning to reduce the no. of locations where errors can exist.



⇒ Testing Vs Debugging:-

Testing

1) Testing is a process in which the bug is identified.

Debugging

1) Debugging is the process in which the bug or errors is corrected by programmer.

- (16)
- 2) In testing process, it is identified where the bug occurs
 - 3) In debugging root cause of error is identified.
 - 4) Testing starts with the execution results from the testcases.
 - 5) Debugging starts after the testing process.

UNIT - IV (Part II)

Product metrics

- * High quality software is an important goal in SW development.
- * SW quality is conformance to explicitly stated functional and performance requirements, explicitly documented development standards and implicit characteristics that are expected to SW development.

Mc Call's Quality factors:-

The factors that affect SW quality can be categorized into two broad categories.

- 1) factors that can be directly measured
(eg: defects uncovered during testing)
- 2) factors that can be measured indirectly
(eg: usability or maintainability).
- * Mc Call's Richards and Walters propose a category of factors that affect SW quality.
 - 1) operational characteristics
 - 2) Ability to undergo change
 - 3) ability to undergo new environment.

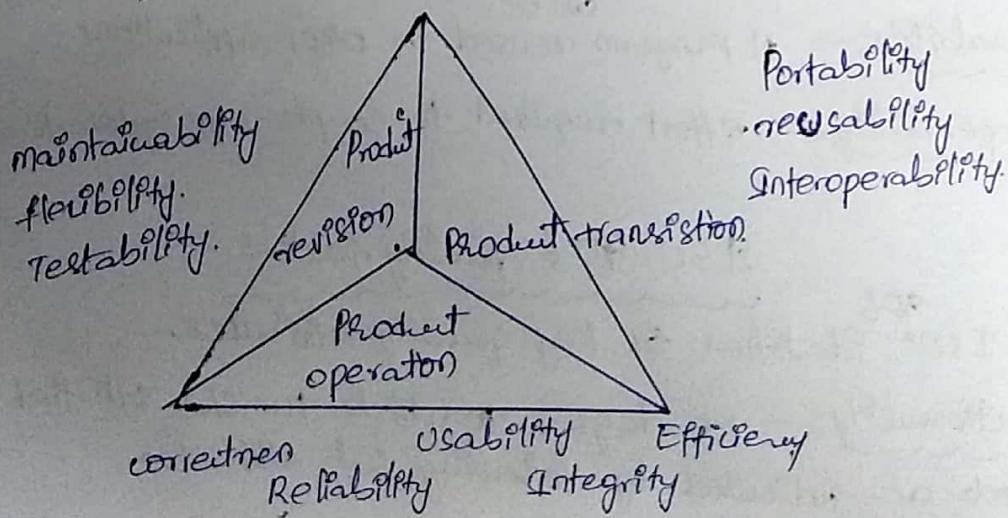


Fig: McCall's Triangle.

* McCall's quality factors are as valid today as they were in 1970's. So it is clear that factors that affect SW quality do not change with time.

- (i) Correctness :- The extent to which program satisfies its specification and fulfills the customer's objectives
- (ii) Reliability :- The extent to which a program can be expected to perform its intended function with required precision.
- (iii) Efficiency :- The amount of computing resources and code needed by a program
- (iv) Integrity :- The extent to which SW or data controlled from unauthorized access.
- (v) Usability :- The effort required to learn, operate, prepare input and interpret output of a program.
- (vi) Maintainability :- Effort required to locate and fix an error in a program.
- (vii) Flexibility :- The effort required to modify an operational program.
- (viii) Testability :- The effort required to test and ensure correctness of the program.
- (ix) Portability :- The ability of the SW to work properly even if the environment get changed
- (x) Reusability :- A program reused in other applications can be
- (xi) Interoperability :- Effort required to couple one system to another.

ISO 9126 quality factors

The ISO⁹¹²⁶ identifies six key quality attributes.

- 1) Functionality :- The degree to which the SW satisfied stated needs as indicated by following sub attributes.

(2)

(i) sustainability (ii) accuracy (iii) interoperability
(iv) compliance (v) security.

(1) Reliability
 |
 | maturity
 | fault tolerance
 | recoverability.

2) Usability
 |
 | understandability
 | learnability
 | operability.

(4) Efficiency :— the degree to which the SW makes optimal use of system resources as indicated by the following.
(i) time behavior (ii) resource behavior.

(5) maintainability :— the ease with which repair may be made to the SW as indicated by the following.

- Analygability
- changeability
- stability
- Testability.

(6) Portability :— the ease with which the SW can be transposed from one environment to another

- adaptability
- instability
- conformance
- replaceability.

A framework for product metrics

A set of basic principles for the measurement of product metrics for SW.

Measures, metrics and indicators

Measure:- It is a quantitative indication of the extent amount, dimension, or size of the some attribute of a Product or process.

Metric:- It is the degree to which a system, component, or process possesses a given attribute. The SW metrics relate several measures.

for e.g.:- Average no. of errors found per review.

Indicators:- Indicators mean combination of metrics that provides insight into the SW process, project or product.

Purpose of product metrics

- Aids in the evaluation of analysis and design models.
- Provide an indication of the complexity of procedural designs and source code.
- facilitate the design of more effective testing techniques
- Assess the stability of a SW product

Measurement principles or activities of a measurement process

In the measurement process, first we formulate, collect, analysis, interpretation, & feedback.

I. formulation:-

- * The appropriate SW measures and metrics should be considered for the representation of the SW.

- (3)
- 2. Collection:— The mechanisms used collect the results or data obtained from the formulated metrics.
 - 3. Analysis:— The analysis should be made on the computation of metrics and application of mathematical tool.
 - 4) Interpretation:— The evaluation metrics provides the insight for the SWO quality.
 - 5) feedback:— Interpretations obtained from product metrics must be submitted to the SWO team for review and feedback.

Goal oriented SWO measurement

- * Goal / question oriented SWO measurement (GQM) is a technique for identifying meaningful metrics for any part of SWO process.
- * for applying this technique following are the requirements.
 - ① The explicit measurement goals must be established which is based on process activity or process characteristics.
 - ② Prepare set of questionnaire which will help to find out measurement goals
 - ③ ~~Identify~~ Identify well formulated metrics that will help to answer the prepared set of questions.

Goal Definition Template:—

Analyze { name of activity to be measured }

Purpose of { object or purpose }

with respect to { activity or attribute that is to be considered }

from the viewpoint of { stakeholders performing measurement }

context of { environment in which the measurement takes place }.

Attributes of effective SW metrics

Effective SW metrics should have following attributes

(1) Simple and computable:-

* The derivation of metric should be easy to compute
and should not be a time consuming activity.

(2) empirically and intuitively persuasive:-

* It should be immediate and can be derived based
on observations

(3) consistent and objective:-

* The metric should produce unambiguous results
anybody should get the same result by using
metrics when same set of information is used.

(4) consistent in its use of units and dimensions:-

* the mathematical units and dimensions used
for the metric should be consistent. And these should
not be intermixing of units.

(5) programming language independent:-

* The metric should be based on analysis model, design
model and program structure. It should be indepen-
dent of programming languages, syntax, or
semantic of any programming language.

Metrics for Analysis Model:-

- * Metrics for the analysis model are useful in estimating the project. In order to determine the metric in analysis model "size" of the SW is used as a measure.

Function point model:-

- * The function point model is based on functionality of the delivered application.
- * These are generally independent of the programming lang. used.
- * This method is developed by Albrecht in 1979.
- * Using historical data, function points can be used to
 - estimate the cost or effort required to design, code and test the SW
 - predict the number of errors encountered during testing.
 - forecast the number of projected source code lines in the implemented system.

How to calculate function point:-

The data for following information domain characteristics are collected to calculate function point.

1. Number of user inputs: Each user input that provides distinct data to the SW is counted.
2. Number of user outputs: Each user output that provides information to the user is counted. (reports, screens, error messages etc)
3. Number of user inquiries:-
An inquiry is that an on-line input that results in the generation of some immediate SW response

In the form of an on-line output. (eg: google search)

4. No. of files:- Each logical master file.

i.e. Large database or separate file) is counted.

5. Number of external interfaces:-

All machine readable interfaces (eg: data files on storage media) that are used to transmit information to another system are counted.

Function point computation:-

The process involved in function point computation is

1. Identify / collect the information domain values
2. Complete the table b-shown below to get the count total.
 - 3. * Associate a weighting factor (i.e. complexity value) with each count based on criteria established by the software development organization.

3. Evaluate and sum up the adjustment factors.

" F_i " refers to 14 value adjustment factors, with each ranging in value from 0 (not important) to 5 (absolutely essential)

4. Compute the number of function points (FP)

$$FP = \text{count total} * [0.65 + 0.01 * \sum(F_i)]$$

* count total can be computed with the help of below table.

Information Domain Value	Count	Weighting factor			Complexity
		Simple	Average	Complex	
1. External inputs (EIs)	<input type="checkbox"/> X	3	4	6	=
2. External outputs (EOs)	<input type="checkbox"/> X	4	5	7	=
3. External inquiries (EQs)	<input type="checkbox"/> X	3	4	6	=
4. Internal Logical files (ILFs)	<input type="checkbox"/> X	7	10	15	=
5. External Interface files (EIFs)	<input type="checkbox"/> X	5	7	10	=
		Count total → <input type="checkbox"/>			

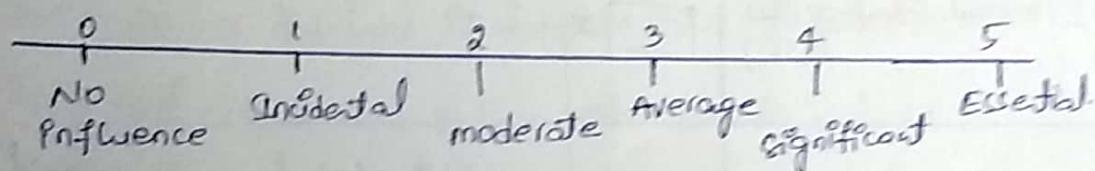
* The weighting factors should be determined by observations or by experiments.

* Now the SW complexity can be computed by answering following questions.

1. Does the system need reliable backup and recovery?
2. Are data communications required?
3. Are there distributed processing functions?
4. Is performance of the system critical?
5. Will the system run in an existing, heavily utilized operational environment?
6. Does the system require on-line data entry?
7. Does the on-line data entry require the input transaction to be built over multiple screens or operations.

8. Are the master files updated on-line?
9. Are the inputs, output, file or inquiries complex?
10. Is the internal processing complex?
11. Is the code which is designed being reusable?
12. Are conversion and installation include in the design?
13. Is the system designed for multiple installations in different organizations?
14. Is the application designed to facilitate change and ease of use by the user?

* Rate each of the above factors according to the following scale:



* once function point is calculated then we can compute various measures as follows.

$$\rightarrow \text{Productivity} = \text{FP} / \text{person-month}$$

$$\rightarrow \text{Quality} = \text{Number of faults}/\text{fp}$$

$$\rightarrow \text{cost} = \$/\text{fp}$$

$$\rightarrow \text{Documentation} = \text{pages of documentation}/\text{fp}$$

Function point Example:-

<u>Domain value</u>	<u>count</u>	weighting factor				
		Simple	Average	Complex		
External inputs	3 ×	3	4	6	= 9	
External outputs	2 ×	4	5	7	= 8	
External inquiries	2 ×	3	4	6	= 6	
Internal Logical files	1 ×	7	10	15	= 7	
External Interface files	4 ×	5	7	10	= 20	
		<u>count total = 50</u>				

(6)

$$FP = \text{count total} * [0.65 + 0.01 * \text{sum}(F_i)]$$

$$FP = 50 * [0.65 + (0.01 * 46)]$$

$$FP = 55.5 \quad (\text{rounded up to } 56)$$

Imp.

Metric for specification quality

To assess the quality of analysis model and corresponding requirements Davis and his colleagues has suggested some characteristics. These characteristics are.

- * Completeness * correctness
- * Understandability * verifiability
- * Internal and external consistency.
- * Achievability
- * Conciseness * Traceability
- * modifiability * precision
- * Reusability.

The total requirements in the specification can be specified as n_r

where n_r

where
$$n_r = n_f + n_{nf}$$

where

n_r = Total number of requirements

n_f = Total number of functional requirements

n_{nf} = Total number of non-functional requirements.

Davis has suggested the metric for specificity of req as

$$\boxed{Q_1 = n_{ui} / n_r}$$

where n_{ui} is the number of requirements that have unique interpretation and n_r is the total no. of requirements.

- * Completeness of functional requirements given by

$$Q_2 = n_U / [n_F \times n_S]$$

where

n_U = Number of unique functional requirements

n_F = Number of input given in the specification

n_S = Number of states specified.

Thus Q_2 gives the percentage of necessary functions but here it does not consider the non-functional requirements.

- * The overall metric for (even by considering the non-functional requirements) for completeness can be obtained by validating the requirements.

$$Q_3 = n_C / [n_C + n_{UV}]$$

where

n_C is number of requirements that are validated as correct

n_{UV} is the number of requirements that are not been validated.

Metrics for Design model :-

- * Metrics for design model focus on determining the measurement of design quality. These metric guides the slow design activity as design evolves.
- * Design model metrics consider three aspects
 - 1) Architectural design
 - 2) Object oriented design
 - 3) User interface design.

Architectural Design metrics :-

While determining the architectural design primarily characteristics of program architecture are considered. It does not focus on inner working of the system.

Metric by Card and Glass:-

Two scientists Card and Glass has suggested three design complexity measures as

1) Structural complexity :-

Structural complexity depends upon the fan-out for modules. It can be defined as

$$S(K) = f_{out}^2(K)$$

where f_{out} represents fan-out for module K .

(fan out means number of modules that are subordinating module K).

2) Data Complexity :-

Data complexity is the complexity within the interface of internal module. For some module K it can be defined as

$$D(K) = \frac{\text{tot_Var}(K)}{[f_{out}(K)+1]}.$$

where tot_Var is the total number of input and output variables going to and coming out of the module.

3) System complexity :-

System complexity is the combination of structural and data complexity. It can be denoted as

$$\text{Sy}(K) = S(K) + D(K)$$

* When structural, data and system complexity get increased the overall architectural complexity also get increased.

Metric for Object-oriented Design:-

Whitmire has suggested nine measurable characteristics of object oriented design and those are.

- 1) Size :- It can be measured using following factors.
- 2) Complexity :- It is a measure representing the characteristics that how the classes are interrelated with each other.
- 3) Coupling :- It is a measure stating the collaborations between classes or number of messages that can be passed between objects.
- 4) Completeness :- It is the measure representing all the requirements of the design component.
- 5) Cohesion :- It is the degree by which the set of properties that are working together to solve particular property.
- 6) Primitiveness :- The degree by which the operations are simple. In other words, the measure by which number of operations are independent upon other.

These product metrics for object-oriented design is applicable to design as well as analysis model.

GMP CK Metrics Suite

CK have proposed six class-based design metrics for object oriented system.

1. Weighted methods per class (WMC) :-
 - * Assume that n methods of complexity C_1, C_2, \dots, C_n are defined for a class C .
 - * The specific complexity metric that is chosen (e.g., cyclomatic complexity) should be normalized so that normal complexity for a method takes on a value of 1.0

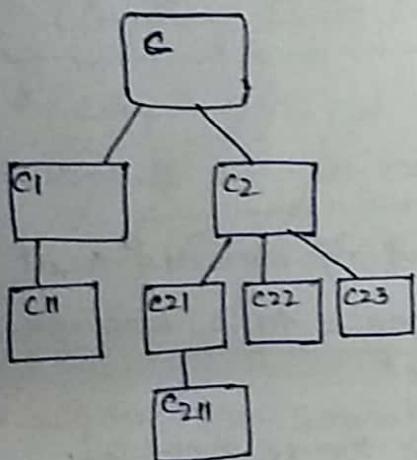
$$WMC = \sum C_i$$

for $i=1$ to n . The number of methods and their complexity are reasonable indicators of the amount of effort required to implement and test a class.

* So, if no. of methods are increased, complexity of class also increased. Therefore, limiting potential reuse.

2. Depth of the Inheritance (DIT)

* This metric is "the maximum length from the node to the root of the tree".



* Referring to figure, the value of DIT for the class ~~hierarchy~~ shown is 4.

* As DIT grows, it is likely that lower-level classes will inherit many methods. This leads to potential ~~difficulties~~ difficulties when attempting to predict the behavior of a class.

* A Deep class hierarchy also leads to greater design complexity.

* On the positive side, large DIT value imply that many methods may be reused.

3. Number of children (NOC) :-

* The subclasses that are immediately subordinate to a class in the class hierarchy are termed as its children.

* referring to previous figure, class C2 has three children - subclasses C21, C22 and C23.

* As the number of children grows, reuse increases, the abstraction represented by the Parent class can be diluted.

* As Noc increases, the amount of testing will also increase.

4. Coupling between Object classes (CBO): - * CBO is no. of collaborations b/w the classes

* The CRC model may be used to determine the value for CBO

* CBO is the number of collaborations listed for a class on its CRC Order card.

* As CBO increases, it is likely that the ~~reusability~~ reusability of a class will decrease.

* If values of CBO is high, then modification get complicated.

* Therefore, CBO values for each class should be kept as low as is reasonable.

5. Response for a class (RFC)

* Response for a class is "a set of methods that can potentially be executed in response to a message received by an object of that class"

* RFC is the number of methods in the response set.

* As RFC increases, the effort required for testing also increases because the test sequence grows, as well as overall design complexity of the class increases.

Lorenz and Kidd metrics suite:

Lorenz and Kidd have proposed the conceptual division of class based metric into four distinct categories.

1) size 2) inheritance 3) Internal 4) external.

* Size-oriented metrics for the OO class focus on counts of attributes and operations for an individual class.

* Inheritance-based metrics focus on the manner in which operations are reused through the class hierarchy.

* Metrics for class internals look at cohesion and code oriented issues, and external metrics examine coupling and reuse.

Imp The MOOD Metrics Suite.

①

MOOD metrics suite is proposed by Harrison, Counsell and Nithi for object oriented design. It includes two metrics MIF and CF.

1. Method Inheritance factor (MIF) :-

$$MIF = \frac{Epi(c_i)}{Em(c_i)}$$

* The degree to which the class architecture of an OO system makes use of inheritance for both methods (operations) and attributes is defined.

* Value of MIF indicates impact of inheritance on the OOS/O.

* where c_i is a class within the architecture

2. Coupling factor (CF) :-

$Mi(c_i)$ is number of methods inherited in c_i

$Md(c_i)$ number of methods declared in c_i

* coupling is an indication of the connections between elements of the OO design.

$$CF = \frac{\sum_{i=1}^T \sum_{j=1}^{T_c} is_client(c_i, c_j)}{(T_c^2 - T_c)}$$

i and j varies from 1 to total number of classes in the architecture T_c

* where the summation occur over $i=1$ to T_c and $j=1$ to T_c .

* function (is_client) = 1, if and only if a relationship exist between the client class, C_c , and the server class, C_s , and $C_c \neq C_s = 0$ otherwise.

* As CF increases the complexity of object oriented design get increased.

Operation oriented metrics

* operation oriented metrics reside within a class.

(1) Average operation size :- (OS_{avg})

* Lines of code (Loc) could be used as an indicator for operation size.

* operation has some roles and responsibilities related to product

- * As the number of messages sent by a single operation increases, it is likely that responsibilities have not been well-allocated within a class.

2. Operation complexity (OC):-

- * Operations should be limited to a specific responsibility, the designer should strive to keep OC as low as possible.

3. Average number of parameters per operation (NPavg):-

- * The larger the number of operation parameters, the more complex the collaborations b/w objects.
- * In general, NPavg should be kept as low as possible.

Metrics for source code.

Halstead has proposed in "Software Science" some software science metrics. These metrics are based on

- * common sense
 - * Information theory
 - * psychology.
- * In the proposed metrics the used measures are
- n_1 = the number of distinct operators in the program.
 n_2 = the number of distinct operands in the program.
 The paired block such as { -- }, or begin .. end or repeat .. until are treated as single operator. The program length N can be defined as.

$$N = n_1 \log_2 n_1 + n_2 \log_2 n_2$$

The program volume can be defined as

$$V = N \log_2 (n_1 + n_2)$$

The program volume is heavily dependent upon the program length.

Let N_1 = total count for all the operations in the program.
 N_2 = total count for all the operands in the program.

The program volume ratio L can be defined as $L = 8/n_1 \times n_2/n_2$

Metrics for Testing.

Halstead's metrics for estimating the testing efforts are as given below.

The Halstead effort can be defined as

$$E = \sqrt{V/PL}$$

where V is the program volume and PL is the Program Level.
The program level can be computed as

$$PL = 1 / [(n_1/2) \times (N_2/n_2)]$$

* The percentage of overall testing effort =

$$\frac{\text{testing effort of specific module}}{\text{testing efforts of all the module.}}$$

Metrics for maintenance

* The stability of SW product is given by an IEEE standard which suggest a metrics software maturity index (SMI) for that matter.

* SMI is given as follows.

$$SMI = (M - (A + C + D)) / M$$

where,

M = Number of modules in current version

A = Number of added modules in current version

C = Number of changed modules in current version

D = Number of deleted modules in current version compared to previous version.

When SMI reaches to the value 1.0 the product becomes more and more stabilized

Syllabus

Metrics for Process and products :- software measurement,
Metrics for SW quality.

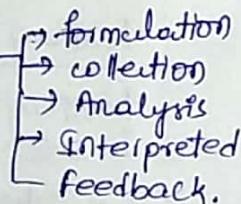
Product metrics outline

product metrics

- (I) Software quality (i) McCall's Quality factors
 (ii) ISO 9126 Quality factors.

- (II) A framework for product metrics

- (i) measures, metric and indicators
- (ii) The challenge of product metrics
- (iii) measurement principles



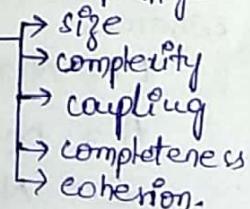
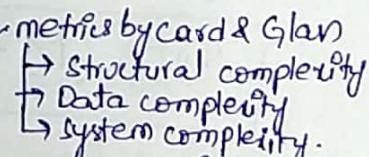
- (iv) Goal oriented SW measurement
- (v) The attributes of effective SW metrics.

- (III) metrics for analysis model. FP (function point) model.

metrics for specification quality

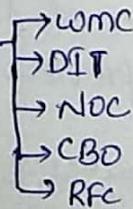
- (IV) metrics for design model.

- Architectural design metric
- metrics for object-oriented design.

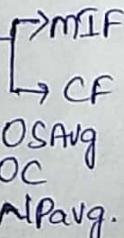


CLASS - Oriented metrics

- CK metrics suite.
- Lorenz and Kidd metrics suite
- MOOD metrics suite



- (metrics for object oriented design)
- operation oriented metrics

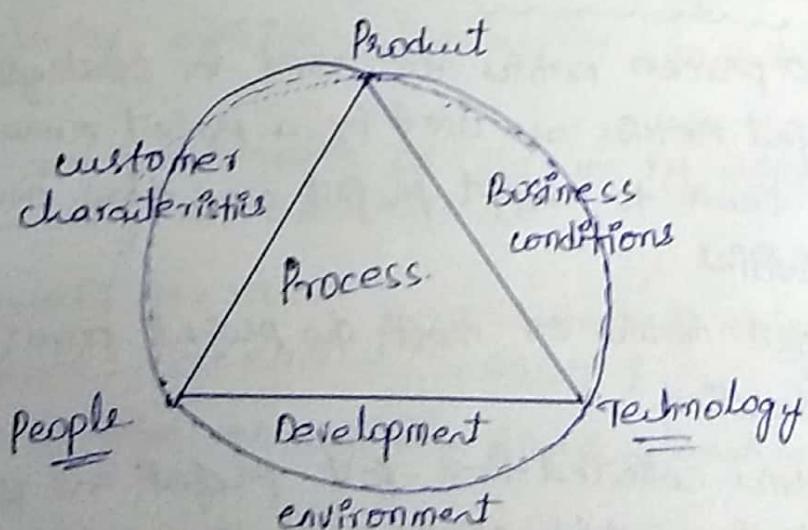


- (V) metrics for source code.

- (VI) metrics for testing.

Process metrics and Software Process Improvement

- * Process metrics are collected across all projects and over long periods of time. Their intent is to provide a set of process indicators that lead to long-term SW process improvement.
- * Project metrics enable a project manager to
 - 1) assess the status of an outgoing project.
 - 2) track potential risk.
 - 3) uncover problem areas before they go ~~all~~ "critical".
 - 4) adjust work flows or tasks, and
 - 5) evaluate the project team's ability to control quality of SW work products.
- * In making improvements to any SW system, there are three basic quality factors to consider: product, people and technology.



* Fig: Determinants for SW quality and organizational effectiveness.

- * Process at the center connecting 3 factors that have a profound influence on SW quality and organizational.

Performance.

- * The skill and motivation of people has been shown to be the single most influential factor in quality and performance.
- * The complexity of the product can have a substantial impact on quality and team performance.
- * The technology that populate the process also has an impact
- * Process triangle within the circle, specifies the environmental conditions such as
 - customer characteristics (communication and collaboration between user and developer)
 - Business conditions/organizational policies, Business rules
 - Development Environment (use of new technologies, use of automated tools)

Project metrics

- * SW process metrics are used for strategic purposes.
- * Project metrics are used by a project manager and a SW team to adapt project workflow and technical activities
- * Project metrics on most SW projects occurs during estimation.
- * Metrics collected from past projects are used as a basis from which effort and time estimates are made for current SW work
- * As a project proceeds, measures of effort and calendar time expended are compared to original estimates.

3
13
Object of project metrics is

- 1) used to minimize the development schedule
- 2) used to assess product quality.

Software measurement

* Measurement of SW can be classified into two categories.

- 1) Direct measures
- 2) Indirect measures.

Direct measures:-

- * Direct measure of the SW process includes cost and effort applied.
- * Direct measures of the product includes lines of code, (Loc) produced, execution speed, memory size and defects reported over some set period of time.

Indirect measures:-

- * Indirect measures of the product include functionality, complexity, efficiency, reliability, maintainability etc.
- * The quality and functionality of SW or its efficiency or maintainability are more difficult.
- * Team A found: 342 errors } which team is more efficient?
Team B found: 184 errors
- * It depends on size or complexity (i.e. functionality) of the projects.

Size Oriented metrics:-

- * Size-oriented SW metrics are derived by normalizing quality and/or productivity measures by considering the size of the SW that has been produced.

- * SW organization can maintain simple records as shown in fig.
- * The table lists each SW development project that has been completed over the past few years and corresponding measures for that project.

Project	Loc	Effort	\$ (cost)	Doc. (pgs)	Errors	defects	people
ABC	10,000	20	170	400	100	12	4
PQR	20,000	60	300	1000	129	32	6
XYZ	35,000	65	522	1290	280	87	7
:	:	:	:	:	:	:	:
:	:	:	:	:	:	:	:
:	:	:	:	:	:	:	:

Table : Size measure.

- * ~~Size~~ A simple set of size measure that can be developed as
 - Size = thousand Lines of code (kLOC)
 - Quality = ~~No. of faults~~ No. of faults/kLOC
 - Effort = person/month
 - cost = \$/LOC
 - pages of documentation/kLOC
- * Size-oriented metrics are widely used but there is a slight debate about validity and applicability.
- * Size-oriented metrics are programming language dependent
- * It is difficult to estimate LOC in the early stages of development.

Function Oriented metrics

(B)

- * It use a measure of functionality delivered by the application as a normalization value.
- * Since 'functionality' cannot be measured directly, it must be derived indirectly using other direct measures.
- * Function Point (FP) is widely used as function oriented metrics.
- * FP is based on characteristic of SW information domain.
- * FP is programming language independent.

Relationship between LOC and FP metrics

- * Relationship between LOC and FP depends upon
 - The programming language that is used to implement the SW
 - The quality of the design.
- * FP and LOC have been found to be relatively accurate predictors of SW dev development effort and cost.
 - However, a historical baseline of information must first be established
- * LOC and FP can be used to estimate object-oriented SW projects.
 - However, they do not provide enough granularity for the schedule and effort adjustments required in the iterations of an incremental process.

=

Programming language	Average	median	Low	high
Ada	154	-	104	205
Assembler	337	315	91	694
C	162	109	33	704
C++	66	53	29	178
COBOL	77	77	14	400
Java	55	53	9	814
VB	47	42	16	158

* The table above provides a rough estimate of the average Loc to one FP in various programming languages.

Object oriented metrics:-

1) No. of scenario scripts (i.e., use cases)

* This number is directly related to the size of an application and to the number of test cases required to test the program.

2) Number of class key classes (the highly independent components)

* Key classes are defined early in object-oriented analysis and are central to the problem domain.

* This number indicates the amount of effort required to develop the SW.

* It also indicates the potential amount of reuse to be applied during development.

3) No. of support classes:-

→ Support classes are required to implement the system but are not immediately related to the problem domain.
(e.g., user interface, database, computation)

(d) Average number of support classes per key class:-

- * Key classes are identified early in a project (e.g., at requirements analysis)
- * Estimation of the number of support classes can be made from the number of key classes.
- * GUI applications have between two and three times more support classes as key classes.

(e) Number of subsystems:-

- * A subsystem is an aggregation of classes that support a function that is visible to the end user of a system.

Metrics for SW quality

- * The goal of SW engineering is to produce a high-quality system, application, or product within timeframe that satisfies the market need.
- * To achieve this goal, SW engineers must apply effective methods with modern tools within the context of a mature SW process.

Measuring quality:-

There are many measures of software quality.

correctness,
Maintainability,
Integrity,
Usability

} useful
indicators for the
project team.

1) Correctness:-

- * correctness is a degree to which the SW produces the desired functionality. The correctness can be measured as

$$\text{Correctness} = \frac{\text{No. of Defects}}{\text{per kLOC}}$$

where defect means lack of conformance to requirement. Such defects are generally reported by the user of the program.

2) Maintainability:-

- * This describes the ease with which a program can be corrected if an error is found, adapted if the environment changes, or enhanced if the customer has changed requirements.

- * Mean time to change (MTTC) :- The time to analyze, design, implement, test and distribute a change to all users.

3) Integrity:-

- * SW integrity has become increasingly important in the age of hackers and firewalls.
- * This attribute measures a system's ability to withstand attacks to its security.
- * Attacks can be made on all three components of SW.
 - programs
 - Data
 - Documents.
- * To measure integrity, two additional attributes must be defined.
 - Threat
 - Security.

Measuring Defect Removal Efficiency (DRE): -

(15)

While developing the SW project many work products such as SRS, design document, source code are being created.

- * Along with these work products many errors may get generated. Project manager has to identify all these errors to bring quality software.
- * Error tracking is a process of assessing the status of the SW project.
- * The SW team performs the formal technical review to test the SW developed. In this review various errors are identified and corrected. Any errors that remain uncovered and are found in later tasks are called defects.
- * The defect removal efficiency can be defined as

$$DRE = E / (E+D)$$

Where DRE represents Defect removal efficiency.
E is the error.
and D is defect.

- * The DRE represents the effectiveness of quality assurance activities. The DRE also helps the project manager to assess the progress of SW project as it gets developed through its scheduled work task.
- * During error tracking activity following metric are computed
 1. Errors per requirements specification page : denoted by E_{req}
 2. Errors per Component - design level : denoted by E_{design}
 3. Error per component - code level : denoted by E_{code} .
 4. DRE - requirement analysis.

DRE - architectural design

DRE - component level design.

DRE - coding.

Project manager calculates current values for Ereq, Edesign, and Ecode.

- * These values are then compared with past projects. If the current result differs more than 20% from the average, then there may be cause for concern and investigation needs to be made in this regard.
- * These error tracking metrics can also be used for better target review and testing resources.

UNIT - II

Risk Management (Part - I)

①

Introduction:-

- "The risk denotes the uncertainty that may occur in the choices due to past actions and risk is something which causes heavy losses"
- "The risk is nothing but it is uncertain event that may or may not occur in the future. That may affect +ve or -ve impact on the product."

Risk Management:-

- Risk management is a methodology or a mechanism carried out throughout the development process to identify, manage and control risks evolved before & during software process.
- Various activities carried out for risk management
 - i) Risk Identification
 - ii) Risk projection
 - iii) Risk refinement
 - iv) RMMI.
- Charrette proposed a risk is categorized into known risks & unknown risk
- Known risks are software risks that are actually facts known to the team actually as well as to the entire project.
- Eg:- Not having enough number of developers can delay the project delivery.

Unknown risks:- Those kind of risks about which the organization has no idea. These risks can't guess earlier.

- Reactive & Proactive Risk Strategy:-
- Reactive and proactive risk strategies are the approaches used for managing the risks.

Reactive Risk Strategy:-

- * Reactive risk management is a risk management strategy in which project gets into trouble then only corrective action is taken.
- * When such risks can not be managed and new risks come up one after other, the team tries into action in an attempt to correct problems rapidly. These activities are called "firefighting activities".
- * Resources are utilized to manage such risks. And if still the risks do not get managed then project is in danger.
- * In this strategy no preventive action is taken about the risks. They are handled only on their occurrence.
- * This is an older approach of risk management.

Proactive Risk Strategy:-

- * proactive risk management strategy begins before the technical activity by considering the probable risks.
- * In this strategy potential risks are identified first. Then their probability & impact is analyzed.
- * Such risks are specified according to their priorities (i.e. high priority risks should be managed first).

- * Finally the SW team prepares a plan for managing these risks.
- * The objective of this strategy is to avoid risks. But it is not possible to avoid all the risks, hence team prepares the risk management plan in such a manner that risk controlling can done efficiently.

⇒ Software Risks:-

1) The risk may or may not happen. It shows the uncertainty of the risks.

2) When risk occur, consequences or losses will occur.

Types of risks:-

1) Project risks:- project risks arise in the SW development process then they basically effect budget, schedule, staffing, resources, and requirements. When project risks become severe then the total cost of the project gets increased.

2) Technical risks:- These risks affect quality & timeliness of the project. If technical risks become reality then potential design implementation, interface, verification & maintenance problems gets created. Technical risks occur when problem becomes harder to solve.

3) Business risks:- When feasibility of SW product is in suspect then business risk occurs.

→ Business risks can be further categorized as,

- i) Market risks: When quality SW product is built but if this is customized for this product then it is called market risk.
- ii) Strategic risks: - When a product is built and if it is not following the company's business policies then such a product brings strategic risk.

- iii) Sales risks: When a product is built but how to sell it is not clear then such a situation brings sales risk.
- iv) Management risks: When a senior management or staff responsible people leaves the organization then management risks occur.
- v) Budget risks: Losing the overall budget of the project is called budget risk.

→ Risk identification:-

- Risk identification can be defined as the efforts taken to specify threats to the project plan. Risk identification can be done by identifying known & predictable risks.
- Risk identification based on two approaches.
 - 1) Generic risk identification: It includes potential threat identification to the project.
 - 2) product-specific risk identification: It includes product specific threat identification by understanding people, technology & working environment in which the product gets built.
- Generally Risk identification is done by project manager.
- The project manager follows some risk item check list to identify risks in product.
 - 1) product size: The risk items based on overall size of the product is identified.
 - 2) Business impact: - Risks items related to the market place or management can be predicted.
 - 3) customer characteristics: Risks associated with customer-developed communication identified.

- 4) Development Environment: The risk associated with the technology and tool being used for developing the product.
- 5) staff size & experience: Once the technology and tool are identified, tasks items are identified. It is essential to identify the risks associated with sufficient, highly experienced and skilled staff who will do the development.
- ⇒ creating task components & drivers risk.
- The set of task components and drivers list is prepared along with their probability of occurrence. Then their impact on the project can be analyzed.

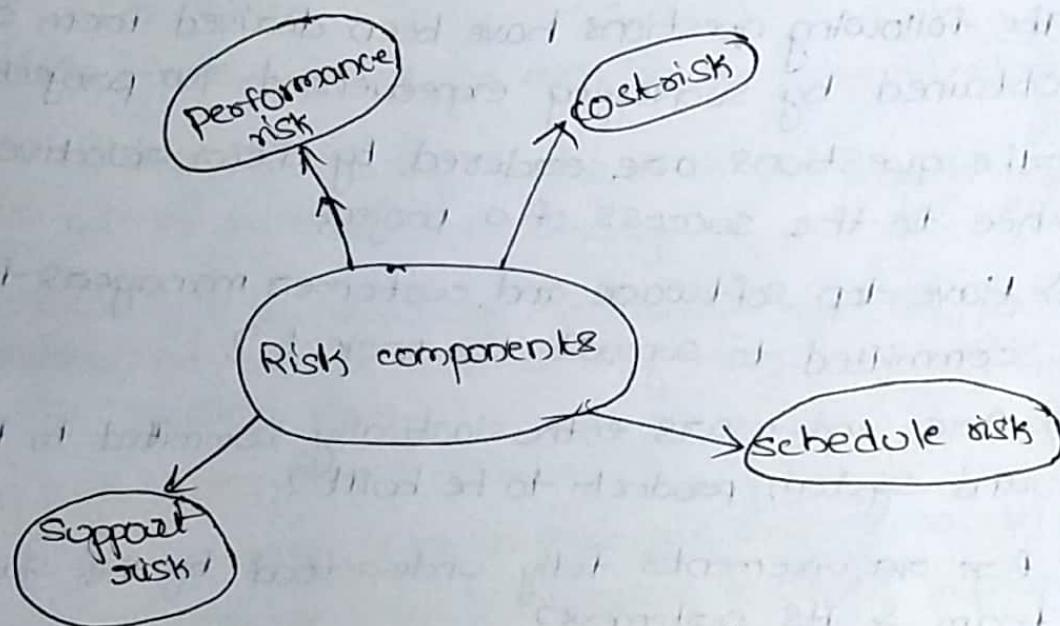


Fig components of risk.

- 1) performance risk:- It is the degree of uncertainty that the product will satisfy the requirements.
- 2) cost risk:- It is the degree of uncertainty that the project will maintain the budget.
- 3) support risk: It is the degree of uncertainty that the project being developed will easy to correct, modify or adapt.

- 4) Schedule risk! At the degree of uncertainty that the software project will maintain the schedule and the project will be delivered in time.
- The components and risk drivers that are used to analyze the impact of the risk.
- The risk drivers are :-
- 1) Negligible - 4
 - 2) Marginal - 3
 - 3) Critical - 2
 - 4) Catastrophic - 1

⇒ Assessing overall risk project:-

- The following questions have been derived from risk data obtained by surveying experienced software project managers.
- The questions are ordered by their relative importance to the success of a project.
- 1) Have top software and customer managers formally committed to support the project?
 - 2) Are end-users enthusiastically committed to the project and system/product to be built?
 - 3) Are requirements fully understood by the software engineering team & its customers?
 - 4) Have customers been involved fully in the definition of requirements?
 - 5) Do end-users have realistic expectations?
 - 6) Is the project scope stable?
 - 7) Are project requirements stable?
 - 8) Does the software engineering team have the right mix of skills?

Risk projection :-

- The risk projection is also called as risk estimation.
- There are two ways by which risk can be rated
 - 1) probability that the risk is real
 - 2) consequences of problems associated with the risk
- The project planner, technical staff, project manager performs following steps for risk projection.
 - i) Enlist the consequences of the risk.
 - ii) Establish a scale that indicates the probability of risk being real.
 - iii) Estimate the impact of the risks on the project & product.
 - iv) Note the overall accuracy of the risk projection so that there will be no misunderstandings.
- These steps help to prioritize the risks. Once the risks are prioritized then it becomes easy to allocate the resources for handling them.

Building risk table:-

- 1) Building the risk table is the simplest and most commonly used technique adopted by project managers in order to project the risk.

Risk	Category	Probability	Impact	RMM
Is the skilled people available	staff	50%	1	1
Is that teamsize sufficient	staff	62%	2	2
Have the staff received sufficient training	staff	80%	2	2

will technology meet the expectations	Technology	30%	2
How much amount of new skill is required?	Project size	60%	3

→ While building the risk table the project team lists all entities all probable risks with the help of risk item checklist.

→ Each risk is then categorized.

- a) project size
- b) technology
- c) automated
- d) staff
- e) Business
- f) Developing environment

→ Probability of occurrences of each risk is then estimated by each team member individually.

→ The impact of each risk is assessed. While calculating the impact of each risk, each using the cost drivers.

2) After building the risk table then sorted by probability & impact. The high probability & high impact risks will be at the top of the table. And low probability & low impact risk will be at the bottom of the table. This arrangement of the table "First-order prioritization".

3) Then the project manager goes through this first-order prioritized risk table and draws horizontal line at some point in the table. This line is called cut-off line.

4) The risk table below the cut-off line is again sorted & a "second-order prioritization" is applied on this table.

5) The risk table above the cut-off line is having the risks with high probability & high impact.

6) All the risks that lie above the cut-off line should be managed.

⇒ Assessing risk impacts:-

While assessing the risks impact three factors are considered

- * Nature of risk
- * scope of risk
- * Timing at which risk occurs

Nature of risks! It denotes the type or kind of risk. for eg if slow requirement is poorly understood, the slow processes gets poorly designed and ultimately it will create a problem in unit testing.

Scope of risk! - It describes the severity of the risk.

Timing of risks! - It determines at which phase of slow development life cycle the risk will occur and how long it will persist.

Risk Exposure:-

Risk Exposure = probability of occurrence of risk * cost

Eg:- consider a slow project with 77.1. of risk probability in which 15 components were developed from the scratch. Each component have an avg 500 LOC & each LOC have an average cost of \$10. Then the risk exposure can be calculated as

First calculate cost

$$\begin{aligned} \text{cost} &= \text{N.o. of components} * \text{LOC} * \text{cost of each LOC} \\ &= 15 * 500 * 10 \\ &= \$75000 \end{aligned}$$

Risk Exposure = probability of occurrence of risk * cost

$$\begin{aligned} &= 77.1 / 100 * 75000 \\ &= \$57750 \end{aligned}$$

→ Risk Refinement :-

Risk refinement is a process of specifying the risk in more detail. The risk refinement can be represented using CTC format suggested by D.P. Giubel.

- The CTC is condition-transition-consequence. The condition is stated first and then based on this condition subconditions can be derived.
- Then determine the effects of these sub conditions in order to define the risk.
- This refinement helps in exposing the underlying risks.
- This approach makes easier for the project manager to analyze the risk in greater detail.

→ Risk Mitigation, Monitoring and Management (RMMM) :-

- There are three issues in strategy for handling the risks.
 - 1) Risk avoidance
 - 2) Risk Monitoring
 - 3) Risk Management
- 1) Risk Mitigation:- Risk mitigation means preventing the risks to occur.
- Following are the steps to be taken for mitigating the risks.
 - 1) communicate the concerned people to find of probable risk.
 - 2) Find out and eliminate all those causes that can create risk before the project starts.
 - 3) Develop a policy in an organization which will help to continue the project even though some staff leaves the organization.
 - 4) Everybody in the project team should be acquainted with the current development activity.

- 5) maintain the corresponding documents in timely manner, this documentation should be strictly as per the standards set by the organization.
- 6) conduct timely reviews in order to speed up the work.
- 7) For conducting every critical activity during software development; provide additional staff if required.

Risk Monitoring :-

- The project manager must be monitored the following steps
- 1) The approach or behaviour of the team members as project pressure
 - 2) The degree in which the team perform with the spirit of "team work"
 - 3) The type of co-operation among the team members.
 - 4) The types of problems that are occurring.
 - 5) Availability of jobs within and outside the organization.
 - 6) Conduct timely reviews in order to speed up the work.
 - 7) For conducting every critical activity during software development, provide the additional staff if required.

⇒ Risk Mgt

- 1) Availability of jobs within and outside the organization.

→ The objective of risk monitoring is.

- 1) To check whether the predicted risks really occur or not.
- 2) To ensure the steps defined to avoid risk are applied properly or not.
- 3) To gather the information which can be useful for analysing the risks.

⇒ Risk Management :-

Project manager performs this task when risks become reality. If project manager is successful in applying the project

mitigation effectively then it becomes very much easy to manage risk.

Ex: consider a scenario that may people are leaving the organization then if sufficient additional staff is available, if current development activity is known to everybody in the team, if latest and systematic documentation is available then any 'new comer' can easily understand current development activity. This will ultimately help in continuing the work without any interval.

→ RMMR plan:-

The RMMR plan is a document in which all the risk analysis activities are described. sometimes project manager includes this document as a part of overall project plan. sometimes specific RMMR plan is not created, however each risk can be described individually using risk information sheet.

→ typical template for RMMR plan or Risk Information sheet

- The risk information sheet can be maintained by database systems. After documenting the risk using either RMMR plan or Risk information sheet the risks mitigation, monitoring & analysis activities are stopped.

Risks Information sheet

(5)

Project Name <enter name of the project for which risks can be identified>

Risk ID <#>	Date <date at which risk is identified>	Probability <risk probability>	Impact <low, medium, high>
Origin <the person who has identified the risk>		Assigned to <who is responsible for mitigating the risk>	
Description <Description of risk identified>			
Refinement / context <associated information for risk refinement>			
Mitigation / monitoring <enter the mitigation / monitoring steps taken>			
Trigger / contingency plan <if risk mitigation fails then the plan for handling the risk>			
Status <Running the status that provides a history of what is being done for the risk and changes in the risk. Include the date the status entry was made>			
Approval <name & signature of person approving closure>		Closing Date <date>	